

BILDERBERG MEETINGS: COMPLETE PARTICIPANT LISTS 1954 – 2023

Collected from various older sources and made complete by Joel van der Reijden of ISGP-studies.com in 2021. Bilderberg meetings until 2023 have been added.

BILDERBERG MEETINGS
HOTEL DE BILDERBERG
OSTERBEEK, NETHERLANDS
29-31 May 1954

PROVISIONAL LIST
in alphabetical order

PRESIDENT:
His Royal Highness, The Prince of The Netherlands.

VICE-PRESIDENTS:
Coleman, John S.
van Zeeland, Paul.

SECRETARY GENERAL:
Retinger, J. H.

RAPPORTEURS:
Ball, George W.

U.S.A.
Lawyer.

Bingham, George Barry

U.S.A.
Newspaper publisher
Chief of Mission to France, Economic Cooperation Administration, 1949-1950

Gaitskell, The Rt. Hon. H. T. N.

U.K.
Member of Parliament, Former Chancellor of the Exchequer

*) de Gasperi, Alcide

Italy.
Member of Parliament, former Prime Minister

Hirschfeld, H. M.

Netherlands.
Economic Adviser to the Netherlands' Government
Former High Commission of the Netherlands' Government in Indonesia.
Director of Companies.

***) Mollet, Guy

France.
Member of Parliament. Former Deputy Prime Minister.
Secretary General of the Socialist Party

Nitze, Paul H.

U.S.A.
President, Foreign Service Educational Foundation.
Director, Policy Planning Staff, Dept. of State, 1950-1953.

de la Vallee Poussin, Etienne	Belgium. Senator
Rockefeller, David	U.S.A. Banker. Senior Vice-President, The Chase National Bank.
Zellerbach, J. D.	U.S.A. Industrialist. Member of U.S. Delegation, General Assembly of United Nations, 1953. Chief, ECA Special Mission to Italy, 1948-1950.

*) Unable to attend owing to illness.

***) Unable to attend owing to an unforeseen and urgent meeting of his party regarding the EDC.

Andre, Robert	France. President of the "Syndicat de Petrole".
Assheton, The Rt. Hon. Ralph	U.K. Member of Parliament, former Parliamentary Secretary to Ministry of Supply, Former Financial Secretary to the Treasury.
De Beaumont, G.	France. Member of Parliament
Bonvoisin, Pierre	Belgium. Banker, President of the "Banque de la Societe Generale de Belgique".
Boothy, Sir Robert	U.K. Member of Parliament.
Brauer, Max	Germany. Former Mayor and President of the Land of Hamburg
Cafiero, Raffaele	Italy. Senator.
Cisler, Walker L.	U.S.A. Public Utility Executive. President, The Detroit Edison Co. Consultant to Atomic Energy Commission and Mutual Security Agency.
Cowles, Gardner	U.S.A. Publisher.
Davies, The Rt. Hon. Clement	U.K. Member of Parliament. Former Minister. Chairman of Parliamentary Liberal Party.
Drapier, Jean	Belgium. Lawyer.
Duchet, R.	France. Member of Parliament, former Minister. Secretary General, Independents and Peasants Party.
Faure, M.	France. Member of Parliament.

Ferguson, John H.	U.S.A. Lawyer. Vice-President and Executive Director, Cttee. for a National Trade Policy. Deputy Director, Policy Planning Staff, Dept. of State, 1951-1953
Foster, John	U.K. Member of Parliament. Parliamentary Undersecretary of State for Commonwealth Relations.
Franks, The Rt. Hon. Sir Oliver	U.K. Former Ambassador in Washington. Chairman Lloyd's Bank.
Geyer, Gerhard P. Th.	Germany. Industrialist. Director General "Esso".
Gubbins, Sir Colin	U.K. Major General retd. Formerly in charge of SOE.
Healey, Denis	U.K. Member of Parliament, Former Secretary of the International Cttee. of the Labour Party.
Heinz, H. J.	U.S.A. President, H.J. Heinz Co.
Hoegh, Leif	Norway. Shipowner.
Jackson, C. D.	U.S.A. Publisher. Formerly Special Assistant to President Eisenhower 1953-1954
Jay, Nelson Dean	U.S.A. Banker. Director, J. P. Morgan & Co. Inc. New York
Kanellopoulos, P.	Greece. Member of Parliament. Minister of National Defense.
Koningsberger, V.J.	Netherlands. Professor State University Utrecht.
Kraft, Ole Bjorn	Denmark. Member of Parliament. Former Foreign Minister.
Leverkuehn, P. M. A.	Germany. Member of Parliament. Lawyer
Malagodi, Giovanni F.	Italy. Member of Parliament.
Moe, Finn	Norway. Member of Parliament. Chairman, Parliamentary Foreign Affairs Cttee. Vice-President, Council of Europe
Montgomery, Hyde H.	U.K. Member of Parliament
Motz, Roger	Belgium. Senator. Chairman of the Liberal International. Former Chairman of the Liberal Party.

Mueller, Rudolf	Germany. Lawyer.
McGhee, George C.	U.S.A. Industrialist Assistant Secretary of State for Near Eastern & South African Affairs, 1949-1952. U.S. Ambassador and Chief, American Mission for Aid to Turkey, 1951-1953.
Nebolsine, George	U.S.A. Lawyer. Consultant to Department of State and Economic Cooperation Administration, 1948. Trustee U.S. Council of International Chamber of Commerce
Oosterhuis, H.	Netherlands. Member of Parliament. President of the Netherlands Federation of Trade Unions.
Parker, Cola G.	U.S.A. Industrialist. Member of Commission on Foreign Economic Policy (Rendall Commission).
Perkins, George W.	U.S.A. Industrialist. Assistant Sec. of State for European Affairs, 1949-1953.
Pilkington, Sir Harry	U.K. President, Federation of British Industries.
*) Pinay, Antoine	France. Member of Parliament. Former Prime Minister.
*) Pipinelis, P.	Greece. Former Foreign Minister. Former Ambassador to U.S.S.R.
Pirelli, Alberto	Italy. Industrialist. Minister of State.
*) Quaroni, P.	Italy. Ambassador to France. Former Ambassador to the U.S.S.R.
Rosenberg, Ludwig	Germany. Chief of Department of Foreign Affairs of the Trade Unions.
Rossi, Paolo	Italy. Member of Parliament.
de Rougemont, Denis	Switzerland. Author. Director European Cultural Center
Rijkens, Paul	Netherlands. Industrialist. Chairman of Unilever N.V.
Schneider, Ernst Georg	Germany. Industrialist. President, Chamber of Commerce of Dusseldorf
Spang, Joseph P., Jr.	U.S.A. Industrialist. President, The Gillette Co.
Steenberghe, M. P. L.	Netherlands. Former Minister of Economic Affairs of the Netherlands. Director of Companies.

***) Teitgen, P. H.	France Vice-President of the Council of Ministers.
Terkelsen, Terkel M.	Denmark. Chief Editor, Berlingske Tidende.
Tingsten, Herbert L. G.	Sweden. Chief Editor, Dagens Nyheter.
Troeger, H.	Germany. Minister of Finance of Hesse
Valletta, Vittorio	Italy. Industrialist. President of FIAT
Voisin, Andre	France. President, "La Federation"
Waldenstrom, M.	Sweden. Industrialist.
van Walsem, H. F.	Netherlands. Industrialist. Member of the Board of Philips Industries Eindhoven.
Willems, Jean	Belgium. "Fondation Universitaire"
Williamson, Thomas	U.K. General Secretary, National Union of General and Municipal Workers.
In an advisory capacity: Vlekke, B. H. M.	Netherlands. Secretary General of the Netherlands' Society of International Affairs.

SECRETARIAT:

Director: Veenstra, W.
Secretaries: Focke, E. G.
Overweg, G. E.
Pomian, J.

GENERAL INFORMATION

LOCATION:

All meetings will be held at Hotel "De Bilderberg".
Telephone: Oosterbeek 2887.

ACCOMODATION:

Accommodation has been reserved at Hotel "De Bilderberg" as well as at two other hotels in the area vicinity viz. Hotel "Wolfheeze" and Hotel "'s Koonings Jaght".
Participants will have breakfast in the hotel where they are staying.
Lunches and dinners will be served at Hotel "De Bilderberg".
Hotel accomodation, meals as well as transport by car from the point of arrival in Holland to the Conference and back, will be provided. Any extras will, however, be charged to the participants of the conference.

SECRETARIES:

At "De Bilderberg" secretaries will be made available to the participants on request to the Secretariat.

MEETINGS:

Saturday, 29th May	10 h. - 13 h. 15 h. - 18 h.
Sunday, 30th May	11 h. - 13 h. 15 h. - 18 h.
Monday, 31st May	10 h. - 13 h. 14.30 h. - 18 h.

For reasons of convenience only the English and French languages will be used. The conference room will be equipped for simultaneous interpretation into English and French.

TRAVEL BUREAU:

(including accomodation and currency exchange)

A small travel bureau with all exchange facilities will be established at Hotel "De Bilderberg." This bureau will be in charge of Miss M. Tuinman.

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
(Barbizon, France, 18-20 March 1955)

Participants

Participant

Otto Wolff von
Amerongen
Robert André
George Ball
Prince Bernhard
Max Brauer
Louis Camu
Hakon Christiansen
Walker Cisler
John Coleman
Fernand Dehousse
Pierre Dupuy
John Ferguson
Oliver Franks
Colin Gubbins
Gabriel Hauge
Jens Christian Hauge
Denis Healey
H. John Heinz II
Joseph E. Johnson
E. N. van Kleffens
Ole Bjørn Kraft
Edward Littlejohn
Reginald Maudling
Andre Maurois
George McGhee
Guy Mollet
Rudolf Mueller
George Nebolsine
Paul Nitze
Bertil Ohlin
Antoine Pinay
Alberto Pirelli
Pietro Quaroni
Józef Retinger
Denis de Rougement
Dean Rusk
Paul Rykens
Carlo Schmid
G. M. Verrijn Stuart
Andre Voisin
Paul van Zeeland

Participant

James David
Zellerbach

BILDERBERG MEETINGS

(Garmisch-Partenkirchen, Germany, 23-25 September 1955)

Otto Wolff von
Amerongen
George Ball
Victor Cavendish
Bentinck
Fritz Berg
Prince Bernhard
George Barry Bingham

Pierre Bonvoisin
Max Brauer
Fraser Bruce
Carl Burckhardt
Anthony Buzzard
Louis Camu
Hakon Christiansen
Walker Cisler
René Clement-Cuzin
Geoffrey Crowther
Joseph Dodge
Jean Drapier
Fritz Erler
Amintore Fanfani
John Ferguson
Ralph Flanders
C. J. Geddes
George W. Perkins
Clinton Golden
Herbert Gross
Alfred Gruenther
Walter Hallstein
Gabriel Hauge
Jens Christian Hauge
Denis Healey
Paul Hoffman
John Hope
H. John Heinz II
Hastings Ismay
Douglas Jay
Joseph E. Johnson
P. J. Kapteyn
George Kennan
Zafrulla Khan
Kurt Georg Kiesinger
E. N. van Kleffens
Ole Bjørn Kraft
Giovanni Malagodi
Robert Marjolin
Reginald Maudling
George McGhee
Alexander Menne
Fritz Molden
Guy Mollet
Rudolf Mueller
Robert Murphy
George Nebolsine
Paul Nitze

Lauris Norstad
J. H. Oldenbroek
Duncan Oppenheim
Antoine Partrat
Jacques Piette
Alberto Pirelli
Etienne de la Vallee
Poussin
Pietro Quaroni
Józef Retinger
N. A. Robertson
David Rockefeller
Denis de Rougement
Dean Rusk
Paul Rykens
Carlo Schmid
Sjur Lindebrække
Hans Günther Sohl
John Sparkman
Charles Spofford
Dolf Sternberger
Thomas Stone
Herbert Tingsten
Paul van Zeeland
James David
Zellerbach

BILDERBERG MEETINGS
(Fredensborg, Denmark, 11-13 May 1956)

Terence Airey
Otto Wolff von
Amerongen
Robert André
Ralph Assheton
George Ball
Omer Becu
Victor Cavendish
Bentinck
Fritz Berg
Prince Bernhard
George Barry Bingham
Robert Blum
Pierre Bonvoisin
Robert Boothby
Max Brauer
Irving Brown
Fraser Bruce
Carl Burckhardt
Anthony Buzzard
Raffaele Cafiero
Hakon Christiansen
Walker Cisler
René Clement-Cuzin

John Coleman
Auguste Cool
Geoffrey Crowther
Clement Davies
Arthur Dean
Fernand Dehousse
Sefton Delmer
Joseph Dodge
Jean Drapier
Pierre Dupuy
Fritz Erler
Amintore Fanfani
Maurice Faure
John Ferguson
Moe Finn
Ralph Flanders
John Foster
Oliver Franks
Hugh Gaitskell
Robert Garner
C. J. Geddes
Axel Georg
George W. Perkins
Gerhard P. Th. Geyer
Clinton Golden
Herbert Gross
Alfred Gruenther
Colin Gubbins
Baron J. Guillaume
Walter Hallstein
Gabriel Hauge
Jens Christian Hauge
Denis Healey
Michael Heilperin
Rolf Heyn
H. M. Hirschfeld
Paul Hoffman
John Hope
H. Montgomery Hyde
Leif Höegh
H. John Heinz II
Hastings Ismay
C. D. Jackson
Nelson Dean Jay
Panagiotis
Kanellopoulos
P. J. Kapteyn
George Kennan
John Keswick

Zafrulla Khan
Kurt Georg Kiesinger
E. N. van Kleffens
V. J. Koningsberger
Ole Bjørn Kraft
Jean Letourneau
Paul Leverkuehn
Edward Littlejohn
Giovanni Malagodi
Robert Marjolin
Edward Mason
Reginald Maudling
Andre Maurois
George McGhee
Alexander Menne
Fritz Molden
Guy Mollet
Roger Motz
Rudolf Mueller
Robert Murphy
George Nebolsine
Paul Nitze
Keith Officer
Bertil Ohlin
J. H. Oldenbroek
Henk Oosterhuis
J. J. Ooyevaar
Duncan Oppenheim
Giulio Pantore
Cola Parker

BILDERBERG MEETINGS

(St. Simons Island Conference, USA; 15-17 February 1957)

LIST OF PARTICIPANTS

H.R.H. Prince Bernhard of the Netherlands, Chairman.
J.H. Retinger, Polish Charge d'Affaires in Russia, 1941
Joseph E. Johnson, President, Carnegie Endowment for International Peace

Hon. F.D.L. Astor, Editor, The Observer, U.K.
G.W. Ball, Attorney, Cleary, Gottlieb, Friendly and Ball, U.S.
Fritz Berg, Chairman, Federation of German Industries, Germany
M. Nuri Birgi, Secretary-General, Ministry of Foreign Affairs, Turkey
Eugene R. Black, President, International Bank for Reconstruction and Development
Robert R. Bowie, Asst. Secretary of State for Policy Planning, U.S.
McGeorge Bundy, Dean Faculty of Arts and Sciences, Harvard University
Hakon Christianson, Chairman, East Asiatic Company, Denmark
Walker Cisler, President, Atomic Industrial Forum, U.S.
Pierre Commin, Secretary, French Socialist Party
B.D. Cooke, Director, Dominion Insurance Company, U.S.
Arthur H. Dean, Law partner of John Foster Dulles, formerly of Sullivan and Cromwell, U.S.
Jean de la Garde, French Ambassador to Mexico
Thomas E. Dewey, Attorney, former Governor of New York, U.S.
Sir William Eddlitt, Air Chief Marshal, Royal Institute, U.K.
Fritz Erler, Socialist M.P., Germany
John Ferguson, Attorney, Cleary, Gottlieb, Friendly and Ball, U.S.
Lincoln Gordon, Professor, Consultant to Nato's "Three Wise Men"
Sir Colin Gubbins, Industrialist, U.K.; Lawrence R. Hafstead, Technical Adviser, Atomic Energy Commission
Jens Christian Hauge, Socialist M.P., Norway
Brooks Hays, House Foreign Affairs Committee
Denis Healey, Labour M.P. (now Minister of Defence), U.K.
Arnold D.P. Heeney, Ambassador to U.S.A., Canada
Michael A. Heilperin, Economist, U.S.
Henry J. Heinz, President, H.J. Heinz & Company, U.S.
Leif Hoegh, Banker, Norway
Paul G. Hoffman, Former Director, E.C.A., U.N. Delegate, U.S.
C.D. Jackson, President, Time Inc., Former Special Assistant to the President, U.S.
Wm. H. Jackson, Former Special Assistant to the President U.S.
Per Jacobson, Managing Director, International Monetary Fund, Sweden
Georg Kurt Kiesinger, Director of Special Studies, Rockefeller Foundation
Pieter Liefnick, Director, International Monetary Fund, Netherlands
Imbriani Longo, Director-General, Banco Nazionale del lavoro, Italy
Paul Martin, Minister Health and Welfare, Canada
David J. McDonald, President United Steelworkers
George C. McGhee, Director, Middle East Institute
Ralph E. McGill, Editor, Atlanta Constitution
Alex W. Menne, President, Association of German Chemical Industries, Germany
Rudolf Mueller, Lawyer, Germany
Robert Murphy, Deputy-Under-Secretary of State, U.S.
Frank C. Nash, Attorney, Former Assistant Secretary of Defense, U.S.

