

APPENDIX B:

TRILATERAL COMMISSION MEMBERS

as of July 1, 1993.

OTTO GRAF LAMBSDORFF European Chairman	PAUL A. VOLCKER North American Chairman	AKIO MORITA Japanese Chairman
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GARRET FITZGERALD European Deputy Chairman	ALLAN E. GOTLIEB North American Deputy Chairman	YOSHIO OKAWARA Japanese Deputy Chairman
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DAVID ROCKEFELLER
Founder and Honorary Chairman

PAUL REVAY European Director	CHARLES B. HECK North American Director	TADASHI YAMAMOTO Japanese Director
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North American Members

Allaire, Paul A., Chairman and Chief Executive Officer, Xerox Corporation
Andreas, Dwayne O., Chairman of the Board and Chief Executive Officer,
Archer Daniels Midland Company

Araskog, Rand V., Chairman, President and Chief Executive Officer,
ITT Corporation

*Bergsten, C. Fred, Director, Institute for International Economics; former
U.S. Assistant Secretary of the Treasury for International Affairs

Black, Conrad M., Chairman and Chief Executive Officer, Hollinger Inc.,
Toronto

Bosley, John, Member, Canadian House of Commons and Chairman of
the Standing Committee on External Affairs and International Trade;
former Speaker of the House of Commons

Bouey, Gerald K., Former Governor of the Bank of Canada

Brademas, John, President Emeritus, New York University;
former Member, U.S. House of Representatives

Brown, Harold, Counselor, Center for Strategic and International Studies;
former Chairman, Johns Hopkins Foreign Policy Institute,
Washington, D.C.; former U.S. Secretary of Defense

*Brzezinski, Zbigniew, Counselor, Center for Strategic and International
Studies; Robert Osgood Professor of American Foreign Affairs, Paul
Nitze School of Advanced International Studies, Johns Hopkins
University; former U.S. Assistant to the President for National
Security Affairs

Burke, James E., Chairman of the Board and Chief Executive Officer Emeritus, Johnson & Johnson

Calloway, D. Wayne, Chairman and Chief Executive Officer, PepsiCo

Carlucci, Frank C., Vice Chairman, The Carlyle Group, former U.S. Secretary of Defense

Chafee, John H., Member, United States Senate

*Coleman, William T. Jr., Senior Partner, O'Melveny & Myers; former U.S. Secretary of Transportation

Corrigan, E. Gerald, President, Federal Reserve Bank of New York

Curtis, Gerald L., Professor of Political Science, East Asian Institute, Columbia University

Deans, Ian; Chairperson, Public Service Staff Relations Board of Canada, Ottawa; former Member, Canadian House of Commons

Dobell, Peter C., Director, Parliamentary Centre for Foreign Affairs and Foreign Trade, Ottawa; Vice-President, Institute for Research on Public Policy

Drouin, Marie-Josée, Executive Director, Hudson Institute of Canada, Montreal

Einhorn, Jessica P., Vice President and Treasurer, World Bank

Erburu, Robert F., Chairman and Chief Executive Officer, Times Mirror Company

Eyton, Trevor, Member, Canadian Senate; President and Chief Executive Officer, Brascan Limited, Toronto

Feinstein, Dianne, Member, United States Senate; former Mayor of San Francisco

Feldstein, Martin S., President, National Bureau of Economic Research, Inc.; George F. Baker Professor of Economics, Harvard University; former Chairman, President's Council of Economic Advisors

Fisher, George M. C., Chairman of the Board and Chief Executive Officer, Motorola, Inc.

Foley, Thomas S., Speaker of the U.S. House of Representatives

*Fortier, L. Yves, Senior Partner, Ogilvy Renault, Barristers and Solicitors, Montreal; former Canadian Ambassador and Permanent Representative to the United Nations

Fresco, Paolo, Vice Chairman of the Board and Executive Officer, The General Electric Company, (U.S.A.)

Friedman, Stephen, Senior Partner & Co-chairman, Goldman, Sachs & Co.

Gardner, Richard N., Henry L. Moses Professor of Law and International Organization, Columbia University; Of Counsel, Coudert Brothers; former U.S. Ambassador to Italy

Gerstner, Louis V. Jr., Chairman and Chief Executive Officer, International Business Machines

Goldschmidt, Neil, former Governor of Oregon; former U.S. Secretary of Transportation

Gorman, Joseph T., Chairman and Chief Executive Officer, TRW Inc.