Geo. Nebolsine, Attorney, Coudert Bros, U.S.
Paul H. Nitze, Former Director, Policy Planning, State Department, U.S.
Morehead Patterson, Deputy Commissioner of Disarmament, U.S.
Don K. Price, Vice-President, Russian Institute, Columbia University
David Rockefeller, Chairman of the Board, Chase National Bank
J.H. Van Joijen, Ambassador to U.S., Netherlands
Dean Rusk, President, Rockefeller Foundation
Paul Rykans, Industrialist, Netherlands
J.L.S. Steele, Chairman, British International Chamber of Commerce, U.K.
Terkel M. Terkelson, Editor, Denmark
John M. Vorys, Member, Foreign Affairs Committee
Fraser B. Wilde, Comm. on Economic Development
Otto Wolff von Amerongen, Partner, Otto Wolff, Germany
W.T. Wren, Chairman, Allied Iron Founders, U.D.
Paul van Zeeland, Financier, former Prime Minister of Belgium

BILDERBERG MEETINGS
(Fiuggi, Italy; 4-6 October 1957)

Gianni Agnelli
George Ball
Wilfrid Baumgartner
Omer Becu
Fritz Berg
Prince Bernhard
Nuri Birgi
Pierre Bonvoisin
H. N. Boon
George Brown
Jacques de Bourbon
Busset
Hakon Christiansen
Pierre Commin
Arthur Dean
Pierre Dupuy
Fritz Erler
Amintore Fanfani
John Ferguson
David Maxwell Fyfe
Pierre Gallois
Lincoln Gordon
Colin Gubbins
Gabriel Hauge
Jens Christian Hauge
Denis Healey
Paul Hoffman
Leif Höegh
H. John Heinz II
Richard Jaeger
Joseph E. Johnson
Henry Kissinger
E. N. van Kleffens
Edward Knollys
Ole Bjørn Kraft
Jens Krag
Giovanni Malagodi
Reginald Maudling
James McCormack
Guy Mollet
Rudolf Mueller
George Nebolsine
Paul Nitze
Lauris Norstad
Giulio Pastore

Panagiotis Pipinelis
Giorgio La Pira
Alberto Pirelli
Etienne de la Vallee
Poussin
Pietro Quaroni
Józef Retinger
David Rockefeller
Ludwig Rosenberg
Paul Rykens
Carlo Schmid
Shepard Stone
Franz Josef Strauß
Vittorio Valletta
Marcus Wallenberg
Dana Wilgress
Henri Yrissou
James David
Zellerbach

BILDERBERG MEETINGS
(Buxton Conference, England, 13-15 September 1958)

LIST OF PARTICIPANTS

The Chairman was H.R.H. Prince Bernhard of the Netherlands.

J.H. Retinger (Hon. Secretary)

Jo. E. Johnson (Hon. Secretary in the U.S.)

Herman J. Abs, Germany

Dean Acheson, United States

Giovanni Agnelli, Italy

G.W. Ball, U.S.

Walworth Barbour, U.S.

Wilfred Baumgartner, France

Sir Edward Beddington-Behrens, U.K.

Berthold Beitz, Germany

Fritz Berg, Germany

Muharrem Nuri Birgi, Turkey

P.A. Blaisse, Netherlands

James C. Boden, Germany

Erik Boheman, Sweden

Max Brauer, Germany

Randolph W. Burgess, U.S.

Lewis Camu, Belgium

Guido Carli, Italy

Clifford P. Case, U.S.

Victor Cavendish-Bentick, U.K.

Sir Ralph Cochrane, U.K.

Erich Dethleffsen, Germany

Fritz Erler, Germany

John Ferguson, U.S.

H.T.N. Gaitskell, U.K.

Walter L. Gordon, Canada

Joseph Grimond, U.K.

Sir Colin Gubbins, U.K.

Walther Hallstein (Chairman, European Common Market Commission)

Joseph C. Harsch, U.S.

Gabriel Hauge, U.S.

Denis Healey, U.K.

Michael A. Heilperin, U.S.

H. J. Heinz II, U.S.

Leif Hoegh, Norway

C.D. Jackson, U.S.

Viscount Kilmuir, U.K.

E.N. van Kleffens

Viscount Knollys, U.K.

Ole B. Kraft, Denmark

Thorkil Kristensen, Denmark

Giovanni F. Malagodi, Italy

John J. McCloy, U.S.

Geo. C. McGhee, U.S.

Philip E. Mosely, U.S.

Roger Motz, Belgium

Rudolf Mueller, Germany
Alfred C. Neal, U.S.
Geo. Nebolsine, U.S.
Paul H. Nitze, U.S.
David Ormsby-Gore, U.K.
P.F.S. Otten, Netherlands
P.N. Pipinelis, Greece, Alberto Pirelli, Italy
Pietro Quaroni, Italy
Sir Alfred Roberts, U.K.
David Rockefeller, U.S.
Michael Ross, U.S.
Jacques Rueff
Paul Rykans, Netherlands
Carlo Schmidt, Germany
C.V.R. Schuyler
J.L.S. Steele, U.K.
Terkel M. Terkelson, Denmark
Henry Tiarks, U.K.
Every A. Vermeer, Netherlands
Marc Wallenberg, Sweden
Otto Wolff Von Amerongen, Germany
Paul van Zeeland, Belgium
J.D. Zellerbach, U.S.

BILDERBERG MEETINGS
(Yesilkoy, Turkey, 18-20 September 1959)

Participants

Participant

Gianni Agnelli
Fuat Alpkartal
Otto Wolff von
Amerongen
Enrico Anzilotti
Tekin Ariburun
Charles Arliotis
David Astor
A. G. Aukes
George Ball
Burhan Belge
Frederic Bennett
Fritz Berg
Prince Bernhard
Ernst van der Beugel
Nuri Birgi
Erik Boheman
Walter E. Boveri
Karl Brandt
Max Brauer
W. Randolph Burgess
Arthur Dean
Vecdi Diker
James S. Duncan
Clarence Dunlap
Hans Engen
Fritz Erler
Melih Esenbel
Frido von Senger und
Etterlin
John Ferguson
Nail Gidel
Walter Gordon
Michael Heilperin
Paul Hoffman
Leif Höegh
H. John Heinz II
Joseph E. Johnson
Kurt Georg Kiesinger
Norman Kipping
E. N. van Kleffens
Klaus Mehnert
Adnan Menderes

Participant

Finn Moe

A. S. Monroney

Georges Morisot

Rudolf Mueller

George Nebolsine

Jacques Piette

Harry Pilkington

Andre Puget

Pietro Quaroni

David Rockefeller

Manoel Sarmiento

Rodrigues

Jacques Rueff

Paul Rykens

Pasquale Saraceno

Selim Sarper

Carlo Schmid

Paul-Willem Segers

John Slessor

A. H. Smith

Paul-Henri Spaak

Cyrus Sulzberger

Selahattin Tokay

Ahmet Tokus

E. de Vries

Kennth Younger

Paul van Zeeland

Fatin Rüştü Zorlu

BILDERBERG MEETINGS
(Bürgenstock, near Lucerne, Switzerland, 28-29 May 1960)

Participants

Participant

Theodore Achilles
Gianni Agnelli
Otto Wolff von
Amerongen
Charles Arliotis
George Ball
Wilfrid Baumgartner
Elliott Bell
Frederic Bennett
Victor Cavendish
Bentinck
Fritz Berg
Prince Bernhard
Ernst van der Beugel
J. W. Beyen
Kurt Birrenbach
Pieter Blaisse
Walter E. Boveri
René Boël
Louis Camu
Charles D. Jackson
Hakon Christiansen
Heinrich Deist
Pierre Dupuy
Fritz Erler
Ernst Falkenheim
William Foster
Colin Gubbins
Denis Healey
Michael Heilperin
Leif Höegh
H. John Heinz II
Axel Iveroth
Joseph E. Johnson
Kurt Georg Kiesinger
E. N. van Kleffens
Ole Bjørn Kraft
Arnold Lamping
Giovanni Malagodi
Robert Marjolin
Edward Martin
Gale McGee

Participant

Johan Melander
Giralamo Messeri
Rudolf Mueller
Robert Murphy
George Nebolsine
Edmund Hall Patch
Jacques Piette
Alberto Pirelli
Georges Pompidou
Pietro Quaroni
Manoel Sarmiento
Rodrigues
Hans Schaffner
Carlo Schmid
Hugh Scott
Paul-Henri Spaak
J. L. S. Steel
Marcus Wallenberg
Arthur Wilhelm
James David Zellerbach
Jean Charles Snoy et
d'Oppuers

BILDERBERG MEETINGS

(St-Castin near Quebec, Canada, 21-23 April 1961)

Participants

Participant

Hermann Abs
Otto Wolff von
Amerongen
George Ball
John Bassett
Victor Cavendish
Bentinck
Prince Bernhard

Participant

Ernst van der Beugel
Nuri Birgi
Pieter Blaisse
Erik Boheman
Richard Bolling
Walter E. Boveri
Thomas Brand
Fraser Bruce
Charles D. Jackson
Walker Cisler
M. James W. Coldwell
François Croisillier
James S. Duncan
Fritz Erler
Donald Fleming
Charles Foulkes
J. Douglas Gibson
Lincoln Gordon
Walter Gordon
Colin Gubbins
Guillaume Guindey
Gabriel Hauge
Denis Healey
Christian Herter
William Hewitt
John Wendell Holmes
Leif Höegh
H. John Heinz II
Per Jacobsson
George Jellicoe
Joseph E. Johnson
E. N. van Kleffens
Max Kohnstamm
Thorkil Kristensen
Arnold Lamping
Jean Lesage
William Maillard
Jean Marchand
George McGhee
Roland Michener
Hartland de M. Molson
A. S. Monroney
George Nebolsine
Paul Nitze
Edwin Plowden
Isidor Rabi
Norman Robertson

Participant

David Rockefeller
Jan-Herman van Royen
Friedrich Ruge
Paul Rykens
Ivo Samkalden
Hugh Scott
Arne Skaug
Frank Southard
Charles Spofford
Shepard Stone
Max Graf Thurn
Raymond Thurston
Arthur Wilhelm
Robert Winters
Albert Wohlstetter
James David Zellerbach
Jean Charles Snoy et
d'Oppuers

Bilderberg Group, Saltsjöbaden Conference, 18-20 May 1962, List of Participants

Chairman

H.R.H THE PRINCE OF THE NETHERLANDS

HONORARY SECRETARY GENERAL IN EUROPE

ERNST H. VAN DER BEUGEL

HONORARY SECRETARY GENERAL IN THE UNITED STATES

JOSEPH E. JOHNSON

DEPUTY SECRETARY GENERAL IN EUROPE

ARNOLD T. LAMPING

Acheson, Dean, United States

Agnelli, Giovanni, Italy

Ansiaux, Hubert, Belgium

Arliotis, Charles C., Greece

Aspling, Sven, Sweden

Ball, George W., United States

Baumgartner, Wilfrid S., France

Bell, Elliot V., United States

Bennett, Frederic, United Kingdom

Berg, Fritz, Germany

Birgi, M. Nuri, Turkey

Blaisse, Pieter, Netherlands

Boheman, Erik, Sweden

Bolling, Richard, United States

Boveri, Walter E., Switzerland

Brauer, Max, Germany
Cabot, Louis W., United States
Cavendish-Bentinck, Victor, United Kingdom
Collado, Emilio G., United States
Cordier, Andrew W., United States
Davidson, Ian, Canada
Dreyfus, Pierre, France
Duncan, James S., Canada
Eckardt, Felix von, Germany
Eczacibasi, Nejat F., Turkey
Erlander, Tage F., Sweden
Erler, Fritz, Germany
Fayat, Henri, Belgium
Ford, Jr., Gerald R., United States
Geijer, Arne, Sweden
Gladwyn, Lord, United Kingdom
Gubbins, Sir Collin, United Kingdom
Guindey, Guillaume, International
Harsch, Joseph C., United States
Hauge, Gabriel, United States
Healey, Denis, United Kingdom
Heckscherm, Gunnar, Sweden
Heeney, Arnold D.P., Canada
Heinz, Henry J II, United States
Hewitt, William A., United States
Hoegh, Leif, Norway
Jackson, Charles D., United States
Katz, Milton, United States
Kleffens, Eelco N. van, International
Kohnstamm, Max, International
Kraft, Ole B., Denmark
Lange, Gunnar, Sweden
Lange, Halvard, Norway
Loudon, Jonkheer John H., Netherlands
Malagodi, Giovanni, Italy
Mathias, Marcellio G.N.D., Portugal
Murphy, robert D., United States
Nebolsine, George, United States
Nykopp, Johan, Finland
Ohlin, Bertil, Sweden
Payne, Frederick B., United States
Pedini, Mario, Italy
Petitpierre, Max, Switzerland
Quaroni, Pietro, Italy
Rockefeller, David, United States
Samkalden, Ivo, Netherlands
Schmid, Carlo, Germany
Snoy Et D'Oppuers, Baron, Belgium
Stevens, John M., United Kingdom
Stratos, Christofore, Greece
Wallenberg, Marcus, Sweden
Wheeler, Charles R., United Kingdom
Wilcox, Francis O., United States
Willoch, Karre, Norway

Wilson, Harold, United Kingdom
Wolff von Amerongen, Otto, Germany
Wriston, Walter B., United States
Zimmer-Lehmann, Georg, AUstria

In Attendance:

H.R.H. Princess Beatrix, Netherlands
Besche, Hubert de, Sweden
Grandry, Edward, Belgium
Leijonhufvud, Baron Erik, Sweden
Roy, Bertie le, Netherlands
Schulenburg, Friedrich W. Graf von der

BILDERBERG MEETINGS

(Hotel Martinez, Cannes, France; 29-31 March 1963)

Gianni Agnelli
Otto Wolff von Amerongen
Robert O. Anderson
Raymond Aron
George Ball
John Bassett
Jacques Baumel
Wilfrid Baumgartner
Henrik Beer
Frederic Bennett
Victor Cavendish Bentinck
Fritz Berg
Prince Bernhard
Ernst van der Beugel
Nuri Birgi
Kurt Birrenbach
Hans-Heinrich Herwarth von
Bittenfeld
Pieter Blaisse
Max Brauer
James Callaghan
Albin Chalandon
Paul Chambers
Charles D. Jackson
Walker Cisler
Harold Van B. Cleveland

Emilio Collado
Lammot du Pont Copeland
Karl Czernetz
Sven Dahlman
Arthur Dean
James S. Duncan
Nejat Eczacibasi
Hans Engen
Fritz Erler
Maurice Faure
Andre Fontaine
Cornelius Gallagher
Pierre Gallois
William Gossett
Anthony Griffin
Colin Gubbins
Guillaume Guindey
Gabriel Hauge
Denis Healey
Edward Heath
William Hewitt
Bourke Hickenlooper
Leif Höegh
H. John Heinz II
Joseph E. Johnson
Paul Jolles
Herman Kling
Max Kohnstamm
Ole Bjørn Kraft
Arnold Lamping
Lyman Lemnitzer
Emile van Lennep
Sicco Mansholt
Edward Mason
René Massigli
Marcello Mathias
George McGhee
Johannes Meynen
Alighiero De Micheli
Roland Michener
Guy Mollet
Robert Murphy
George Nebolsine
Paul Nitze
Johan Nykopp
Aurelio Peccei
Mario Pedini
James Alfred Perkins

Max Petitpierre
Jacques Piette
Antoine Pinay
Alberto Pirelli
Rene Pleven
Pietro Quaroni
David Rockefeller
Paul Rykens
Ivo Samkalden
Carlo Schmid
Jacques Segard
Rene Sergent
Paul-Henri Spaak
Charles Spofford
Christofore Stratos
Terkel Terkelsen
Mark Turner
Pierre Uri
Marcus Wallenberg
Christopher Woodhouse
Jean Charles Snoy et
d'Oppuers

BILDERBERG MEETINGS
(Williamsburg Conference, USA; 20-22 March 1964)

LIST OF PARTICIPANTS

H.R.H. the Prince of the Netherlands, Chairman.