- *Gotlieb, Allan E., Chairman, Canada Council; Chairman, Burson-Marsteller, Toronto; former Canadian Ambassador to the U.S.
- Graham, Katharine, Chairman of the Board, The Washington Post Co.
- Greenberg, Maurice R., Chairman and Chief Executive Officer, American International Group, Inc.
- Gutfreund, John H., former Chairman of the Board and Chief Executive Officer, Salomon Inc.
- *Haas, Robert D., Chairman and Chief Executive Officer, Levi Strauss & Company
- Hamilton, Lee H., Member, U.S. House of Representatives
- Hennigar, David J., Chairman, Crownx Inc.; Vice-Chairman, Crown Life Insurance Co.; Atlantic Regional Director, Burns Fry Limited, Halifax, Nova Scotia
- Hormats, Robert D, Vice Chairman, Goldman Sachs International; former U.S. Assistant Secretary of State for Economic and Business Affairs
- Houghton, James R., Chairman of the Board and Chief Executive Officer, Corning Incorporated
- Johnson, Samuel C, Chairman and Chief Executive Officer, S.C. Johnson & Son, Inc.
- Johnson, W. Thomas, President, CNN
- Jordan, Vernon C, Partner, Akin, Gump, Strauss, Hauer & Feld
- Keohane, Nannerl O., President, Duke University, Durham, No. Carolina
- Keough, Donald R., Chairman of the Board, Allen & Co., Inc.
- *Kissinger, Henry A., Chairman, Kissinger Associates, Inc.; former U.S. Secretary of State; former U.S. Assistant to the President for National Security Affairs
- Labrecque, Thomas G., Chairman and Chief Executive Officer, The Chase Manhattan Bank, N.A.
- Leach, Jim, Member, U.S. House of Representatives
- Lewis, Flora, Senior Columnist, The New York Times, Paris
- MacLaren, Roy, Member, Canadian House of Commons; former Minister of State [Finance]; former Minister of National Revenue
- MacMillan, Whitney, Chairman of the Board and Chief Executive Officer, Cargill, Inc.
- Mazur, Jay, President, International Ladies' Garment Workers Union
- McColl, Jr., Hugh L., President and Chief Executive Officer, Nations-Bank Corporation
- *McNamara, Robert S., former President, The World Bank; former U.S. Secretary of Defense
- Murray, Allen E., Chairman of the Board and Chief Executive Officer, Mobil Corporation
- Oksenberg, Michel, President, East-West Center, Hawaii

Owen, Henry, Senior Fellow on leave, Brookings Institution; Member, Consultants International Group; former U.S. Ambassador-at-Large and Special Representative of the President for Economic Summits

Putnam, Robert D., Director, Center for International Affairs and Clarence Dillon Professor of International Affairs, Harvard University

Rangel, Charles B., Member, U.S. House of Representatives

Raymond, Lee R., Chairman and Chief Executive Officer, Exxon Corp.

Ridgway, Rozanne, Co-chair, Atlantic Council; former U.S. Assistant Secretary of State for European and Canadian Affairs; former U.S. Ambassador to the German Democratic Republic

Robb, Charles S., Member, United States Senate; former Governor of Virginia

*Rockefeller, David

Rockefeller, John D. IV, Member, United States Senate; former Governor of West Virginia

*Rosovsky, Henry, Lewis P. & Linda L. Geyser University Professor, Harvard University

Roth, Jr., William V., Member, United States Senate

Ruckelshaus, William D., Chairman and Chief Executive Officer, Browning-Ferris Industries; former Administrator, U.S. Environmental Protection Agency; former U.S. Deputy Attorney General

Shanker, Albert, President, American Federation of Teachers

Shultz, George P., Honorary Fellow, Hoover Institution, Stanford University; former U.S. Secretary of State; former U.S. Secretary of the Treasury; former U.S. Secretary of Labor; former Director, U.S. Office of Management and Budget

Smith, Gerard C, former Head, U.S. Arms Control and Disarmament Agency and Chief Negotiator of SALT 1; former Ambassador-at-Large for Non-Proliferation Matters

Southern, Ronald D., Chairman, President and Chief Executive Officer, ATCO Ltd., Calgary; Chairman, Canadian Utilities Ltd., Edmonton

Stern, Paula, President, The Stern Group, Washington, D.C.; former Chairwoman, U.S. International Trade Commission

Thurow, Lester C, Professor of Economics and Dean, Alfred P. Sloan School of Management, Massachusetts Institute of Technology

Tung, Ko-Yung, Chairman, Global Practice Group, O'Melveny & Myers, New York

Turner, William I.M. Jr., Chairman and Chief Executive Officer, Exsultate, Inc., Montreal

*Volcker, Paul A., Chairman, James D. Wolfensohn Inc., New York; Frederick H. Schultz Professor of International Economic Policy, Princeton University; former Chairman, Board of Governors, U.S. Federal Reserve System

Watts, Glenn E., President Emeritus, Communications Workers of America

Wendt, Henry, Chairman, Smith Kline Beecham

Whitman, Marina v.N., Distinguished Visiting Professor of Business Administration and Public Policy, The University of Michigan
Williams, Karen Hastie, Partner, Crowell & Moring
Winters, Robert C, Chairman of the Board, The Prudential Insurance Co. of America

Former Members in Public Service

Allison, Graham, Assistant Secretary of Defense for Plans and Policy
Babbitt, Bruce, U.S. Secretary of the Interior
Christopher, Warren; U.S. Secretary of State
Cisneros, Henry, U.S. Secretary of Housing and Urban Development
Clinton, Bill, President of the United States
Crowe, William E. Jr., U.S. Ambassador to Great Britain
Davis, Lynn E., U.S. Undersecretary of State for International Security Affairs
Deutch, John M., Undersecretary of Defense for Acquisition
Gergen, David, U.S. Assistant to the President for Communications
Greenspan, Alan, Chairman, Board of Governors, U.S. Federal Reserve System
Jones, James R., U.S. Ambassador to Mexico
Lord, Winston, U.S. Assistant Secretary of State for East Asian and Pacific Affairs
Murray, Lowell, Government Leader in the Senate
Nye, Joseph S. Jr., Chairman, National Intelligence Council, Central Intelligence Agency
Rivlin, Alice M., Deputy Director, Office of Management and Budget
Shalala, Donna E., U.S. Secretary of Health and Human Services
Spero, Joan Edelman, U.S. Undersecretary of State for Economic and Agricultural Affairs
Talbot, Strobe, Ambassador-at-Large and Special Adviser to the Secretary of State for the New Independent States and Russia
Tarnoff, Peter, U.S. Undersecretary of State for Political Affairs
Wharton, Clifton R., Jr. U.S. Deputy Secretary of State

European Members

Agnelli, Umberto, Vice Chairman, Fiat, Turin
*Albert, Michel, Assurances Generales de France; former High Commissioner of the French Planning Agency
Armstrong, Lord of Ilminster, Director, The R.T.Z. Corporation, London; former Chief Cabinet Secretary to the Prime Minister
Armenise, Giovanni Auetta, Chairman, Banca Nazionale dell'Agricoltura, Rome