Ernst H. van der Beugel, Honorary Secretary General for Europe.
Joseph E. Johnson, president, Carnegie Endowment for International Peace, Honorary Secretary General for the United States.
Paul Rykens, Honorary Treasurer.
Arnold T. Lamping, former ambassador, Deputy Secretary General for Europe.

Acheson, Dean, former Secretary of State, United States.
Agnelli, Giovanni, vice-chairman of the board and managing director, Fiat Co., Italy.
Ball, George W., Under Secretary of State, United States.
Baumel, Jacques, Senator, Secretary General, "Union pour la Nouvelle République," France.
Baumgartner, Wilfred S., former Minister of Finance, France.
Beer, Henrik, secretary, General League of Red Cross Societies, International.
Bennett, Frederic, Member of Parliament, Germany.
Brauer, Max, former burgomaster of Hamburg, Member of Parliament, Germany.
Buchan, the Honourable Alastair, director, Institute for Strategic Studies, United Kingdom.
Bundy, McGeorge, Special Assistant to the President for National Security Affairs, United States.
Cabot, Louis W., president, Cabot Corp., United States.
Cisler, Walker L., industrialist, United States.
Collado, Emilio G., vice president, Standard Oil Co. (New Jersey), United States.
Dean, Arthur H., international lawyer and diplomat, United States.
Defferre, Gaston, Department of National Assembly, mayor of Marseille, France.
Duncan, James S., company director, Canada.
Dundee, Lord, Minister of State for Foreign Affairs, United Kingdom.
Erier, Fritz, Member of Parliament, floor leader Social-Democratic Party, Germany.
Ford, Gerald R., Congressman, United States.
Fulbright, J. William, Senator, United States.
Gallois, Pierre, general, specialist in nuclear problems, France.
Griffin, Anthony G.S., banker, Canada.
Gubbins, Sir Colin, industrialist, United Kingdom.
Haekkerup, Per, Minister of Foreign Affairs, Denmark.
Hague, Gabriel, president Manufacturers Hanover Trust Co., United States.
Healey, Denis, member of Parliament, Labour Party spokesman on defense, United Kingdom.
Heaney, Arnold D. P., former Ambassador to the United States, chairman, International Joint Commission on Water Resources, Canada.
Heinz II, Henry J., chairman of the board, Heinz Co., United States.
Herter, Christian A., former Secretary of State, Special Representative for Trade Negotiations, United States.
Hoegh, Leif, shipowner, Norway.
Holifield, Chet, Congressman, United States.
Jackson, Charles D., senior vice president, Time, Inc., United States.
Jackson, Henry M., Senator, United States.
Javits, Jacob K., Senator, United States.
Jellicoe, Lord, First Lord of the Admiralty, United Kingdom.
Kerchove d'Ousseghem, Nicolas W. de, assistant "Ecole des Sciences politiques et sociales," Belgium.
Kissinger, Henry A., professor, associate, Harvard University Center for International Affairs, United States.
Kieffens, Eelco N. van, chief representative in the United Kingdom of the European Coal and Steel Community, International.
Kundtson, Harald, general manager, "Den Danske Landmandsbank," Denmark.
Kohnstamm, Max, vice president, Action Committee for a United States of Europe, International.
Koster, Herman J. de, president, Federation of Netherlands Industries, Netherlands.
Kraft, Ole B., former Minister of Foreign Affairs, Member of Parliament, Denmark.
Krapf, Hans, Chief of the Political Division, Ministry of Foreign Affairs, Germany.
Kuhlmann-Stumm, Knut Freiherr von, Member of Parliament, floor leader of the Free Democratic Party, Germany.
La Malene, Christian de, Member of Parliament, Member of European Parliament, France.
La Malfa, Ugo, Member of Parliament, Italy.
Lamontagne, Maurice, President of the Queen's Privy Council for Canada, Canada.
Lange, Halvard, Minister of Foreign Affairs, Norway.
Lennep, Jonkheer Emilie van, Chairman Monetary Committee EEC, Chairman, Working Party 3 OECD, International.
Lindsay, Franklin A., president of Itek, United States.
Lipkowski, Jean de, diplomat, Member of Parliament, Member of European Parliament, France.
Litchfield, Lawrence, Jr., chairman of the board, Aluminum Co. of America, United States.
Lolli, Ettore, deputy general, manager "Banca Nazionale del Lavoro," Italy.

Luns, Joseph M.A.H., Minister of Foreign Affairs, Netherlands.
Majonica, Ernst, Member of Parliament, Germany.
Maifatti, Franco M., Under Secretary Ministry of Industry and Commerce, Italy.
Mansholt, Sicco L., vice president EEC, International.
McCloy John J., lawyer and diplomat, United States.
McGhee, George C., Ambassador to the Federal Republic, United States.
Meynen, Johannes, managing director, AKU, Netherlands.
Murphy, Robert D., president, Corning Glass International, United States.
Nebolsine, George, international lawyer, United States.
Nykopp, Johan, former Ambassador, president of Tampella, Finland.
Pearson, Lester B., Prime Minister, Canada.
Peccel, Aurelio, managing director, Ital-consult, Italy.
Pinay, Antoine, former Prime Minister, France.
Rockefeller, David, president, Chase Manhattan Bank, United States.
Roll, Sir Eric, Economic Minister at the British Embassy to the United States, head of the United Kingdom Treasury and Supply Delegation, United Kingdom.
Scaglia, Giovanni Battista, member of Parliament, vice chairman, Christian Democratic Party, Italy.
Schmid, Carlo, Vice President, Federal Parliament, Germany.
Schweitzer, Pierre-Paul, managing director, International Monetary Fund, International.
Shulman, Marshall, research associate, Russian Research Center, Harvard University, professor of international politics, Fletcher School of Law and Diplomacy, United States.
Smith, H. Page, Supreme Allied Commander, Atlantic (NATO), International.
Snoy et d'Oppuers, Baron, managing director "Compagnie d'Outremer pour l'Industrie et la Finance", Belgium.
Speidel, Hans, special adviser on defense matters, Germany.
Stewart, Michael, Member of Parliament, United Kingdom.
Stikker, Dirk U., Secretary General of NATO, International.
Stone, Shepard, director, International Affairs Program, Ford Foundation, United States.
Terkelsen, Terkel, chief editor, Denmark.
Umbricht, Victor H., former head of Swiss Treasury and diplomat, president, CIBA Corp., New York, Switzerland.
Vittorelli, Paolo, Senator, Italy.
Wallenberg, Marcus, chairman, Federation of Swedish Industries, Sweden.
Westrick, Ludger, Secretary of State, Office Federal Chancellor, Germany.
Winters, Robert H., industrialist, Canada.
Wolff von Amerongen, Otto, senior partner Otto Wolff Koln, Germany.
Wriston, Walter B., executive vice president, First National City Bank, United States.
Wyndham White, Eric, executive secretary, GATT, International.

Bilderberg 1965
April 2-4, 1965
Villa d'Este, near Como, in Italy.

Participants

Participant

Gianni Agnelli
Otto Wolff von
Amerongen
Hubert Ansiaux
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Bodossaki
Athanassiades
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Jacques Baumel
Wilfrid Baumgartner
Bjarni Benediktsson
Frederic Bennett
Fritz Berg
Prince Bernhard
Ernst van der Beugel
Nuri Birgi
Pieter Blaisse
John Brademas
Kingman Brewster
Gerardo Broggin
Manlio Brosio
David Bruce
Guido Carli
Eugenio Cefis
Emilio Collado
Donald Cook
Arthur Dean
John Deutsch
Hedley Donovan
Nejat Eczacibasi
Otmar Emminger
Fritz Erler
Reay Geddes
Anthony Griffin
Denis Healey
Paul Huvelin
Leif Höegh
H. John Heinz II
Joseph E. Johnson
Harald Knudtzon
Henri de Koster
Thorkil Kristensen
Arnold Lamping
Jean Lecanuet
Emile van Lennep

Participant

John Lindsay

Jonkheer John H.

Loudon

Joseph Luns

Giovanni Malagodi

Ugo La Malfa

Robert Marjolin

Reginald Maudling

John J. McCloy

George McGhee

Neil McKinnon

Johan Melander

Johannes Meynen

Louis Mountbatten

Philip Mountbatten

Ivar Norgaard

Johan Nykopp

Olof Palme

Mario Pedini

James Alfred Perkins

Howard Petersen

Giuseppe Petrilli

Panagiotis Pipinelis

Leopoldo Pirelli

Hugo Portisch

Eberhard Reinhardt

James Reston

Henry Reuss

David Rockefeller

Robert Roosa

Mariano Rumor

Ivo Samkalden

Paul Samuelson

Maurice Sauve

Karl Schiller

Adolf W. Schmidt

Pierre-Paul Schweitzer

Shepard Stone

Dick Taverne

Terkel Terkelsen

Paolo Vittorelli

Marcus Wallenberg

Siegmund Warburg

Jean Charles Snoy et

d'Oppuers

Bilderberg 1966
March 25 – 27, 1966
Hotel Nassauer Hof, Wiesbaden, West Germany.

Hermann Abs
Gianni Agnelli
Otto Wolff von
Amerongen
Raymond Aron
George Ball
Piero Bassetti
Wilfrid Baumgartner
David E. Bell
Frederic Bennett
Fritz Berg
Prince Bernhard
Ernst van der Beugel
Nuri Birgi
Kurt Birrenbach
Robert R. Bowie
Manlio Brosio
Zbigniew Brzezinski
Alastair Buchan
Marcel Cadieux
Louis Camu

Andrew Cohen
Emilio Collado
Auguste Cool
Arthur Dean
A. Davidson Dunton
Ludwig Erhard
Fritz Erler
Marcel Faribault
Max Frankel
Jacques Georges-Picot
Roswell Gilpatric
Anthony Griffin
Fred Harris
Gabriel Hauge
Chet Holifield
Leif Höegh
H. John Heinz II
Joseph E. Johnson
Thomas V. Jones
Cyril Kleinwort
Harald Knudtzon
Jens Krag
Arnold Lamping
Halvard Lange
Jean Lecanuet
Joseph Luns
Franco Malfatti
Edward Mason
John J. McCloy
James McCormack
George McGhee
Hans Merkle
Johannes Meynen
F. Bradford Morse
Robert Murphy
Johan Nykopp
Con O'Neill
Mario Pedini
Rudolph Peterson
Hugo Portisch
Walter Reuther
David Rockefeller
Eric Roll
Carlo Schmid
Helmut Schmidt
Urs Schwarz
Manuel R. Espirito Santo
Silva
Charles Spofford

Gerhard Stoltenberg
Shepard Stone
Terkel Terkelsen
Gunnar Thoroddsen
Jan Tinbergen
John Tuthill
Marcus Wallenberg
Charles Wheeler
Eric Wyndham White
Robert Winters
George Woods
Jelle Zijlstra
Jean Charles Snoy et
d'Oppuers

Bilderberg 1967
March 31 – April 2, 1967
St. John's College, Cambridge in England.

Participant

Mario Ferrari Aggradi
Gianni Agnelli
Otto Wolff von Amerongen
Charles Arliotis
George Ball
David H. Barran
Jacques Baumel
Wilfrid Baumgartner
Kurt Becker
Frederick Beebe
Frederic Bennett
Prince Bernhard
Ernst van der Beugel
Nuri Birgi
Kurt Birrenbach
Manlio Brosio
Jean Casanova
Harlan Cleveland
Harold Van B. Cleveland
Emilio Collado
Piet Dankert
Arthur Dean
John Diebold
James Eayrs
Anthony Griffin
H. R. H. Prince Claus of the
Netherlands
Arnold Hall
Henri Hartung
Denis Healey
Edward Heath
Stanley Hoffmann
Quintin Hogg
Yngve Holmberg
Donald Hornig
Leif Höegh
H. John Heinz II
Henry M. Jackson
Joseph E. Johnson
Carl Kaysen
Frank Kearton

Participant

Antonie Knoppers

Max Kohnstamm

Joseph Kraft

Jaap Kymmell

Arnold Lamping

Theo Lefevre

Joseph Luns

Jules Léger

Paul Martin

Charles Mathias

Niels Matthiasen

Reginald Maudling

George McGhee

John McNaughton

Hans Merkle

Johannes Meynen

Philip Mountbatten

Bill Moyers

Preben Munthe

Robert Murphy

John Newhouse

Stavros Niarchos

Alberto Nogueira

Lauris Norstad

Johan Nykopp

Guido Colonna di

Paliano

Aurelio Peccei

James Alfred Perkins

John Pesmazoglou

Gerard Piel

Emanuel Piore

Leopoldo Pirelli

David Rockefeller

Eric Roll

Eugene Rostow

Ambroise Roux

Helmut Schmidt

Urs Schwarz

Hartley Shawcross

Henri Simonet

Shepard Stone

Svend O. Sorensen

Dick Taverne

Terkel Terkelsen

Otto Tidemand

Ludovic Tron

Berend Udink
Paolo Vittorelli
Marcus Wallenberg
Charles Wheeler
Hermann Withalm
Jean Charles Snoy et
d'Oppuers

Bilderberg 1968
April 26-28, 1968
Mont Tremblant, Canada

Participants

Participant

Gianni Agnelli
Jean Allard
Otto Wolff von
Amerongen
Egon Bahr
George Ball
Wilfrid Baumgartner
Leonard Beaton
Michel Belanger
Bjarni Benediktsson
Frederic Bennett
Fritz Berg
Prince Bernhard

Participant

Ernst van der Beugel
Barend Biesheuvel
Nuri Birgi
Kurt Birrenbach
Alan Booth
Maurice Bridgeman
Zbigniew Brzezinski
Alastair Buchan
Louis Camu
Paul Chambers
Christian F. Karsten
Emilio Collado
Arthur Dean
Frederick Deming
Douglas Dillon
William Dodge
Jacques de Fouchier
Pierre Mendès France
Thomas Gates
Anthony Griffin
H. R. H. Prince Claus of
the Netherlands
Henri Hartung
Gabriel Hauge
John Wendell Holmes
Willem A. Visser 't Hooft
Leif Höegh
H. John Heinz II
Henry Ford II
Henry M. Jackson
Joseph E. Johnson
J. Ward Keener
Pieter Kuin
Allen Lambert
Arnold Lamping
Paul Lendvai
Björn Lundvall
Joseph Luns
Richard Löwenthal
Charles Mathias
William McLean
Robert McNamara
Karl Mommer
Bill Moyers
Robert Murphy
Stavros Niarchos
Alberto Nogueira
Johan Nykopp

Participant

Roberto Olivetti
Duncan Oppenheim
Jacques Parizeau
Lester Pearson
Aurelio Peccei
James Alfred Perkins
Leopoldo Pirelli
Enoch Powell
Louis Rasminsky
Ronald Ritchie
David Rockefeller
Alberto Ronchey
Edmond Adolphe de
Rothschild
Claude Ryan
John Ryan
Herman Sandberg
Andrew Shonfield
Jacques Solvay
Dieter Spethmann
Altiero Spinelli
Ugo Stille
Shepard Stone
Dick Taverne
Terkel Terkelsen
Albert Thornbrough
Otto Tidemand
Pierre Trudeau
İlter Türkmen
Victor Umbricht
Raymond Vernon
Jean Charles Snoy et
d'Oppuers

Bilderberg 1969
May 9-11, 1969
Hotel Marienlyst, Elsinore, Denmark

Participants

Participant

Gianni Agnelli
Michel Albert
Ruediger Altmann
Otto Wolff von
Amerongen
Klaus-Georg von
Amsberg
Beatrix Armgard
George Ball
Wilfrid Baumgartner
Daniel Bell
Bjarni Benediktsson
Frederic Bennett
Walter Berchtold
Godfried van Benthem
van den Bergh
Prince Bernhard
Ernst van der Beugel
Nuri Birgi
Claude Bissell
Edward Brooke
Marcel Cadieux
Antonio Cariglia
Fabio Luca Cavazza
Emilio Collado
Karl Czernetz
Ralf Dahrendorf
Arthur Dean
L. François Duchene
Kjell-Olof Feldt
François Fontaine
Lorenzo Vallarino Gancia

Participant

Johannes Green
Anthony Griffin
Denis Hamilton
Edward Hamilton
Poul Hartling
Gabriel Hauge
Edward Heath
Leif Höegh
H. John Heinz II
Daniel Janssen
Jerome L. Heldring
Joseph E. Johnson
Jens Kampmann
Kenneth Keniston
Hans Koch
Max Kohnstamm
Jens Krag
Peter Krogh
Halvard Lange
Lars Langslet
Paul Lendvai
Fred Luchsinger
Joseph Luns
Maersk McKinney-
Moller
Marshall McLuhan
Robert McNamara
Johannes Meynen
Henri de Monpezat
David Morse
Bill Moyers
Johan Nykopp
Piero Ottone
Olivier Reverdin
Elliot Richardson
Manfred Ritterbach
Frank Roberts
David Rockefeller
Eric Roll
Edmond Adolphe de
Rothschild
Dean Rusk
Kaare Sandegren
Jørgen Schleimann
W. K. Norbert Schmelzer
Helmut Schmidt
S. O. Sorensen
Andre de Staercke

Participant

Shepard Stone
Terkel Terkelsen
Otto Tidemand
Marc Ullmann
Victor Umbricht
Pierre Uri
Gerrit Wagner
Marcus Wallenberg
Michel Woitrin
Paul Ylvisaker

Bilderberg 1970
April 17-19, 1970
Bad Ragaz, Switzerland.