- Barre, Raymond, Member of National Assembly; former Prime Minister of France
- Bartelds, Hans, Chairman of the Board of Managing Directors, Amev, Utrecht; Chairman of the Executive Board of Fortis
- Bassetti, Piero, Chairman, Chamber of Commerce and Industry of Milan; former Member of Chamber of Deputies
- Bergougnot, Jean, Director General, French Electricity Board (EDF), Paris
- Berthoin, Georges, International Honorary Chairman, European Movement; Honorary European Chairman, The Trilateral Commission, Paris
- Biedenkopf, Kurt, Minister President of the Free State of Saxony; former Member of the German Bundestag
- Bjerregaard, Ritt, Member of Danish Parliament; Chairman, Social Democratic Parliamentary Group; former Minister of Education and Minister for Social Affairs
- Boada Vilallonga, Claudio, Honorary Chairman, Banco Hispano-Americano, Madrid
- Boiteux, Marcel, Honorary Chairman, French Electricity Board, Paris
- Callebaut, Pierre, Chairman, Amylum, Brussels; former Chairman, Belgian Federation of Agricultural and Food Industries
- Cappuzzo, Umberto, Defense Advisor to the Italian Minister of Foreign Affairs; Member of the Defense Committee, Italian Senate; Former Chief of Staff of the Army, Rome
- *Carmoy, Herve de, Chairman, Banque Industrielle Mobiliere et Privee (B.I.M.P.); Advisor to the Chairman, HR Finances, Paris; former Chief Executive, Societe Generale de Belgique, Brussels
- Carvajal Urquijo, Jaime, Chairman Iberfomento; Chairman, Ford Espana, Madrid
- Casanova, Jean-Claude, Professor of Economics, Institute of Political Studies, Paris; Editor, Commentaire
- Cereti, Fausto, Chairman and Chief Executive Officer, Alenia, Rome
- Ceron Ayuso, Jose Luis, Former Spanish Minister of Trade; Chairman of ASETA, Madrid
- Clercq, Willy de, Member of the European Parliament; Chairman, Commission on Foreign Economic Relations; former Vice President, Commission of European Communities, Brussels
- Conroy, Richard, Chairman, Conroy Petroleum; Member of Senate, Irish Republic
- Cotta, Alain, Professor of Economics and Management, University of Paris
- David-Weill, Michel, Senior Partner, Lazard Freres, Paris & New York
- Davignon, Viscount Etienne, Chairman, Societe Generale de Belgique; former Vice President, Commission of the European Communities
- Declercq, Baron Guido, Chairman, FIDISCO, INVESTVO and BENEVENT, Brussels; Honorary General Administrator, Kath University, Leuven

Deflassieux, Jean, Chairman, Banque des Echanges Internationaux;
Honorary Chairman, Credit Lyonnais, Paris

Del Turco, Ottaviano, Secretary General, Italian General Confederation
of Labour (C.G.I.L.), Rome

Dromer, Jean, Chairman, Financiere Agache, Paris; Chairman, Louis
Vuitton, Paris; former Chairman, Union des Assurances de Paris (UAP)

Evans, Robert, Chief Executive and Member of the Board, British Gas
Corporation, London

*Fanjul, Oscar, Chairman, Repsol; Chairman, Institute National de
Hidrocarburos, Madrid

Feo, Julio, Chairman, Consultores de Communication y Direction,
Madrid; Chairman, Holmes & Marchant

Ferrer, Carlos, Chairman, Ferrer International; Chairman, Bank of
Europe, Barcelona; President, UNICE, Brussels; former Chairman,
Spanish Employers Confederation

*FitzGerald, Garret, Former Prime Minister of Ireland

Fuchs, Michael, President, National Federation of German Wholesale &
Export Traders, Bonn

*Garrigues Walker, Antonio, Senior Partner, J & A Garrigues, Madrid

Gazzoni Frascara, Giuseppe, Chairman and Managing Director, Gazzoni;
President, Federation of Italian Food Industries, Bologna

Gilbert, John, Member of British Parliament, London; Former Treasury,
Transport and Defense Minister; Chairman, John Gilbert & Associates

*Groothaert, Baron Jacques, Honorary Chairman of the Board, Generale
de Banque, Brussels; Honorary Ambassador of Belgium

Hahn, Curt, Member of the Supervisory Board, Volkswagen, Wolfsburg

Harding, Sir William, Director, Lloyds Bank, London; former British
Ambassador

Harrowby, Earl of, Chairman, The Private Bank, London

Herrero de Minon, Miguel, Member, Spanish Parliament

Hinneken, Jan, Chairman, Belgian Boerenbond; Member, Board of
Directors, National Bank of Belgium

Holm, Niels W., Chairman, Ramboll & Hannemann, Virum; Vice
Chairman, L. Lauritzen Holding; Director, Teledanmark, Copenhagen

Hornhues, Karl-Heinz, Member, German Bundestag; Deputy Chairman,
CDU/CSU Parliamentary Group

Howell, David, Member, British Parliament and Chairman of the
Foreign Affairs Committee; former Cabinet Minister

Imbert, Claude, Editor-in-Chief and Managing Director, Le Point, Paris

Jagland, Thorbjorn, Secretary General, Norwegian Labour Party

Janssen, Baron Daniel, Chairman, Executive Committee, Solvay & Co.,
Brussels

Janssen, Baron Paul-Emmanuel, Chairman of the Board of Directors,
Generale de Banque, Brussels