Participant

Gianni Agnelli
Michel Alliot
Graham Allison

Participant

Renato Altissimo
Otto Wolff von
Amerongen
Eric Ashby
George Ball
Wilfrid Baumgartner
Bjarni Benediktsson
Frederic Bennett
Walter Berchtold
Gilberto Bernardini
Prince Bernhard
Ernst van der Beugel
Hubert Beuve-Mery
Nuri Birgi
Laurens Jan Brinkhorst
L. E. Jan Brouwer
Willem Brugsma
Louis Camu
Emilio Collado
Daniel Cornu
John Culver
Arthur Dean
Gaston Deurinck
Eric Drake
L. François Duchene
Ronald Edwards
Dante Fascell
Edgar Faure
Gerard Filion
Franz Froschmaier
Kurt Furgler
Andreas Gerwig
Olivier Giscard
d'Estaing
Andrew Goodpaster
Anthony Griffin
Roy Hattersley
Gabriel Hauge
Ivan Head
Stuart Holland
Leif Höegh
H. John Heinz II
Daniel Janssen
Joseph E. Johnson
Karl Kaiser
Francis Keppel
Alexander King
Antonie Knoppers

Participant

Max Kohnstamm
Peter Krogh
Lars Langslet
Douglas LePan
Emile van Lennep
Henri Lesguillons
Arrigo Levi
Pierre Liotard-Vogt
Seymour Lipset
Joseph Luns
Bernard Mach
Charles Mathias
Reginald Maudling
Martin Meyerson
Johannes Meynen
Sven Moberg
Bill Moyers
Alberto Nogueira
Johan Nykopp
Christopher Price
Eberhard Reinhardt
Joseph Rhodes
Elliot Richardson
John G. Roberts
David Rockefeller
Jay Rockefeller
Eric Roll
Edmond Adolphe de
Rothschild
Alfred Schaefer
Max Schmidheiny
Robert Silvers
Gerhard Stoltenberg
Shepard Stone
Georges Streichenberg
Terkel Terkelsen
Otto Tidemand
Hans-Peter Tschudi
Victor Umbricht
Cyrus Vance
Georges Vedel
Marcus Wallenberg
Klaus Waris
Richard von
Weizsacker

Bilderberg 1971
April 23-25, 1971
Woodstock Inn, Woodstock, Vermont, United States.

Graham Allison
Otto Wolff von
Amerongen
Klaus-Georg von
Amsberg
Robert O.
Anderson
Beatrix Armgard
Andre Aumonier
Egon Bahr
George Ball
Wilfrid
Baumgartner
Karl Bendetsen
Ingemund
Bengtsson
Frederic Bennett
Ernst van der
Beugel
Selahattin Beyazit
Bernhard von

Biesterfeld
Nuri Birgi
Robert Bourassa
Karl Carstens
Raymond Cartier
Karl Casserini
Frederick
Catherwood
Gian Cittadini-Cesi
John Cockroft
Emilio Collado
John Corson
Arthur Dean
L. François
Duchene
John Dunlop
Donald Duster
Osborn Elliott
Ralph Enckell
Donald Fraser
Peter Frelinghuysen
Emanuele Gazzo
Giuseppe Glisenti
Ronald Grierson
Anthony Griffin
Gabriel Hauge
Denis Healey
Thomas Hughes
Leif Höegh
H. John Heinz II
Adlai Stevenson III
Peter Idenburg
Adolf W. Jann
Daniel Janssen
Joseph Johnson
Marcus Wallenberg
Jr.
Jacob von Julin
Karl Kaiser
Henry Kissinger
Cyril Kleinwort
Max Kohnstamm
Jonkheer
Gualtherus
Kraijenhoff
Léon Lambert
Paul Leman
Joseph Luns
Donald MacDonald

Gordon MacDonald
Ian MacGregor
Gilles Martinet
Reginald Maudling
Hans Merkle
Gian Migone
Bill Moyers
Piero Ottone
Robert Pease
Gianfranco Piazzesi
Henry Reuss
Donald Riegle
David Rockefeller
Jay Rockefeller
Eric Roll
Edmond Adolphe
de Rothschild
Abraham Rotstein
Jørgen Schleimann
Gerhard Schröder
(CDU)
Henri Simonet
Joseph Slater
André Spoor
Howard Stein
Shepard Stone
Terkel Terkelsen
George Thomson
John Tuthill
Victor Umbricht
August A. J.
Vanistendael
John Vogt
Hans-Jürgen
Wischnewski

Bilderberg 1972
April 21-23, 1972
Knokke, Belgium.

Participants

Participant

Gianni Agnelli
Otto Wolff von
Amerongen
Klaus-Georg von
Amsberg
Beatrix Armgard
Hans Arnold
George Ball
Wilfrid Baumgartner
Frederic Bennett
C. Fred Bergsten
Prince Bernhard
Ernst van der Beugel
Selahattin Beyazit
Nuri Birgi
Kurt Birrenbach
W. Michael Blumenthal
Andrew Brimmer
Neil Brown
H. John C. Browne
Zbigniew Brzezinski
Alastair Buchan
Miriam Camps
Louis Camu
Gian Cittadini-Cesi
Emilio Collado
Umberto Colombo
Peter Corterier
John Culver
Ralf Dahrendorf
Michel David-Weill
Étienne Davignon
Arthur Dean
Jean-François Deniau
Anton Dijkgraaf
Marion Gräfin Donhoff
Roberto Ducci
Thomas Fleiner
Françoise Giroud
Anthony Griffin

Participant

Geir Hallgrímsson
Gabriel Hauge
Maria J. 't Hooft
Amo Houghton
Thomas Hughes
Leif Höegh
H. John Heinz II
Daniel Janssen
Paul Janssen
Joseph E. Johnson
Paul Jolles
C. Frits Karsten
Frank Kearton
Max Kohnstamm
Henri de Koster
Léon Lambert
Emile van Lennep
Harold Lever
Arrigo Levi
Jonkheer John H. Loudon
Joseph Luns
Roy MacLaren
Bayless Manning
Charles Mathias
William McLean
Johannes Meynen
Robert Murphy
Alberto Nogueira
Simon Nora
Johan Nykopp
Niels Nørlund
Guido Colonna di
Paliano
Schelto Patijn
Benjamin Payton
James Alfred Perkins
Andre Raynauld
William Rees-Mogg
Olivier Reverdin
Jean Riboud
David Rockefeller
Eric Roll
Edmond Adolphe de
Rothschild
Yves Sabouret
Robert Scalapino
Robert Schaetzel
Gerhard Schröder

Participant

Helge Seip
Manuel R. Espirito Santo
Silva
Jacques Solvay
Shepard Stone
Shirley Summerskill
Michel Tatu
Arthur R. Taylor
Terkel Terkelsen
Otto Tidemand
Victor Umbricht
Robert Vandeputte
Gerrit Wagner
Marcus Wallenberg
Jack Warren
Alan Westerman
Jelle Zijlstra

BILDERBERG MEETINGS Saltsjöbaden Conference, Sweden 11-13 May 1973

LIST OF PARTICIPANTS

Chairman:

H.R.H. The Prince of the Netherlands

Honorary Secretary General For Europe:

Ernst H. van der Beugel

Honorary Secretary General for the United States:

Joseph E. Johnson

Honorary Treasurer:

C. Frits Karsten

Agnelli, Giovanni

Anderson, Robert O.

Ball, George W.

Baumgartner, Wilfrid S.

Bennett, Sir Frederic

Beyazit, Selahattin

Italy

United States

United States

France

United Kingdom

Turkey

Birgi, M. Nuri	Turkey
Bjol, Erling	Denmark
Bjorgerd, Anders	Sweden
Boiteux, Marcel	France
Breuel, Birgit	Germany
Brzezinski, Zbigniew	United States
Bundy, William P.	United States
Cittadini Cesi, Il Marchese	Italy
Collado, Emilio G.	United States
Dean, Arthur H.	United States
Drake, Sir Eric	United Kingdom
Ducci, Roberto	Italy
Girotti, Raffaele	Italy
Granier de Lilliac, Rene	France
Greenhill, Sir Denis	United Kingdom
Griffin, Anthony G. S.	Canada
Haagerup, Niels J.	Denmark
Hallgrimsson, Geir	Iceland
Healey, Denis	United Kingdom
Heinz II, Henry J.	United States
Hoegh, Leif	Norway
Houthuys, Jozef	Belgium
Janssen, Daniel E.	Belgium
Kersten, Otto	International
Kohnstamm, Max	International
Lapham Jr., Lewis H.	United States
Lehto, Sakari	Finland
Lennepe, Jonkheer Emile van	International
Levy, Walter J.	United States
Lied, Finn	Norway
Lombardini, Siro	Italy
Luns, Joseph M. A. H.	International
Lougheed, Peter	Canada
Macdonald, Donald S.	Canada
Maudling, Reginald	United Kingdom
Merlini, Cesare	Italy
Mettler, Erich	Switzerland
Moyers, Bill D.	United States
Newhouse, John	United States
Owen, David	United Kingdom
Palme, Olof	Sweden
Perkins, James A.	United States
Philips, Frits J.	Netherlands
Ritchie, Albert E.	Canada
Roll, Sir Eric	United Kingdom
Rothschild, Baron Edmond de	France
Rozemond, Samuel	Netherlands
Schmidt, Helmut	Germany
Seydoux de Clausonne, Roger	France
Simon, John M.	United Kingdom
Smith, Gerard C.	United States
Snoy et d'Oppuers, Baron	Belgium
Sommer, Theo	Germany
Spaak, Fernand	International
Stehlin, Paul	France
Stille, Ugo	Italy
Stoltenberg, Thorvald	Norway
Stone, Shepard	United States
Strang, Gunnar	Sweden

Taverne, Richard
Terkelsen, Terkel M.
Tidemand, Otto G.
Udink, Berend J.
Umbricht, Victor H.
Wagner, Gerrit A.
Wallenberg, Marcus
Wickman, Krister
Wilson, Carroll L.
Wischnewski, Hans-Jurgen
Wolff von Amerongen, Otto

United Kingdom
Denmark
Norway
Netherlands
Switzerland
Netherlands
Sweden
Sweden
United States
Germany
Germany

IN ATTENDANCE:

Svensson, Nils
Lindgren, Hugo
Vernede, Edwin
Getchell Jr., Charles W.

Sweden
Sweden
Netherlands
United States

BILDERBERG MEETINGS

Megeve Conference, France

19-21 April 1974

LIST OF PARTICIPANTS

Chairman:

H.R.H. The Prince of the Netherlands

Honorary Secretary General for Europe:

Ernst H. van der Beugel

Honorary Secretary General for the United States:

Joseph E. Johnson

Honorary Treasurer:

C. Frits Karsten

Participant Name	Nationality
Agnelli, Giovanni	Italy
Aird, John B.	Canada
Allison, Graham T.	United States
Alphand, Herve	France
Andersen, K. B.	Denmark
Androsch, Hannes	Austria
Ball, George W.	United States
Baumgartner, Wilfrid S.	France
Bennett, Sir Frederic	United Kingdom
Bergsten, C. Fred	United States
Bettiza, Enzo	Italy
Beyazit, Selahattin	Turkey
Birgi, M. Nuri	Turkey
Brinkhorst, Laurens-Jan	Netherlands
Camps, Miriam	United States
Chace, James	United States
Chalandon, Albin	France
Cittadini Cesi, Il Marchese	Italy
Collado, Emilio G.	United States
Colonna di Paliano, Prince	Italy
Dahrendorf, Ralf	International
Davignon, Vicomte	Belgium
Ducci, Roberto	Italy
Dupuy, Michel	Canada
Faure, Edgar	France
Faure, Lucie	France
Fontaine, Andre	France
Giles, Frank T. R.	United Kingdom
Goodpaster, Andrew J.	International
Greenhill, The Lord	United Kingdom
Griffin, Anthony G. S.	Canada
Grunwald, Henry A.	United States
Guindey, Guillaume	France
Hauge, Gabriel	United States
Healey, Denis	United Kingdom

Participant Name	Nationality
Heinz II, Henry J.	United States
Herzog, Maurice	France
Hoegh, Leif	Norway
Igler, Hans	Austria
Janssen, Daniel E.	Belgium
Jones, Aubrey	United Kingdom
Justman Jacob, Poul Louis	Netherlands
Kaiser, Karl	Germany
Kiep, Walter Leisler	Germany
Kohnstamm, Max	International
La Malfa, Giorgio	Italy
Larre, Rene	International
Lennepe, Jonkheer Emile van	International
Leprince-Ringuet, Louis	France
Levi, Arrigo	Italy
Levy, Walter J.	United States
Liotard-Vogt, Pierre	Switzerland
Lord, Winston	United states
Luns, Joseph M. A. H.	International
Malfatti, Franco Maria	Italy
Mathias, Charles McC.	United States
Mondale, Walter	United States
Monnier, Claude	Switzerland
Myrvoll, Ole	Norway
Netherlands, H.R.H. Princess Beatrix of the	Netherlands
Perkins, James A.	United States
Pesmazoglu, John S.	Greece
Rippon, Geoffrey	United Kingdom
Rodgers, William	Unitd Kingdom
Rockefeller, David	United States
Rockefeller, Nelson A.	United States
Roll, Sir Eric	United Kingdom
Ronchey, Alberto	Italy
Rossi, Reino	Finland
Rothschild, Baron Edmond de	France
Sauve, Jeanne	Canada
Schleimann, Jorgen	Denmark
Schmidt, Helmut	Germany
Schroder, Gerhard	Germany
Snoy et d'Oppuers, Baron	Belgium
Sommer, Theo	Germany
Sonnenfeldt, Helmut	United States
Schroder, Gerhard	Germany
Snoy et d'Oppuers, Baron	Belgium
Sommer, Theo	Germany

Participant Name	Nationality
Sonnenfeldt, Helmut	United States
Stone, Shepard	United States
Terkelsen, Terkel M.	Denmark
Thompson, Gerald F.M.P.	United Kingdom
Tidemand, Otto Grieg	Norway
Umbricht, Victor H.	Switzerland
Wallenberg, Marcus	Sweden
Wickman, Krister	Sweden
Wischnewski, Hans-Jurgen	Germany
Wolff von Amerongen, Otto	Germany
IN ATTENDANCE:	
Getchell, Jr., Charles W.	United States
Pitti-Ferrandi, Robert	France
Vernede, Eduard	Netherlands
Warmenhoven, J-T.	Netherlands

1975 Bilderberg Meeting Participant List

BILDERBERG MEETINGS

Cesme Conference, Turkey

25-27 April 1975

LIST OF PARTICIPANTS

Chairman:
H.R.H. The Prince of the Netherlands

Honorary Secretary General for Europe:
Ernst H. van der Beugel

Honorary Secretary General for the United States:
Joseph E. Johnson

Honorary Treasurer:
C. Frits Karsten

Participant Name	Nationality
Agnelli, Giovanni	Italy
Akbil, Semih	Turkey
Attali, Jacques	France
Ball, George W.	United States
Becker, Kurt	Germany
Bennett, Sir Frederic	United Kingdom
Beyazit, Selahattin	Turkey
Birgi, M. Nuri	Turkey
Brzezinski, Zbigniew	United States
Buckley, William F. Jr.	United States
Caglayangil, Ihsan Sabri	Turkey
Camu, Louis	Belgium
Carli, Guido	Italy
Catroux, Diomedé	France
Cittadini Cesi, Il Marchese	Italy
Collado, Emilio G.	United States
Cooper, Richard	United States
Dalma, Alfons	Austria
Dean, Arthur H.	United States
Deutsch, John J.	Canada
Dogramaci, Ihsan	Turkey
Dohnanyi, Klaus von	Germany
Ducci, Roberto	Italy
Ecevit, Bulent	Turkey
Feyzioglu, Turan	Turkey
Fitzgerald, Garret T. D.	Ireland
Forte, Francesco	Italy
Gasteyger, Curt	Switzerland
Giersch, Herbert	Germany
Gokmen, Oguz	Turkey
Gordon, Duncan L.	Canada
Goudszwaard, Johan M.	Netherlands
Griffin, Anthony G. S.	Canada
Gysling, Erich	Switzerland
Halberstadt, Victor	Netherlands
Hall, Sir Arnold	United Kingdom
Hartman, Arthur	United States

Participant Name	Nationality
Healey, Denis	United Kingdom
Heinz II, Henry J.	United States
Hesburgh, Theodore M.	United States
Hojdahl, Odd	Norway
Horam, John	United Kingdom
Houthuys, Jozef	Belgium
Hubner, Robert W.	United States
Igler, Hans	Austria
Inan, Kamuran	Turkey
Isik, Hasan E.	Turkey
Jakobson, Max	Finland
Janssen, Daniel E.	Belgium
Kazgan, Gulden	Turkey
Kiep, Walter Leisler	Germany
Knight, Andrew	United Kingdom
Kohnstamm, Max	International
La Malfa, Giorgio	Italy
Lambert, Baron	Belgium
Lenep, Jonkheer Emile van	International
Levi, Arrigo	Italy
Lorck, Karl	Norway
Lundvall, D. Bjorn H.	Sweden
Luns, Joseph M. A. H.	International
Macdonald, William A.	United States
Mathias Jr., Charles McC.	United States
McCracken, Paul W.	United States
McNamara, Robert S.	International
Montbrial, Thierry de	France
Morris, Joseph	Canada
Perkins, James A.	United States
Pritchard, Joel M.	United States
Richardson, Gordon	United Kingdom
Rockefeller, David	United States
Roll, Sir Eric	United Kingdom
Roosa, Robert V.	United States
Rothschild, Baron Edmond de	France
Rumsfeld, Donald	United States
Simonet, Henri	International
Snoy et d'Oppuers, Baron	Belgium
Sommer, Theo	Germany
Sorensen, Svend O.	Denmark
Stoleru, Lionel	France
Stone, Shepard	United States
Sulzberger, Cyrus L.	United States
Terkelsen, Terkel M.	Denmark
Thatcher, Margaret	United Kingdom
Thygesen, J. V.	Denmark

Participant Name	Nationality
Tidemand, Otto G.	Norway
Tunc, Halil	Turkey
Uri, Pierre E.	France
Vaarvik, Dagfinn	Norway
Vranitzky, Franz	Austria
Wallenberg, Marcus	Sweden
Wickman, Krister	Sweden
Widmer, Siegmund	Switzerland
Wolff von Amerongen, Otto	Germany
Yasa, Memduh	Turkey
Yasar, Selcuk	Turkey
Zijlstra, Jelle	Netherlands

Agenda

April 25-27, 1975 – Golden Dolphin Hotel, Cesme, Turkey

I. Inflation: its economic, social and political implications

II. Recent international political developments:

III. The present status and prospects to resolve the Arab-Israeli conflict and the effect on relations among NATO members

IV. Other recent developments affecting the relations among NATO countries

1976 Bilderberg Meeting: canceled over Lockheed Affair.

1977 Bilderberg Meeting Participant List

BILDERBERG MEETINGS

TORQUAY CONFERENCE

22-24 April 1977

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Home of the Hirsell, K. T.

HONORARY SECRETARY GENERAL FOR EUROPE:

Ernst H. van der Beugel

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

William P. Bundy

HONORARY TREASURER:

C. Frits Karsten

Participant Name	Nationality
Aaron, David	United States
Agnelli, Giovanni	Italy
Androsch, Hannes	Austria
Anselmi, Tima	Italy
Ball, George W.	United States
Bennett, Sir Frederic	United Kingdom
Bennett, Jack F.	United States
Berthoin, Georges	France
Beyazit, Selahattin	Turkey
Birgi, M. Nuri	Turkey
Bratteli, Trygve	Norway
Carli, Guido	Italy
Cittadini, Cesi, Il Mrchese	Italy
Collado, Emilio G.	United States
Cooper, Richard N.	United States
Cot, Jean Pierre	France
Dahrendorf, Ralf	Fed. Rep. of Germany
Davignon, Vicomte Etienne	International
Dohnanyi, Klaus von	Fed. Rep. of Germany
Ducci, Roberto	Italy
Duisenberg, Willem F.	The Netherlands
Elton, Lord	United Kingdom
Finley, Murray H.	United States
Finney, Paul B.	United States
Fitzgerald, Garret	Ireland
Forte, Sir Charles	United Kingdom
Fraga Iribarne, Manuel	Spain

Participant Name	Nationality
Glisenti, Marcella	Italy
Griffin, Anthony G.S.	Canada
Guichard, Olivier	France
Hager, Wolfgang H.	Fed. Rep. of Germany
Halberstadt, Victor	The Netherlands
Hall, Sir Arnold	United Kingdom
Hallgrimsson, Geir	Iceland
Heinz, Henry J. II	United States
Henderson, R.	United Kingdom
Igler, Hans	Austria
Janssen, Daniel E.	Belgium
Johnson, Joseph E.	United States
Joseph, Sir Keith	United Kingdom
Kiep, Walther L.	Fed. Rep. of Germany
Kirkland, Joseph L.	United States
Kissinger, Henry A.	United States
Knight, Sir Arthur	United Kingdom
Kohnstamm, Max	International
LaLonde, Marc	Canada
Lambert, Baron	Belgium
Lenep, Jonkheer Emile van	International
Lever, Harold	United Kingdom
Linder, Willy	Switzerland
Liotard-Vogt, Pierre	Switzerland
Lundvall, Bjorn	Sweden
Luns, Joseph M. A. H.	International
Macadam, Peter	United Kingdom
MacIntosh, Robert M.	Canada
MacLaury, Bruce K.	United States
McDonald, Alonzo L., Jr.	United States
Medeiros Ferreira, Jose de	Portugal
Miller, Joseph Irwin	United States
Montbrial, Thierry de	France
Nielsen, Sivert A.	Norway
Norlund, Niels	Denmark
Nott, John	United Kingdom
Oetker, Arend	Fed. Rep. of Germany
Orr, David A.	United Kingdom
Ortoli, Francois X.	International
Pennock, Raymond W.	United Kingdom
Regan, G. A.	Canada
Roberts, Sir Frank K.	United Kingdom
Rockefeller, David	United States
Roll, Sir Eric	United Kingdom
Rossi, Reino	Finland
Rothschild, Baron Edmond de	France
Salmon, Pierre	France

Participant Name	Nationality
Sartori, Carlo	Italy
Schmidt, Helmut	Fed. Rep. of Germany
Shackleton, Lord	United Kingdom
Sickinghe, Jonkheer Feye O. J.	The Netherlands
Simonet, Henri	Belgium
Snoy et d'Oppuers, Baron	Belgium
Sommer, Theo	Fed. Rep. of Germany
Sorensen, Svend O.	Denmark
Stavropoulos, Constantin A.	Greece
Steel, David E.C.	United Kingdom
Taylor, Arthur	United States
Terkelsen, Terkel M.	Denmark
Thurow, Lester C.	United States
Tidemand, Otto G.	Norway
Treichl, Heinrich	Austria
Umbricht, Victor H.	Switzerland
Wallenberg, Marcus	Sweden
Warburg, Sir Siegmund	United Kingdom
Wickman, Krister	Sweden
Wilkins, Graham J.	United Kingdom
Wolff von Amerongen, Otto	Fed. Rep. of Germany

OBSERVERS:

Bjarnason, Bjorn	Iceland
Tsounis, Panayotis A.	Greece

IN ATTENDANCE:

Getchell, Charles W., Jr.	United States
Pitti-Ferrandi, Robert	France

Agenda

April 22-24, 1977 – Torquay, England

I. North American and Western European attitudes towards:

II. The future of the mixed economies in the Western democracies

III. The Third World's demand for restructuring the world order and the political implications of these attitudes

BILDERBERG MEETINGS
PRINCETON CONFERENCE
21-23 April 1978

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Home of the Hirsell, K. T.

HONORARY SECRETARY GENERAL FOR EUROPE:

Ernst H. van der Beugel

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

William P. Bundy

HONORARY TREASURER:

C. Frits Karsten

Agnelli, Giovanni	Italy
Andersen, K. B.	Denmark
Andreatta, Nino	Italy
Angermeyer, Joachim	Fed. Rep. of Germany
Ball, George W.	United States
Bartley, Robert L.	United States
Batenburg, Andre	The Netherlands
Bell, George B.	Canada
Bennett, Sir Frederic	United Kingdom
Bennett, Jack	United States
Bertram, Christoph	United Kingdom
Beyazit, Selahattin	Turkey
Brekke, Tor	Norway
Brzezinski, Zbigniew	United States
Bulow, Andreas von	Fed. Rep. of Germany
Carrington, Lord	United Kingdom
Cary, Frank T.	United States
Cittadini Cesi, Il Marchese	Italy
Close, Robert-Charles	Belgium
Collado, Emilio G.	United States
Conable, Barber B., Jr.	United States
Constancio, Vitor M. R.	Portugal
Contogeorgis, George	Greece
Davidson, Ralph P.	United States
Davignon, Vicomte	International
Dell, Edmund	United Kingdom
Diebold, William, Jr.	United States
Ducci, Roberto	Italy
Duisenberg, William F.	The Netherlands
Eekelen, Willem F. van	The Netherlands
Esambert, Bernard	France
Falldin, Thorbjorn	Sweden
Finlay, Murray H.	United States
Furgler, Kurt	Switzerland
Gasteyger, Curt	Switzerland
Geddes, Sir Reay	United Kingdom
George-Brown, Lord	United Kingdom
Greenfield, Meg	United States
Griffin, Anthony G. S.	Canada

Haggerty, Patrick E.	United States
Haig, Alexander, Jr.	International
Halberstadt, Victor	The Netherlands
Hallgrimsson, Geir	Iceland
Hansen, Rolf	Norway
Harvey-Jones, John H.	United Kingdom
Hauge, Gabriel	United States
Heinz, Henry J., II	United States
Heinz, H. John, III	United States
Herrhausen, Alfred	Fed. Rep. of Germany
Houthuys, Jef	Belgium
Igler, Hans	Austria
Johnson, Joseph E.	United States
Karber, Phillip A.	United States
Kersten, Otto	International
Kissinger, Henry A.	United States
Knight, Andrew	United Kingdom
Lambert, Baron	Belgium
Lenep, Jhr. Emile von	International
Lord, Winston	United States
Lundvall, Bjorn	Sweden
Luns, Joseph M. A. H.	International
Montbrial, Thierry de	France
Newhouse, John	United States
Norlund, Niels	Denmark
Nussbaumer, Adolf	Austria
Ostry, Sylvia	Canada
Ottone, Piero	Italy
Peterson, Peter G.	United States
Pitti-Ferrandi, Robert	France
Rockefeller, David	United States
Lord Roll of Ipsden	United Kingdom
Rose, Francois de	France
Rovira, Don Juan Jose	Spain
Savona, Paolo	Italy
Silvestri, Stefano	Italy
Snoy et d'Oppuers, Baron	Belgium
Solomon, Anthony M.	United States
Sommer, Theo	Fed. Rep. of Germany
Sonnenfeldt, Helmut	United States
Sorensen, Svend O.	Denmark
Stinson, George A.	United States
Tatu, Michel	United States
Thorn, Gaston	Luxembourg
Tidemand, Otto Grieg	Norway
Tiivola, Mika	Finland
Treichl, Heinrich	Austria
Umbricht, Victor	Switzerland
Wallenberg, Marcus	Sweden
Wezsacker, Richard von	Fed. Rep. of Germany
Wharton, Clifton R., Jr.	United States
Whitman, Marina v. N.	United States
Will, George	United States
Williams, Lynn R.	United States
Wischnewski, Hans-Jurgen	Fed. Rep. of Germany
Wolff van Amerongen, Otto	Fed. Rep. of Germany
Zaimis, Andreas F.	Greece
Zysman, John	United States

OBSERVERS:

Bjarnson, Bjorn
Zimmer-Lehmann, Georg

Iceland
Austria

IN ATTENDANCE:

Cordt, Herbert
Getchell, Charles
Heine-Geldern, Thomas
Muller, Charles W.
Winthrop, Grant F.

Austria
United States
Austria
United States
United States

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
BADEN CONFERENCE
27-29 April 1979

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Home of the Hirsell, K. T.

HONORARY SECRETARY GENERAL FOR EUROPE:

Ernst H. van der Beugel

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

William P. Bundy

Agnelli, Giovanni	Italy
Androsch, Hannes	Austria
Apfalter, Herlbert	Austria
Avon, The Earl of	United Kingdom
Ball, George W.	U.S.A.
Barattieri, Vittorio	Italy
Bennett, Sir Frederic	United Kingdom
Bertram, Christoph	International
Beullac, Christian	France
Beyazit, Selahattin	Turkey
Breuel, Birgit	Fed. Rep. of Germany
Broesigke, Tassilo	Austria
Brown, L. Dean	U.S.A.
Carras, Costa	Greece
Chafee, John H.	U.S.A.
Christophersen, Henning	Denmark
Cittadini Cesi, Il Marchese	Italy
Constancio, Vitor M. R.	Portugal
Dallinger, Alfred	Austria
Duisenberg, Willem F.	Netherlands
Eliot, Theodore L., Jr.	U.S.A.
Esambert, Bernard	France
Finney, Paul B.	U.S.A.
Fischer, Heinz	Austria
Foltz, William J.	U.S.A.
Fredericks, Wayne J.	U.S.A.
Gerber, Fritz	Switzerland
Getz Wold, Knut	Norway
Halberstadt, Victor	Netherlands
Hartman, Arthur A.	U.S.A.
Hausmann, Helmut	Fed. Rep. of Germany
Heinz, Henry J., II	U.S.A.
Herrhausen, Alfred	Fed. Rep. of Germany
Igler, Hans	Austria
Janssen, Daniel E.	Belgium
Jordan, Vernon E., Jr.	U.S.A.
Kind, Christian	Switzerland
Kohnstamm, Max	International
Kreisky, Bruno	Austria
Lambert, Baron	Belgium
Lanc, Erwin	Austria
Leibenfrost, Franz J.	Austria

Lennep, Jhr. Emile van	International
Levy, Walter J.	U.S.A.
Lewis, Bernard	United Kingdom
Lewis, Flora	U.S.A.
Lundvall, D. Bjorn H.	Sweden
Luns, Joseph M.A.H.	International
Macdonald, Donald S.	Canada
Macmillan, Maurice	United Kingdom
McGiffert, David E.	U.S.A.
Monod, M. Jerome	France
Montbrial, Thierry de	France
Nelissen, Roelof J.	Netherlands
Neufeld, Edward P.	Canada
Newsom, David D.	U.S.A.
Norlund, Niels	Denmark
Pahr, Willibald	Austria
Pitti-Ferrandi, Robert	France
Portisch, Hugo	Austria
Prinzhorn, Thomas	Austria
Rastoul, Jacques	Canada
Rockefeller, David	U.S.A.
Rohwedder, Detlev	Fed. Rep. of Germany
Roll of Ipsden, Lord	United Kingdom
Romero-Maura, Joaquin	Spain
Roosa, Robert V.	U.S.A.
Savory, Roger M.	Canada
Seilliere, Ernest A.	France
Shackleton, Lord	United Kingdom
Sheinkman, Jacob	U.S.A.
Silvestri, Stefano	Italy
Simonet, Henry F.	Belgium
Sommer, Theo	Fed. Rep. of Germany
Steel, Sir David	United Kingdom
Steen, Reiulf	Norway
Steiner, Ludwig	Austria
Taus, Josef	Austria
Taylor, Arthur R.	U.S.A.
Thorn, Gaston	Luxembourg
Tidemand, Otto G.	Norway
Treichl, Heinrich	Austria
Tufarelli, Nicola	Ital
Ullsten, Ola	Sweden
Umbricht, Victor H.	Switzerland
Vranitzky, Franz	Austria
Wallenberg, Marcus	Sweden
Williams, Franklin H.	U.S.A.
Williams, Joseph H.	U.S.A.
Wohlin, Lars	Sweden
Wolff von Amerongen, Otto	Fed. Rep. of Germany
Ypersele de Strihou, Jacques van	Belgium

OBSERVERS:

Schoser, Franz
Schwarzenberg, Erbprinz Karl
Zimmer-Lehmann, George

Fed. Rep. of Germany
Austria
Austria

IN ATTENDANCE:

Cordt, Herbert
Getchell, Charles
Heine-Geldern, Thomas

Austria
U.S.A.
Austria

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
BAD AACHEN CONFERENCE
18-20 April 1980

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Home of the Hirsell, K. T.