Jochimsen, Reimut, President, Central Bank of the Northrhine-Westphalia, Dusseldorf; Member, Central Bank Council of the Deutsche Bundesbank

Joly, Alain, Member of the Board and Managing Director, L'Air Liquide, Paris

Julliard, Jacques, Associate Director, Le Nouvel Observateur, Paris

Keating, Justin, Former Irish Minister of Industry and Commerce; former Leader of the Labour Party in the Senate; former Dean, Faculty of Veterinary Medicine, University College, Dublin

Kiep, Walther Leisler, Treasurer of the Christian Democratic Party and Chairman of the "Atlantik Brücke"; Senior Partner, Gradmann & Holler, Frankfurt

Kohnstamm, Max, Former President, European University Institute, Florence

*Lambsdorff, Count Otto, Chairman, Free Democratic Party; Member, German Bundestag; President, Liberal International; former Federal Minister of Economics

Liam Lawlor, Member of Irish Dail

Lede, Cees van, Member of the Board, Akzo; former President, Federation of Netherlands Industry

Lee Williams, Alan, Director, The British Atlantic Committee; former Member, British Parliament

Leister, Klaus Dieter, Member of the Board, Westdeutsche Landesbank Girozentrale, Dusseldorf; former State Secretary, Minister of Defense; former Head of the Chancellery of Northrhine Westphalia

Levi, Arrigo, Political Columnist, Corriere della Sera, Rome

Levy-Lang, Andre, Chairman of the Board of Management, Compagnie Financiere Paribas, Paris

Leysen, Andre, Chairman, Agfa Gevaert, Antwerp; Chairman, Supervisory Board, Hapag Lloyd, Hamburg

Maas, Cees, Member of the Executive Board of the Internationale Nederlanden Group, Amsterdam; former Treasurer, Dutch Government

MacFarquhar, Roderick, Professor of Government, Harvard University; Director, Fairbank Center for East Asian Research; former Member, British Parliament

March Delgado, Carlos, Chairman, Banca March; Vice Chairman, Juan March Foundation, Madrid

Martinet, Gilles, Ambassadeur de France; President, Association for the European Cultural Community, Paris

Martini, Eberhard, President, Association of German Banks; Chairman, Bayerische Hypotheken-und Wechsel Bank, Munich

Mateus, Rui, Chairman, Emaudio International; President, The Foundation for International Relations, Lisbon

Matuschka, Count Albrecht, Chairman, Matuschka Group, Munich

Mauil, Hanns W., Co-Director, German Institute for Foreign Affairs (DGAP), Bonn; Professor of International Relations, University of Trier;

European Representative, Japan Center for International Exchange
Merlini, Cesare, Chairman, Institute for International Affairs, Rome
Montbrial, Thierry de, Member de l'Institut; Professor, Ecole
Polytechnique; Director, French Institute for International Relations,
Paris

*Monti, Mario, Rector, Bocconi University, Milan

Munthe, Preben, Professor of Economics, University of Oslo; Counselor,
Norwegian Nobel Institute

Murmann, Klaus, Chairman, Federation of German Employers'
Association (BDA), Cologne

Narjes, Karl-Heinz, Former Vice President, Commission of the European
Communities

Neisser, Heinrich, Member, Austrian Parliament; Chairman, People's
Party Parliamentary Group (OeVP), Vienna

Nixon, Sir Edwin, Deputy Chairman, National Westminster Bank, London

Norrington, Humphrey, Vice Chairman, Barclays Bank, London

*Ortona, Egidio, Chairman, ISPI, Milan; Honorary Chairman, Bull Italia,
Rome; former Italian Ambassador to the United States

Owen, Lord, Co-Chairman (EC) of the Steering Committee of the Inter-
national Conference on former Yugoslavia; former Member, British
Parliament; former Foreign and Commonwealth Secretary

* Palliser, Sir Michael, Chairman, Sameul Montagu & Co.; former Permanent
Undersecretary of State, Foreign and Commonwealth Office, London

Perry, Michael, Chairman, Unilever, London

Pierer, Heinrich von, Chairman, Siemens, Munich

Pinho, Ilidio de, Chairman, COLEP, Lisbon

Pinto Balsemao, Francisco, Member, Portuguese Parliament; former
Prime Minister

Ratti, Giuseppe, Member of the Board, Coe-Clerici, Genoa

Rippon of Hexham, Lord, President, INVESCO MIM.; Chairman, Unichem,
London; Former Chancellor Duchy of Lancaster

Rocca, Gianfelice, Chairman of Techint, Milano

Roll of Ipsden, Lord, President, S.G. Warburg Group, London

Romano, Sergio, Editorialist, La Stampa; former Italian Ambassador to
USSR, Milan

Roper, John, Director, Institute for Security Studies, Western European
Union; former Member of British Parliament

Rose, Francois de, Ambassadeur de France; former Permanent
Representative to NATO

Ruding, H. Onno, Vice Chairman Citicorp/Citibank, New York;
former Dutch Minister of Finance

Ruggiero, Renato, Member of the Board of Directors in charge of
International Relations, Fiat, Turin; former Italian Minister of
Foreign Trade

- Sarasqueta, Antxon, President, Multimedia Capital; Editor, Echos, Madrid
- * Scherpenhuijsen Rom, Willem, Former Chairman, Internationale Nederlanden Group, Amsterdam
- Schlehnann, Jorgen, Columnist, Morgenavisen Jyllands-Posten, Denmark
- * Schmidt-Chiari, Guido, Chairman, Creditanstalt Bankverein, Vienna
- Schmitz, Ronaldo, Member of the Board of Managing Directors, Deutsche Bank, Frankfurt
- Schwartz, Pedro, Executive Vice President, National Economic Research Associates, Madrid; Member of the Board of Directors, Iberagentes Brokers; Professor of Economics, Madrid University
- Segurado, Jose, Chairman, Jasinas, Madrid; Special Advisor to the Chairman, Banesto; former Member, Spanish Parliament
- * Shore, Peter, Member of British Parliament
- Siglianti, Sergio, Chairman, Banca Commerciale Italiana, Milan
- Silvestri, Umberto, Managing Director and Chief Executive Officer, STET, Rome
- Simonet, Henri, Member, Belgian Senate; former Belgian Minister for Foreign Affairs and Vice President of the Commission of the European Communities, Brussels
- * Staunton, Myles, Member of Senate, Irish Republic
- Sutherland, Peter, Chairman, Allied Irish Bank Group, Dublin; former Member of the European Commission; former Attorney General of Ireland
- Svanholm, Poul Johan, President and Group Chief Executive Officer, Carlsberg, Copenhagen
- Tameron, Marques de, Director, Institute de Cuestiones Internacionales y Politica Exterior (INCIPE), Madrid
- Tapsell, Sir Peter, Member of British Parliament
- Taylor, Geoffrey W., Chairman, Daiwa Europe Bank; former Group Chief Executive, Midland Bank, London
- Thierry, Jacques, Chairman of the Board, Banque Bruxelles Lambert; Chairman of the Board, Artois Piedboeuf Interbrew, Brussels
- Thorn, Gaston, Chairman, Banque Internationale a Luxembourg; former President, Commission of the European Communities
- * Thygesen, Niels, Professor of Economics, Economics Institute, Copenhagen University
- Tidbury, Sir Charles, Member, Board of Directors, Whitbread & Co.
- * Tidemand, Otto Gried, Shipowner, Oslo; former Norwegian Minister of Defense and Minister of Economic Affairs
- Van Traa, Maarten, Member of Dutch Parliament; Foreign Affairs Spokesman, Labour Party, Amsterdam
- * Vasco de Mello, Antonio, Chairman, Sociedade de Reparacao e Montagem de Equipamentos Industriais, Lisbon; former Member, Portuguese Parliament