HONORARY SECRETARY GENERAL FOR EUROPE:

Ernst H. van der Beugel

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

William P. Bundy

HONORARY TREASURER:

C. Frits Karsten

Aeppli, Oswald	Switzerland
Andersen, K. B.	Denmark
Ball, George W.	U.S.A.
Baring, John F. H.	U.K.
Bartholomew, Reginald	U.S.A.
Barzini, Luigi	Italy
Bennett, Sir Frederic	U.K.
Bennett, Jack F.	U.S.A.
Benvenuto, Giorgio	Italy
Bertram, Christoph	International
Beyazit, Selahattin	Turkey
Birgi, M. Nuri	Turkey
Breuel, Birgit	Fed. Rep. of Germany
Brunner, Guido	Fed. Rep. of Germany
Bundy, McGeorge	U.S.A.
Camunas Solis, Ignacio	Spain
Carras, Costa	Greece
Chevillon, Olivier	France
Cittadini Cesi, Il Marchese	Italy
Collado, Emilio G.	U.S.A.
Cortier, Peter	Fed. Rep. of Germany
Davignon, Vicomte	International
Donahue, Thomas R.	U.S.A.
Donovan, Hedley	U.S.A.
Duisenberg, Willem F.	Netherlands
Duncan, William B.	U.K.
Eliot, Theodore L., Jr.	U.S.A.
Esambert, Bernard	France
Ferro, Luigi	Italy
Finley, Murray H.	U.S.A.
Finney, Paul B.	U.S.A.
Gisling, Jean-Claude	Switzerland
Grierson, Ronald H.	U.K.
Griffin, Anthony G.S.	Canada
Grosser, Alfred	France
Grunewald, Herbert	Fed. Rep. of Germany
Halberstadt, Victor	Netherlands
Hallgrimsson, Geir	Iceland
Hausmann, Helmut	Fed. Rep. of Germany

Healey, Denis	U.K.
Heinz, Henry J., II	U.S.A.
Herrhausen, Alfred A.	Fed. Rep. of Germany
Hoven, H.F. van den	Netherlands
Huonker, Gunter	Fed. Rep. of Germany
Hurd, Douglas	U.K.
Igler, Hans	Austria
Janssen, Daniel E.	Belgium
Johnson, Joseph E.	U.S.A.
Jordan, Vernon E., Jr.	U.S.A.
Kaske, Karlheinz	Fed. Rep. of Germany
Kohl, Helmut	Fed. Rep. of Germany
Kiep, Walther L.	Fed. Rep. of Germany
Kissinger, Henry A.	U.S.A.
Kohnstamm, Max	International
Knight, Andrew	U.K.
Kraft, Joseph	U.S.A.
Lambert, Baron	Belgium
Lambsdorff, Graf Otto	Fed. Rep. of Germany
Legault, Albert	Canada
Lenep, Jhr. Emile van	International
Levy, Walter J.	U.S.A.
Lord, Winston	U.S.A.
Lundvall, Bjorn	Sweden
Luns, Joseph M.A.H.	International
Lutolf, Franz	Switzerland
MacDonald, Donald S.	Canada
Maconald, H. Ian	Canada
MacLaury, Bruce K.	U.S.A.
Maxwell, Judith	U.K.
Medeiros Ferreira, Jose	Portugal
Montbrial, Thierry de	France
Norlund, Niels	Denmark
Parayre, Jean-Paul	France
Perkins, James A.	U.S.A.
Pitti-Ferrandi, Robert	France
Prinz, Gerhard	Fed. Rep. of Germany
Prodi, Romano	Italy
Rockefeller, David	U.S.A.
Roll of Ipsden, Lord	U.K.
Schmidt, Gerhard	Fed. Rep. of Germany
Schmidt, Helmut	Fed. Rep. of Germany
Schwarzenberg, Furst Karl J.	Austria
Seilliere, Antoine	France
Silvestri, Stefano	Italy
Simonet, Henri F.	Belgium
Snoy et d'Oppuers, Baron	Belgium
Sommer, Theo	Fed. Rep. of Germany
Sonnenfeldt, Helmut	U.S.A.
Spethmann, Dieter	Fed. Rep. of Germany
Spinelli, Barbara	Italy
Stoel, Max van der	Netherlands
Stone, Shepard	U.S.A.
Terkelsen, Terkel	Denmark
Thomas, Franklin	U.S.A.
Thorn, Gaston	Luxembourg
Tidemand, Otto G.	Norway
Tindemans, Leo	Belgium
Treichl, Heinrich	Austria

Treverton, Gregory F.	International
Tuzo, Sir Harry	U.K.
Umbricht, Victor H.	Switzerland
Vlachos, Helen	Greece
Wallenberg, Marcus	Sweden
Waris, Klaus	Finland
Wechmar, Baron R. von	Fed. Rep. of Germany
Werring, Niels, Jr.	Norway
Williams, Joseph H.	U.S.A.
Wohlin, Lars M.	Sweden
Wolff von Amerongen, Otto	Fed. Rep. of Germany

RAPPORTEUR:

Getchell, Charles	U.S.A.
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OBSERVERS:

Boge, Ulf	Fed. Rep. of Germany
Schoser, Franz	Fed. Rep. of Germany
Zimmer-Lehmann, Georg	Austria

IN ATTENDANCE:

Budishin, Hans-Jorg	Fed. Rep. of Germany
Dreihann-Holenia, N.	Austria
Hoogendoorn, Anne	Netherlands

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
BÜRGENSTOCK CONFERENCE
15-17 May 1981

LIST OF PARTICIPANTS

CHAIRMAN:
Walter Scheel*

HONORARY SECRETARY GENERAL FOR EUROPE:
Victor Halberstadt*

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:
Paul B. Finney*

HONORARY TREASURER:
Willem F. Duisenberg*

Aeppli, Oswald	Switzerland
Agnelli, Giovanni**	Italy
Andersen, Tage	Denmark
Androsch, Hannes	Austria
Ball, George W.**	U.S.A.
Balsemao, Francisco P.	Portugal
Bennett, Jack F.*	U.S.A.
Bertram, Christoph*	International
Beugel, Ernst H. van der**	Netherlands
Beyazit, Selahattin*	Turkey
Bjøl, Erling	Denmark
Black, Conrad M.	Canada
Brinkhorst, Laurens J.	Netherlands
Bundy, William P.**	U.S.A.
Camunas Solis, Ignacio	Spain
Carras, Costa*	Greece
Eliot, Theodore L., Jr.*	U.S.A.
Finley, Murray H.*	U.S.A.
Fisher, Gordon N.	Canada
Flesch, Colette	Luxembourg
Ford, Robert A. D.	Canada
Frydenlund, Knut	Norway
Furer, Arthur	Switzerland
Furgler, Kurt	Switzerland
Gerber, Fritz	Switzerland
Gustafsson, Sten	Sweden
Hallgrimsson, Geir*	Ireland
Healey, Denis W.	United Kingdom
Heinz, Henry J., II**	U.S.A.
Herrhausen, Alfred*	Fed. Rep. of Germany
Horn, Tankmar	Finland
Houthuys, Josef	Belgium
Hurd, Douglas R.	United Kingdom
Hysing-Dahl, Per	Norway
Igler, Hans*	Austria
Inan, Kamran	Turkey
Iselin, F. Emmanuel	Switzerland
Janssen, Daniel E.*	Belgium
Jordan, Vernon E., Jr.*	U.S.A.

Julien, Claude	France
Kaske, Karlheinz	Fed. Rep. of Germany
Kirkpatrick, Jeane	U.S.A.
Kissinger, Henry A.*	U.S.A.
Knight, Andrew*	United Kingdom
Kohmstamm, Max**	International
Lambert, Baron*	Belgium
Lambrias, P.	Geece
Lenep, Jhr. Emile van	International
Leonhard, Wolfgang	Fed. Rep. of Germany
Levesque, Jacques	Canada
Lewis, Flora	U.S.A.
Liesen, Klaus	Fed. Rep. of Germany
Liotard-Vogt, Pierre	Switzerland
Luns, Joseph M.A.H.	International
Lutolf, Franz J.*	Switzerland
MacDonald, Donald S.*	Canada
MacLaury, Bruce K.*	U.S.A.
Mahoney, David J.	U.S.A.
Mathias, Charles McC., Jr.	U.S.A.
McColough, C. Peter	U.S.A.
Mertes, Alois	Fed. Rep. of Germany
Mills, John L.	United Kingdom
Mondale, Walter F.	U.S.A.
Montbrial, Thierry de*	France
Moursund, Tor	Norway
Muller, Paul H.	Switzerland
Netherlands, Prince Claus of the	Netherlands
Niquille, P. F.	Switzerland
Norlund, Niels*	Denmark
Oswald, Heinrich	Switzerland
Pipes, Richard	U.S.A.
Prodi, Romano*	Italy
Rockefeller, David**	U.S.A.
Rogers, Bernard W.	International
Roll of Ipsden, Lord**	United Kingdom
Seidel, Hans	Austria
Seilliere, Antoine*	France
Silvestri, Stefano*	Italy
Soames, Lord	United Kingdom
Sommer, Theo*	Fed. Rep. of Germany
Stein, Herbert	U.S.A.
Taylor, Arthur R.*	U.S.A.
Thorn, Gaston	International
Toon, Malcolm	U.S.A.
Umbricht, victor H.**	Switzerland
Vatne, Hans	Norway
Verdonnet, Jean-Francois	Switzerland
Wallenberg, Marcus*	Sweden
Wechmar, Baron R. von	International
Werring, Niels, Jr.*	Norway
Will, George F.	U.S.A.
Wohlin, Lars	Sweden
Yankelovich, Daniel	U.S.A.
Z'Graggen, Andreas	Switzerland

RAPPORTEURS:

Getchell, Charles*
Winthrop, Grant F.

U.S.A.
U.S.A.

OBSERVERS:

O'Connor, Patrick
Schwarzenberg, Prince Karl J.

U.S.A.
Austria

IN ATTENDANCE:

Gomes, Jose Luis
Hartmann, Hanno
Hoogendoorn, Anne
McKechnie, Malcolm J.
Muller, Charles
Reuter, Etienne
Roe, Raymond T.
Stoecker, F.

Portugal
Fed. Rep. of Germany
Netherlands
Canada
U.S.A.
Luxembourg
U.S.A.
Fed. Rep. of Germany

* Member of the Steering Committee

** Member of the Advisory Group

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
SANDEFJORD CONFERENCE
14-16 May 1982

LIST OF PARTICIPANTS

CHAIRMAN:

Walter Scheel*
Former President of the Federal Republic of Germany

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

Theodore L. Eliot, Jr.*
Dean, Fletcher School of Law and Diplomacy at Tufts University

HONORARY TREASURER:

Willem F. Duisenberg*
President, De Nederlandsche Bank N.V.

DEN	Tage Andersen	Managing Director and Chief Executive, Den Danske Bank
USA	Dwayne O. Andreas	Chairman and Chief Executive Officer, Archer Daniels Midland Co.
AUS	Hannes Androsch*	Chairman of the Managing Board of Directors, Creditanstalt-Bankverein
FRG	Egon Bahr	Member of Parliament; Author Working Paper, Session II
USA	George W. Ball**	Senior Managing Director, Lehman Brothers Kuhn Loeb Inc.
GRE	Maria Becket	Former Advisor to Ministers of Coordination and Foreign Affairs
USA	Jack F. Bennett*	Director and Senior Vice President, Exxon Corporation
FR	Georges Berthoin	European Chairman, The Trilateral Commission
INT	Christoph Bertram*	Director, The International Institute for Strategic Studies; Author Working Paper Session II
NETH	Ernst H. van der Beugel**	Professor of International Relations, Leyden University; Director of Companies
TUR	Selahattin Beyazit*	Director of Companies
ICE	Bjorn Bjarnason	Political Journalist, Morgunbladid
NOR	Gro Harlem Brundtland	Member of Parliament, Former Prime Minister
AUS	Erhard Busek	Deputy Mayor of Vienna; Former Secretary General O.V.P.
GRE	Costa Carras*	Member of the Board, Union of Greek Shipowners
SPA	Jaime Carvajal Urquijo	Chairman and Chief Executive Officer, Banco Urquijo
FIN	C. Fredrik K. Castren	President and Chief Executive Officer, Kymly Kymmene Oy
CAN	Jean Chretien	Minister of Justice and Attorney General
DEN	Henning Christophersen	Member of Parliament, Chairman of the Foreign Affairs Committee
NETH	Wisse Dekker	President, Philips Gloeilampenfabrieken
CAN	Paul Desmarais	Chairman and Chief Executive Officer, Power Corporation of Canada
CAN	William A. Dimma	President, A.E. LePage Ltd. and Board Chairman, Polysar Ltd.
USA	Hermann F. Eilts	University Professor of International Relations, Research Professor of History and Political Science, Boston University; Author Working Paper Session III
USA	Murray H. Finley*	President, Amalgamated Clothing and Textile Workers Union
USA	Paul B. Finney*	Editorial Director, Thomson Magazines
FR	Jean Francois-Poncet	Former Minister of Foreign Affairs
NOR	Knut Frydenlund	Member of Parliament; Former Minister of Foreign Affairs
USA	Evan G. Galbraith	U.S. Ambassador to France
USA	Charles Getchell*	Lawyer and Trustee
USA	Meg Greenfield	Editorial Page Editor, The Washington Post
SWE	Sten Gustafsson*	Managing Director, SAB-SCANIA AB
ICE	Geir Hallgrimsson*	Member of Parliament, Former Prime Minister

SWI	Fritz Halm	Chairman of the Board of Directors, SIG Swiss Industrial Company; Chairman, Swiss Employers Union
USA	Robert A. Hanson	President and Chief Operating Officer, Deere & Company
USA	Henry J. Heinz II**	Chairman of the Board, H.J. Heinz Company; President, American Friends of Bilderberg, Inc.
FRG	Alfred Herrhausen*	Managing Director, Deutsche Bank AG
DEN	Erik Hoffmeyer	Chairman of the Board of Governors, Denmarks Nationalbank
USA	Karen E. House	Washington Correspondent, The Wall Street Journal
UK	Robin Ibbs	Executive Director, Imperial Chemical Industries; Former Head, Central Policy Review Staff, Cabinet Office
AUS	Hans Igler*	Partner, Schoeller & Co. Bankaktiengesellschaft
CAN	H.N.R. Jackman	Chairman of the Board, The Empire Life Insurance Company
USA	Vernon E. Jordan, Jr.*	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
UK	Elie Kedourie	Professor of Politics, University of London; Author Working Paper Session III
USA	Henry A. Kissinger*	Former Secretary of State; Professor, Center for Strategic and International Studies, Georgetown University
UK	Andrew Knight*	Editor, The Economist
FRG	Helmut Kohl	Chairman, CDU/CSU Parliamentary Group
INT	Max Kohnstamm**	Former President, European University Institute at Florence
FR	Philippe Lagayette	Directeur de Cabinet, Ministry of Economic Affairs and Finance; Author Working Paper Session IV
BEL	Baron Lambert*	Chairman, Groupe Bruxelles Lambert S.A.
FRG	Otto L. Graf Lambsdorff	Minister of Economics
INT	Jacques de Larosiere	Managing Director, I.M.F.
UK	Nigel Lawson	Member of Parliament, Secretary of State for Energy
INT	Emile van Lennep	Secretary General, O.E.C.D.
GRE	G.P. Livanos	Member of the Board, Union of Greek Shipowners
USA	Winston Lord*	President, Council on Foreign Relations
INT	Joseph M.A.H. Luns	Secretary General, N.A.T.O.
SWI	Franz Lutolf*	General Manager and Member of the Executive Board, Swiss Bank Corporation
CAN	Donald S. MacDonald	Senior Partner, McCarthy & McCarthy
USA	Bruce K. MacLaury*	President, The Brookings Institution
USA	David J. Mahoney	Chairman of the Board and Chief Executive Officer, Norton Simon Inc.
FR	Jacques Maisonrouge	Chairman of the Board, I.B.M. World Trade Corporation
POR	Rogério Martins	Chairman, "Simapre" Investment Company; Former Secretary of State of Industry
NETH	Hans A.F.M.O. van Mierlo	Minister of Defense
FR	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
NOR	Tor Moursund	Managing Director and Chief Executive, Christianla Bank og Kreditkasse
NOR	Einar Fr. Nagell-Erichsen	Managing Director, Aftenposten/Schibstedgruppen
NETH	Prince Claus of the Netherlands	
CAN	James R. Nininger	President, The Conference Board of Canada
DEN	Niels Norlund*	Editor-in-Chief, Berlingske Tidende
IT	Piero Ostellino	Columnist, Corriere della Sera
INT	Sylvia Ostry	Head, Department of Economics and Statistics, O.E.C.D.; Author Working Paper Sesion IV
UK	David Owen	Joint Leader of the Social Democratic Party, Member of Parliament, Former Foreign Secretary
TUR	Haluk Ozgul	Ambassador of Turkey in Norway
USA	Robert L. Pfaltzgraff, Jr.	Professor, Fletcher School of Law and Diplomacy; Author Working Paper Session II
USA	Richard Pipes	Senior Staff Member, National Security Council (Baird Professor of History, Harvard University, on leave)
FRG	Karl Otto Pohl	President, Deutsche Bundesbank
IT	Romano Prodi*	Professor of Industrial Economics, University of Bologna
USA	James Roche	Senior Deputy Director, Policy Planning Staff, Department of State
USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
INT	Bernard W. Rogers	Supreme Allied Commander Europe

IT	Virginio Rognoni	Minister of Internal Affairs
UK	Lord Roll of Ipsden**	Chairman, S. G. Warburg & Co. Ltd.
USA	Robert V. Roosa	Senior Partner, Brown Brothers Harriman & Company
UK	Sir John Sainsbury*	Chairman, J. Sainsbury PLC
FR	E. Antoine Seilliere	Director General, Compagnie Generale d'Industrie et de Participations
IT	Stefano Silvestri*	Deputy Director, Institute of International Affairs
USA	William E. Simon	Chairman, Crescent Diversified Ltd.; Former Secretary of the Treasury; Author Working Paper Session IV
BEL	Henri F. Simonet	Member of Parliament; Author Working Paper Session I
NOR	Anders C. Sjaastad	Minister of Defense
NOR	Hermod Skanland	Deputy Governor of the Bank of Norway
UK	Lord Soames	
FRG	Theo Sommer*	Publisher, Die Zeit
NETH	Andre S. Spoor	Editor-in-Chief, NRC Handelsblad
NOR	Thorvald Stoltenberg	Member of the International Secretariat of the Federation of Trade Unions
USA	Robert S. Strauss	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former U.S. Special Trade Representative for Trade Negotiations
NOR	Svenn Stray	Minister of Foreign Affairs
SWE	Bjorn Svedberg	President, Telefonaktiebolaget LM Ericsson
NOR	Otto Grieg Tidemand	Shipowner; Former Minister of Defense
TUR	Metin Toker	Columnist, Milliyet Newspaper
SWI	Victor H. Umbricht**	Mediator, East African Community; Member of the Board of Ciba-Geigy Ltd.
POR	Alexandre de Azeredo Vaz Pinto	President, The Institute of Foreign Investment; Former Minister of Commerce
USA	Paul A. Volcker	Chairman, Board of Governors, Federal Reserve System
USA	Ben J. Wattenberg	Senior Fellow, American Enterprise Institute; Author Working Paper Session I
NOR	Niels Werring, Jr.*	Senior Partner, Wilh. Wilhelmsen
USA	Joseph H. Williams*	Chairman of the Board and Chief Executive Officer, The Williams Companies
NOR	Kaare Willoch	Prime Minister
SWE	Lars Wohlin	Governor, Swedish Federal Bank
FRG	Otto Wolff von Amerongen	Chairman of the Board of Management, Otto Wolff A.G.
FRG	Manfred Worner	Member of Parliament, CDU/CSU; Author Working Paper Session I

OBSERVERS:

CAN	Bernard C. Thillaye	Director, Strategic Policy Planning, Department of National Defense
AUS	Georg Zimmer-Lehmann	General Manager of Creditanstalt-Bankverein

IN ATTENDANCE:

IT	Carlos Aritario	Personal Advisor to Minister Rognoni
CAN	Jacques Demers	Special Advisor, Officer of the Minister of Justice and Attorney General of Canada
FRG	Hanno Hartmann	Assistant to Mr. Walter Scheel
NETH	Anne Hoogendoorn	Executive Secretary, Bilderberg Meetings
FRG	R.K. Lochner	Accompanying Mr. Helmut Kohl as interpreter
USA	Charles Muller	Assistant Secretary, American Friends of Bilderberg; President, Murden & Co.
FRG	Guido Peruzzo	Assistant to the Minister of Economics
INT	Gianni Ravasio	Assistant to Mr. Gaston Thorn
FRG	Rudiger von Rosen	Head, President's Office, Deutsche Bundesbank
FRG	Folkmar Stoecker	Assistant to Mr. Walter Scheel
FRG	Horst Teltschik	Head, Office of Mr. Helmut Kohl

RAPORTEURS:

USA	Charles Getchell
USA	Grant F. Winthrop

* Member of the Steering Committee

** Member of the Advisory Group

BILDERBERG MEETINGS
CHÂTEAU MONTEBELLO CONFERENCE
13-15 May 1983

LIST OF PARTICIPANTS

CHAIRMAN:

Walter Scheel*
Former President of the Federal Republic of Germany

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

Theodore L. Eliot, Jr.*
Dean, Fletcher School of Law and Diplomacy at Tufts University

HONORARY TREASURER:

Willem F. Duisenberg*
President, De Nederlandsche Bank N.V.

IT	Umberto Agnelli	Chairman, FIAT Auto S.p.A.; Vice-Chairman and Managing Director IFI (Istituto Finanziario Industriale)
DEN	Tage Andersen	Managing Director and Chief Executive, Den Danske Bank
USA	Dwayne O. Andreas	Chairman & Chief Executive Officer, Archer-Daniels-Midland Company
AUS	Hannes Androsch*	Chairman of the Management Board, Creditanstalt-Bankverein
USA	Hans H. Angermueller	Vice Chairman, Citibank, N.A.
USA	George W. Ball**	Former Undersecretary of State
POR	Francisco Pinto Balsemao	Prime Minister ad Interim
FR	Raymond Barre	Former Prime Minister; Member of the National Assembly
IT	Piero Bassetti	President, Bassetti S.p.A.; Chairman of Chamber of Commerce
USA	Jack F. Bennett*	Senior Vice President & Director, EXXON Corporation
INT	Georges Berthoin	European Chairman, The Trilateral Commission
NETH	Ernst H. van der Beugel**	Professor of International Relations, Leyden University; Director of Companies
TUR	Selahattin Beyazit*	Director of Companies
USA	Seweryn Bialer	Director, Research Institute on International Change, Columbia University
TUR	M. Nuri Birgi	Former Ambassador to NATO
CAN	Lise Bissonette	Editor-in-Chief, Le Devoir
ICE	Bjorn Bjarnason	Political Journalist, Morgunbladid
NOR	Halvdan BJORUM	Chairman of the Board, A/S Elektrisk Bureau
CAN	Conrad M. Black	Chairman, Argus Corporation, Ltd.
NOR	Gro Harlem Brundtland	Parliamentary Leader, Labour Party
USA	William P. Bundy**	Editor-in-Chief, Foreign Affairs
GRE	Costa Carras*	Member of the Board, Union of Greek Shipowners
UK	Lord Carrington	Former Foreign Minister; Leader Conservative Party, House of Lords
SPA	Jaime Carvajal y Urquijo	Chairman of the Board of Directors, Banco Urquijo
FIN	Fredrik Castren	President and Chief Executive Officer, Kymi Kymmene Oy; Chairman of the Confederation of Finnish Industries
SPA	Juan Luis Cebrian	Editor-in-Chief, El Pais
DEN	Henning Christophersen	Deputy Prime Minister and Minister of Finance
INT	A. W. Clausen	President, The World Bank
USA	Kenneth W. Dam	Deputy Secretary of State
INT	Vicomte Etienne Davignon	Vice President, Commission of the European Communities
USA	James Dobbins	Deputy Assistant Secretary of State
USA	Thomas R. Donahue	Secretary-Treasurer, AFL-CIO
USA	Elizabeth Drew	Journalist

SWE	Kjell-Olof Feldt	Minister of Finance
SWE	Anders Fern	Ambassador, Permanent Mission of Sweden to the United Nations
USA	Murray H. Finley*	President, Amalgamated Clothing & Textile Workers Union
USA	Charles Getchell*	Partner, Gray & Wendell (Attorneys-at-Law)
POR	Bernardino Gomes	Vice Chairman, Foundation for International Relations
FR	Alain Gomez	Chairman and Chief Executive Officer, Thomson Group
CAN	Anthony G.S. Griffins**	Director of Companies
USA	Henry Anatole Grunwald	Editor-in-Chief, TIME, Inc.
SWE	Sten Gustafsson*	Managing Director, SAAB-SCANIA AB
USA	Arthur A. Hartman	U.S. Ambassador to the U.S.S.R.
SWI	Hans Heckmann	General Manager, Union Bank of Switzerland
USA	Henry J. Heinz II**	Chairman, H.J. Heinz Company; President, American Friends of Bilderberg, Inc.
FRG	Alfred Herrhausen*	Managing Director, Deutsche Bank A.G.
USA	Stanley Hoffmann	Chairman, Center for European Studies, Harvard University
USA	Robert Hormats	Vice President, Goldman Sachs & Company
BEL	Jozef Houthuys	President, Confederation of the Christian Unions
AUS	Peter Jankowitsch	Deputy Secretary General for Foreign Affairs
BEL	Daniel E. Janssen*	Chairman, Federation of Belgian Enterprises; Chairman Executive Committee, U.C.B., S.A.
USA	Vernon E. Jordan, Jr.*	Partner, Akin, Gump, Strauss, Hauer & Feld; Former President, National Urban League
USA	David Kearns	Chairman, Xerox Corporation
USA	Henry A. Kissinger*	Former Secretary of State
UK	Andrew Knight*	Editor, The Economist
BEL	Baron Lambert*	Chairman, Groupe Bruxelles Lambert, S.A.
FRG	Otto L. Graf Lambsdorff	Minister of Economic Affairs
INT	Alexandre Lamfalussy	Assistant General Manager, Bank for International Settlements
CAN	Gilles Lamontagne	Minister of Defense
INT	Emile van Lennep	Secretary-General, OECD
BEL	Andre Leysen	Chairman of the Board, AGFA-GEVAERT Group
USA	Winston Lord*	President, The Council on Foreign Relations, Inc.
NETH	Ruud F.M. Lubbers	Prime Minister
INT	Joseph M.A.H. Luns	Secretary-General, NATO
SWI	Franz Lutolf*	General Manager and Member of the Executive Board, Swiss Bank Corporation
CAN	Donald S. Macdonald*	Senior Partner, McCarthy & McCarthy
CAN	Allan J. MacEachen	Deputy Prime Minister and Secretary of State for External Affairs
USA	Bruce K. MacLaury	President, The Brookings Institution
USA	David Mahoney	Chairman of the Board, Norton Simon Inc.
FR	Jacques Maisonrouge	Chairman of the Board, I.B.M. World Trade Corporation
POR	Rogério Martins	Chairman, Simopre; Former Secretary of State for Industry
CAN	Leighton W. McCarthy	President, McCarthy Securities Ltd.
USA	R. Daniel McMichael	Administrative Agent, Scaife Family Charitable Trusts
FRG	Alois Mertes	Minister of State, Ministry of Foreign Affairs
FR	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
IT	Mario Monti*	Professor of Monetary Theory and Policy, University of Bocconi, Milan; President, SUERF
CAN	William D. Mulholland	Chairman and Chief Executive Officer, Bank of Montreal
DEN	Niels Norlund	Editor-in-Chief, Berlingske Tidende
SWE	Clas-Erik Odhner	Economist at the Swedish Trade Union Confederation
NETH	Coen J. Oort*	Member of the Board, Algemene Bank Nederland N.V.
IRE	Anthony J.F. O'Reilly	President and Chief Executive Officer, H.J. Heinz Company
GRE	John D. Paleocrassas	Member of Parliament; Former Minister of Coordination; Secretary-General of NEA Democratic Party
USA	Richard Perle	Assistant Secretary of Defense for International Security Policy
CAN	Alfred Powis	Chairman and Chief Executive Officer, Noranda Mines Ltd.
SWI	Raymond Probst	Secretary of State, Federal Department of Foreign Affairs
CAN	Jacques Rastoul	Executive Director, Canadian Institute of International Affairs
USA	John P. Roche	Professor, Fletcher School of Law and Diplomacy, Tufts University

USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
INT	Bernard W. Rogers	Supreme Allied Commander Europe
UK	Lord Roll of Ipsden**	Chairman, S.G. Warburg & Co. Ltd.
UK	Evelyn de Rothschild	Chairman, N.M. Rothschild & Sons Ltd.
FRG	Volker Ruhe	Deputy Leader, Parliamentary Party CDU/CSU; Spokesman on Foreign and Security Policy
UK	Sir John Sainsbury*	Chairman, J. Sainsbury PLC
NETH	Willem E. Scherpenhuijsen Rom	Chairman of the Board of Managing Directors, Nederlandsche Middenstandsbank N.V.
FRG	Helmut Schmidt	Former Chancellor of the Federal Republic of Germany
FR	Antoine Seilliere*	Director-General, Compagnie Generale d'Industrie et de Participations
NOR	Anders C. Sjaastad	Minister of Defense
FRG	Theo Sommer*	Publisher, Die Zeit
AUS	Josef Taus	Managing Partner, Constantia Industrieverwaltungsges. m.b.H.
CAN	C.G.E. Theriault	Vice-Chief of the Defense Staff
CAN	Pierre Elliott Trudeau	Prime Minister
TUR	Ilter Turkmen	Minister of Foreign Affairs
USA	Paul A. Volcker	Chairman, Board of Governors, The Federal Reserve System
NOR	Niels Werring, Jr.*	Senior Partner, Wilh. Wilhelmsen
SWE	Hans Werthen	Chairman, Ericsson and Electrolux Group
FRG	Otto Wolff von Amerongen**	Chairman of the Board of Management, Otto Wolff A.G.; Chairman, German Federation of Chambers of Industry and Commerce
SPA	Juan A. Yanez-Barnuevo	Director, Department of International Affairs at the Office of the Prime Minister
IT	Paolo Zannoni*	Director, Department Political Analysis, FIAT S.p.A.

IN ATTENDANCE:

CAN	Tom Axworthy	Principal Secretary to the Prime Minister
CAN	Joseph Caron	Secretariat of Privy Council Office (Foreign and Defense Policy)
FRG	Hennecke Graf von Bassowitz	Assistant to Mr. Scheel
FRG	Hans-Henning Blomeyer	Head, Office of Mr. Mertes
FRG	Ulf Boge	Head, Office of Mr. Scheel
INT	Michael Dallas	Head, Office of General Rogers
CAN	Robert Fowler	Assistant Secretary to the Cabinet (Foreign and Defense Policy)
POR	Jose P. Luiz Gomes	Diplomatic Advisor to Prime Minister ad interim Balsemao
SWE	Kai Hammerich	Senior Vice President, SAAB SCANIA AB
FRG	Thomas Hertz	Head, Office of Graf Lambsdorff
NETH	Anne Hoogendoorn	Executive Secretary, Bilderberg Meetings
TUR	Baki Ilkin	Personal Assistant to Mr. Turkmen
CAN	Ted Johnson	Executive Assistant to the Prime Minister
CAN	Kenzie MacKinnon	Executive Assistant to the Secretary of State for External Affairs
CAN	Jim Mitchell	Department of External Affairs (Policy Analysis)
USA	Charles W. Muller	President, Murden & Co.
CAN	Michael Phillips	Senior Departmental Assistant to the Secretary of State for External Affairs
FRG	Reinhardt Sturmer	Assistant to Mr. Schmidt
CAN	Bernard C. Thillaye	Director, Strategic Policy Planning, Department of National Defense
USA	Grant F. Winthrop	Joint Raporteur, Bilderberg Meetings
AUS	Georg Zimmer-Lehmann	Managing Director, Creditanstalt-Bankverein

* Member of the Steering Committee

** Member of the Advisory Group

BILDERBERG MEETINGS
CHÂTEAU MONTEBELLO CONFERENCE
11-13 May 1984

LIST OF PARTICIPANTS

CHAIRMAN:

Walter Scheel*
Former President of the Federal Republic of Germany

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

Theodore L. Eliot, Jr.*
Dean, Fletcher School of Law and Diplomacy at Tufts University

HONORARY TREASURER:

Conrad J. Oort*
Member of the Board, Algemene Bank Nederland N.V.