- Verzetnitsch, Friedrich, Member, Austrian Parliament (SPOe); President, Austrian Federation of Trade Unions, Vienna
- Vila Marsans, Jose, Chairman, Rhone Poulenc Fibras, Barcelona; Director, Banco Central, Madrid
- Vittorelli, Paolo B., Chairman, Istituto Studi Ricerche Defesa (ISTRID), Rome; former Member of Italian Parliament
- Voigt, Karsten D., Member of the German Bundestag; Spokesman on Foreign Affairs of the SPD Parliamentary Group
- Voorhoeve, Joris, Director, Netherlands Institute for International Relations, The Hague
- Vuursteen, Karel, Chairman, Executive Board, Heineken, Amsterdam
- *Wallenberg, Peter, First Vice Chairman, Skandinaviska Ensilka Banken, Stockholm
- Weinberg, Serge, Chairman, Comagnie de Distribution de Materiel Electrique; Member of the Board and Director General, Pinault Group, Paris
- *Wieczorek, Norbert, Member, German Bundestag; Spokesperson on International Economic and Monetary Affairs, SPD Parliamentary Group
- *Wolff von Amerongen, Otto, Chairman, East-West Trade Committee; Chairman and Chief Executive Officer of Otto Wolff Industrieberatung und Beteiligung
- Ybarra, Emilio, Chairman of the Board of Directors, Banco Bilbao-Vizcaya, Madrid
- Zwan, Arie van der, Chairman, World Software Group, The Hague

Former Members in Public Service

- Boniver, Margherita, Minister of Tourism, Italy
- Braga de Macedo, Jorge, Minister of Finance, Portugal
- Colombo, Umberto, Minister of Universities and Scientific Research, Italy
- Hoist, Johan Jorgen, Minister of Defense, Norway
- Savona, Paolo, Minister of Industry, Italy
- Stoltenberg, Thorvald, Minister of Foreign Affairs, Norway
- Veil, Simone, Minister of State for Social, Health and Urban Affairs, France

Japanese Members

- Amaya, Naohiro, Executive Director, Dentsu Institute for Human Studies
- Chino, Yoshitoki, Honorary Chairman, Daiwa Securities, Co. Ltd.
- *Ejiri, Koichiro, Chairman of the Board of Directors and Executive Director, Mitsui & Co., Ltd.
- Fukukawa, Shinji, Executive Vice President, Kobe Steel Co., Ltd.
- Funabashi, Yoichi, Columnist, The Asahi Shimbun

- *Gyohten, Toyoo, Chairman, The Bank of Tokyo; former Vice Minister of Finance for International Affairs
Hasegawa, Norishige, Director and Counsellor, Sumitomo Chemical Company Ltd.
Hashida, Taizo, Counsellor, Fuji Bank, Ltd.
Hata, Tsutomu, Member of the Diet; former Minister of Finance
Hirose, Gen, Honorary Chairman, Nippon Life Insurance Company, Ltd.
Horie, Tetsuya, President, The Long-Term Credit Bank of Japan, Ltd.
- *Hosomi, Takashi, Chairman, NLI Research Institute; former Chairman, The Overseas Economic Cooperation Fund
Ichimura, Shin'ichi, Vice-Chancellor and Director, Institute of International Relations, Osaka International University
Inouye, Kaoru, Honorary Chairman, Dai-Ichi Kangyo Bank, Ltd.
Ishikawa, Rokuro, Chairman, Kajima Corporation
Kishikawa, Takeru, Chairman, Mitsui Marine & Fire Insurance Co., Ltd.
Ito, Tadashi, Chairman, Sumitomo Corporation
Kaji, Motoo, Vice President, The University of the Air; Professor Emeritus, University of Tokyo
Kakizawa, Koji, Member of the Diet; Parliamentary Vice-Minister for Foreign Affairs
Kamiya, Fuji, Professor, Toyo-Eiwa Women's University; Visiting Professor, Keio University
Kamiya, Ken'ichi, Director and Counsellor, The Sakura Bank, Ltd.
Kato, Koichi, Member of the Diet; former Chief Cabinet Secretary
Kawakatsu, Kenji, Chairman, Sanwa Bank, Ltd.
Kitamura, Toshi, Executive Vice-President and Director, Hitachi, Ltd.
Kobayashi, Shoichiro, Chairman of the Board of Directors, Kansai Electric Power Company, Ltd.
- *Kobayashi, Yotaro, Chairman, Fuji Xerox Co., Ltd.
Kojima, Akira, Senior Editor and International Editor, The Nihon Keizai Shimbun
Kosai, Yutaka, President, Japan Center for Economic Research
Kume, Yutaka, Chairman, Nissan Motor Company, Ltd.
Shonosuke, Maeda, President, Toray Industries, Inc.
- *Makihara, Minoru, President, Mitsubishi Corporation
Matsukawa, Michiya, Senior Advisor to the President, Nikko Securities Co. Ltd.
Matsuoka, Seiji, President, The Nippon Credit Bank, Ltd.
Miyazaki, Isamu, Chairman, Daiwa Institute of Research, Ltd.
Miyoshi, Masaya, President and Director General, Keidanren (Japan Federation of Economic Organizations)
Mogi, Yuzaburo, Executive Managing Director, Kikkoman Corporation
- *Morita, Akio, Chairman and Chief Executive Officer, Sony Corporation

Motono, Moriyuki, Advisor to the Board, Nomura Securities Co., Ltd.
Mukaibo, Takashi, Chairman, Japan Atomic Industrial Forum; former
President, University of Tokyo

Murase, Jiro, Managing Partner, Marks & Murase
*Murofushi, Minora, President, Itochu Corporation

Nagai, Yonosuke, Professor, Aoyama Gakuin University
Nagasue, Eiichi, Member of the Diet

Nakahara, Nobuyuki, President, Tonen Corporation
Nakamura, Kaneo, Counsellor, The Industrial Bank of Japan, Ltd.
Nakamura, Toshio, Counsellor, Mitsubishi Bank, Ltd.
Nishihara, Masashi, Professor of International Relations, National
Defense Academy
Noguchi, Teruo, Chairman and Chief Executive Officer, Koa Oil Co., Ltd.
Ogasawara, Toshiaki, Publisher-Chairman, The Japan Times, Ltd.;
President, Nifeo Inc.
Ogata, Shijuro, Senior Advisor, Yamaichi Securities Co., Ltd., Tokyo
Okano, Mitsuyoshi, President, The Suruga Bank, Ltd.
*Okawara, Yoshio, Executive Advisor, Keidanren (Japan Federation of
Economic Organizations); former Ambassador to the United States
Okumura, Ariyoshi, President and Chief Executive, IBJW Asset
Management Co., Ltd.
Saba, Shoichi, Advisor to the Board, Toshiba Corporation Ltd.
*Saeki, Kiichi, Deputy Chairman, International Institute for Global Peace
Saito, Yutaka, President, Nippon Steel Corporation
Sato, Seizaburo, Professor, Keio University; Acting Director,
International Institute for Global Peace
Shibusawa, Masahide, Director, East-West Seminar
Shiina, Motoo, Member of the Diet; President, The Policy Study Group
Shiina, Takeo, Chairman and Chief Executive Officer, IBM Japan, Ltd.
Shimokobe, Atsushi, Chairman, The Tokio Marine Research Institute
Suzuki, Tetsuo, President, HOYA Corporation
Takagi, Tsuyoshi, General Secretary; ZENSEN (The Japanese Textile,
Garment, Chemical, Mercantile and Allied Industry Workers' Unions)
Tanaka, Akihiko, Associate Professor, Institute of Oriental Culture,
University of Tokyo
Tatsumi, Sotou, President, Sumitomo Bank, Ltd.
Tomabechi, Toshihiro, Auditor, Toppan Moore Co., Ltd.
Toyoda, Eiji, Honorary Chairman, Toyota Motor Corporation
Toyonaga, Keiya, Senior Managing Director, Matsushita Electric
Industrial Co., Ltd.
Tsutsumi, Seiji, Chairman, Saison Corporation
Uetani, Hisamitsu, Chairman Emeritus, Yamaichi Securities Co., Ltd.
Umemura, Shoji, Chairman of the Board, Nikko Securities Co., Ltd.

Washio, Etsuya, President, Japan Federation of Steel Workers' Union
Watanabe, Fumio, Counsellor, Tokio Marine & Fire Insurance Co., Ltd.
Watanabe, Takeshi, Chairman, The Non-Life Insurance Institute of
Japan; former President, Asian Development Bank
Yamamoto, Tadashi, President, Japan Center for International Exchange
Yamashita, Isamu, Former Japanese Chairman, The Trilateral Commission
Chairman, East Japan Railway Company; Senior Advisor, Mitsui
Engineering and Shipbuilding Co., Ltd.
Yashiro, Masamoto, Country Corporate Officer, Citibank NA
Yoshino, Bunroku, Chairman, Institute for International Economic
Studies; former Ambassador to the Federal Republic of Germany

Former Members in Public Service

Miyazawa, Kiichi, Prime Minister
Ogata, Sadako, United Nations High Commissioner for Refugees

*Executive Committee