NOR	Henrik Aasarod	President, Norwegian Seamen's Union
USA	Kenneth L. Adelman	Director, U.S. Arms Control and Disarmament Agency, Department of State
ITA	Giovanni Agnelli**	President, FIAT S.p.A.
TUR	Yildirim Akturk	Former Under Secretary of State, Planning Organization
USA	Dwayne O. Andreas	Chairman of the Board, Archer-Daniels Midland Co., Inc.
AUS	Hannes Androsch*	Chairman of the Managing Board, Creditanstalt-Bankverein; Former Vice-Chancellor and Minister of Finance
USA	Hans H. Angermueller	Vice Chairman of the Board, Citicorp
USA	George W. Ball**	Former Under Secretary of State
POR	Francisco Pinto Balsemao	Former Prime Minister; Director "Jornal Expresso"
UK	John F.H. Baring	Chairman, Baring Brothers & Co. Ltd.
NETH	H.M. Queen Beatrix of the Netherlands	
USA	Jack F. Bennett*	Director and Senior Vice President, Exxon Corporation
USA	C. Fred Bergsten	Director, Institute for International Economics; Former Assistant Secretary for International Affairs, Department of the Treasury
FRG	Christoph Bertram	Political Editor, "Die Zeit"; Former Director, International Institute for Strategic Studies, London
NETH	Ernst H. van der Beugel	Professor of International Relations, Leyden University; Director of Companies
TUR	Selahattin Beyazit*	Director of Companies
ICE	Bjorn Bjarnason	Political Editor, "Morgunbladid"
USA	Nicholas Brady	Chairman, Dillon, Read & Co., Inc.; Former U.S. Senator (New Jersey)
CAN	Albert A. Breton	Professor of Economics, Institute for Policy Analysis, University of Toronto
USA	William P. Bundy**	Editor, "Foreign Affairs"
USA	Richard R. Burt	Assistant Secretary of State for European Affairs
USA	Louis W. Cabot	Chairman of the Board, The Cabot Corporation
GRE	Angelos Canellopoulos	Vice President, "Titan" Cement Co., S.A.; Member of the Board, Union of Greek Industries
GRE	Costa Carras*	Member of the Board, Union of Greek Shipowners
UK	Lord Carrington	Secretary-General-designate NATO
SPA	Jaime Carvajal Urquijo	Chairman, Banco Hispano Industrial
FRA	Jean-Pierre Chevenement	Member of the National Assembly; President of CERES; Former Minister of Industry
NETH	H.R.H. Prince Claus of the Netherlands	
CAN	W. Harriet Critchley	Associate Professor, Faculty of Social Sciences, Department of Political Science, University of Calgary

INT	Vicomte Etienne Davignon	Vice President, Commission of the European Communities
NETH	Wisse Dekker	President, Philips' Gloeilampenfabrieken N.V.
CAN	L.A. Delvoie	Chairman, Task Force Work Group, Prime Minister's Task Force on East-West Relations and International Security
CAN	David A. Dodge	Assistant Deputy Minister, Strategic Planning, Department of Employment and Immigration
UK	James Eberle	Director, The Royal Institute of International Affairs
DEN	Uffe Ellemann-Jensen	Minister of Foreign Affairs
USA	Thomas O. Enders	U.S. Ambassador to Spain
IRE	Garret Fitzgerald	Prime Minister
LUX	Colette Flesch	Minister of Foreign Affairs
USA	Murray H. Finley*	President, Amalgamated Clothing and Textile Workers Union AFL-CIO
NETH	Max Geldens	Director, McKinsey & Company Inc.
USA	Charles Getchell*	Partner, Gray & Wendell (Attorneys-at-Law); Rapporteur, Bilderberg Meetings
SWE	Sten Gustafsson*	Chairman of the Board, Saab-Scania AB
ICE	Geir Hallgrímsson*	Minister of Foreign Affairs
CAN	Charles H. Hantho	President and Chief Executive officer, C-I-L Inc.
NOR	H.R.H. Crown Prince Harald of Norway	
UK	Denis W. Healey	Member of Parliament
USA	Henry J. Heinz II**	Chairman of the Board, H.J. Heinz Company, Inc.
FRG	Alfred Herrhausen*	Managing Director, Deutsche Bank A.G.
UK	Michael Heseltine	Secretary of State for Defence
AUS	Gerald Hinteregger	Secretary-General, Ministry of Foreign Affairs
USA	John J. Horan	Chairman and Chief Executive Officer, Merck & Co., Inc.
FIN	Jaakko Iloniemi	Member of the Management Board of the Union Bank of Finland; Former Ambassador of Finland to the U.S.
BEL	Daniel E. Janssen*	Chairman of the Executive Committee, U.C.B., S.A.
SWI	Robert A. Jeker	President of the Executive Board, Credit Suisse
SWE	Lennart Johansson	President and Group Executive, AB SKF; Vice Chairman of the Federation of Swedish Industries
USA	Vernon E. Jordan*	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
FRG	Karlheinz Kaske	President and Chief Executive Officer, Siemens A.G.
GRE	Louka T. Katseli	Scientific Director, Centre of Planning and Economic Research
USA	David T. Kearns	President and Chief Executive Officer, Xerox Corporation
USA	Henry A. Kissinger*	Former Secretary of State; Professor, Center for Strategic and International Studies, Georgetown University
UK	Andrew Knight*	Editor, "The Economist"
INT	Max Kohnstamm**	Former President, European University Institute, Florence
NOR	Kare Kristiansen	Minister of Petroleum and Energy
BEL	Baron Lambert*	Chairman, Groupe Bruxelles Lambert S.A.
FRG	Otto Graf Lambsdorff	Minister of Economic Affairs
INT	Emile van Lennep	Secretary-General, O.E.C.D.
USA	Flora Lewis	Foreign Affairs Columnist, The New York Times, Paris Bureau
BEL	Andre Leysen	Chairman, Federation of Belgian Enterprises; Chairman, Agfa-Gevaert Group
SWE	Assar Lindbeck	Professor of International Economics, University of Stockholm
USA	Winston Lord*	President, The Council on Foreign Relations, Inc.
NETH	Aarnout A. Loudon	President Board of Management, AKZO NV
INT	Joseph M.A.H. Luns	Secretary-General, NATO
SWI	Franz Lutolf*	General Manager and Member of the Executive Board, Swiss Bank Corporation
CAN	Donald S. Macdonald*	Senior Partner, McCarthy & McCarthy; Chairman, Royal Commission on the Economic Union and Development Prospects for Canada
USA	Bruce K. MacLaury*	President, The Brookings Institution
USA	David J. Mahoney	David Mahoney Ventures
SPA	Miguel Angel Martinez	Member of Parliament and Vice President, Foreign Affairs Committee
USA	Charles McC. Mathias, Jr.	United States Senator (Maryland)
FRA	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique

ITA	Mario Monti*	Professor of Monetary Theory and Policy, University of Bocconi, Milan; President, SUERF
SWE	Curt Nicolin	Chairman of the Swedish Employers' Confederation
DEN	Niels Norlund*	Editor-in-Chief, "Berlingske Tidende"
FRA	Christine Ockrent	Editor-in-Chief, "Antenne II"
SWE	Clas-Erick Odhner	Head of the Research Section of the Swedish Trade Union Confederation
INT	Robert O'Neill	Director, International Institute for Strategic Studies
SWE	Olof Palme	Prime Minister
POR	Andre Goncalves Pereira	Professor of International Law, University of Lisbon; Former Minister of Foreign Affairs
USA	William B. Quandt	Senior Fellow, The Brookings Institution
UK	John M. Raisman	Chairman and Chief Executive Officer, Shell U.K.
USA	Alice M. Rivlin	Director Economic Studies Program, The Brookings Institution; Former Director, the Congressional Budget Office
USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
INT	Bernard W. Rogers	Supreme Allied Commander Europe
UK	Lord Roll of Ipsden**	Chairman, S.G. Warburg & Co.
UK	Sir John Sainsbury*	Chairman, J. Sainsbury PLC
SPA	Juan Tomas de Salas	Editor, Cambio 16 and Diario 16
AUS	Wolfgang Schussel	Secretary General, Austrian Economic Federation
FRA	E. Antoine Seilliere*	Director-General, Compagnie d'Industrie et de Participations
USA	Marshall D. Shulman	Director, W. Averell Harriman Institute for Advanced Study of the Soviet Union, Columbia University
USA	Joseph J. Sisco	Partner, Sisco Associates; Former Under Secretary of State for Political Affairs
FRG	Theo Sommer*	Publisher, "Die Zeit"
DEN	Poul J. Svanholm	President and Group Chief Executive, United Breweries Ltd.
SWE	Stig Synnergren	Principal Aide-de-Camp to the King; Former Supreme Commander
TUR	Sarik Tara	Chairman, ENKA Group of Companies
FRG	Horst Teltschik	Head of Department Foreign Affairs and Security Policy, Chancellor's Office
SWE	Anders Thunborg	Minister of Defense
NOR	Otto Grieg Tidemand	Shipowner, Former Minister of Defense
POR	Emilio Rui Vilar	Vice Governor, Bank of Portugal
SWE	Peter Wallenberg	Vice Chairman, Skandinaviska Enskilda Banken
NOR	Niels Werring, Jr.*	Senior Partner, Wilh. Wilhelmsen
SWE	Hans Werthen	Chairman, AB Electrolux
USA	John C. Whitehead	Senior Partner, Goldman, Sachs & Co., Inc.
FRG	Otto Wolff von Amerongen**	Chairman of the Board of Management, Otto Wolff A.G.

IN ATTENDANCE:

SWE	Kai Hammerich	Senior Vice President, Saab-Scania AB; Supervisor Swedish Conference
UK	John Hennings	Former High Commissioner in Singapore
NETH	Anne Hoogendoorn	Executive Secretary, Bilderberg Meetings
USA	Charles Muller	Assistant Secretary, American Friends of Bilderberg; President, Murden & Co.

RAPORTEURS:

USA	Charles Getchell	Partner, Gray & Wendell (Attorneys-at-Law)
USA	Grant F. Winthrop	Communications and Public Relations Consultant

* Member of the Steering Committee

** Member of the Advisory Group

BILDERBERG MEETINGS
RYE BROOK CONFERENCE
10-12 May 1985

LIST OF PARTICIPANTS

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

Theodore L. Eliot, Jr.*
Dean, Fletcher School of Law and Diplomacy at Tufts University

ITA	Giovanni Agnelli**	President, FIAT S.p.A.
USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
NOR	Johan H. Andresen	Chairman and Chief Executive Officer, Tiedemann Group
AUS	Hannes Androsch*	Chairman of the Managing Board, Creditanstalt-Bankverein; Former Vice-Chancellor and Minister of Finance
USA	Hans H. Angermueller	Vice Chairman, Citibank, N.A.
USA	George W. Ball**	Former Under Secretary of State
POR	Francisco Pinto Balsemao	Former Prime Minister; Director, "Jornal Expresso"
CAN	Thomas J. Bata	Chairman, Bata Ltd.
USA	Jack F. Bennett*	Director and Senior Vice President, Exxon Corporation
NOR	Eivinn Berg	Ambassador and Permanent Representative, Norwegian Delegation to NATO; Former State Secretary
TUR	Selahattin Beyazit*	Director of Companies
USA	John C. Bierwirth	Chairman, Grumman Corporation
TUR	M. Nuri Birgi	Ambassador at Large
ICE	Bjorn Bjarnason	Assistant Editor-in-Chief, "Morgunbladid"
CAN	Conrad M. Black	Chairman, Argus Corporation, Ltd.
USA	Bill Bradley	U.S. Senator, New Jersey
USA	Nicholas F. Brady	Chairman, Dillon, Read & Company, Inc.; Former U.S. Senator (New Jersey)
USA	Zbigniew Brzezinski	Herbert Lehman Professor of Government, Columbia University; Former Assistant to President Carter for National Security Affairs
USA	William P. Bundy**	Former Editor, "Foreign Affairs"
USA	Louis W. Cabot	Chairman, Cabot Corporation
ITA	Umberto Cappuzzo	Chief of Staff, Italian Army
GRE	Costa Carras*	Member of the Board, Greek Shipping Cooperation Committee
FRA	Helene Carrere D'encausse	Professor, Institut d'Etudes Politiques de Paris; Professor of History and Political Science of the Soviet Union at the Sorbonne
SPA	Jaime Carvajal Urquijo*	Chairman, Banco Hispano Industrial
SWI	Kaspar V. Cassani	Senior Vice President, IBM Corporation; Chairman, IBM World Trade EMEA Corporation
SPA	Juan Luis Cebrian	Director and Editor-in-Chief, "El Pais"
INT	A. W. Clausen	President, The World Bank
POR	Jose Manuel Torres Couto	Secretary-General, General Trade Union UGT
FRG	Ralf Dahrendorf	Professor, Konstanz University (School of Social Sciences)
USA	Kenneth W. Dam	Deputy Secretary of State
BEL	Etienne Davignon	Former Member, Commission of the European Communities
USA	Murray H. Finley*	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO
IRE	Garret Fitzgerald	Prime Minister of the Irish Republic
FRA	Jean Francois-Poncet	Former Minister of Foreign Affairs
FRA	Michel Francois-Poncet	Chairman, Paribas North America
USA	Charles Getchell*	Partner, Gray & Wendell; Rapporteur Bilderberg Meetings

FRA	Michel Giraud	Senator; President, Regional Council of Ile de France
USA	Donald Gregg	Assistant to the Vice President for National Security Affairs
USA	William E. Griffith	Professor, Political Science Department, Massachusetts Institute of Technology
CAN	Franklyn Griffiths	Professor, Center for Russian and East European Studies, University of Toronto
SWE	Sten Gustafsson*	Chairman of the Board, Saab-Scania AB
ICE	Geir Hallgrimsson*	Minister of Foreign Affairs
SWI	Hans Heckmann	Executive Vice President, Member of the Executive Board, Union Bank of Switzerland
USA	Henry J. Heinz II**	Chairman, H.J. Heinz Company, Inc.
SWE	Mats Hellstroem	Minister for Foreign Trade
FRG	Alfred Herrhausen*	Managing Director, Deutsche Bank A.G.
USA	John J. Horan	Chairman, Merck & Company, Inc.
USA	Robert Hormats	Director, Goldman Sachs International Corporation; Former Assistant Secretary of State for Economic and Business Affairs
FIN	Jaakko Iloniemi	Member of the Management Board, The Union Bank of Finland; Former Ambassador to the U.S.
UK	Martin W. Jacomb	Vice Chairman, Kleinwort, Benson Limited
BEL	Daniel E. Janssen*	Member Executive Committee, Solvay & Cie, S.A.
USA	James R. Jones	U.S. Congressman, Oklahoma
USA	Vernon E. Jordan, Jr.*	Partner, Akin, Gump, Strauss, Hauer & Feld; Former President, National Urban League
GRE	Basil Kafiris	Governor, Agricultural Bank of Greece
FRG	Karl Kaiser	Director, Research Institute of the German Society for Foreign Affairs
TUR	Jak V. Kamhi	Chairman of the Board, Profilo Holding A.S.
UK	Geoffrey C. Kent	Chairman and Chief Executive, Imperial Group, PLC
USA	Henry A. Kissinger*	Former Secretary of State; Professor, Center for Strategic and International Studies, Georgetown University
UK	Andrew Knight*	Editor, "The Economist"
INT	Emile Van Lennep	Former Secretary-General, OECD
UK	Lord Lever of Manchester	Former Cabinet Minister and Financial Secretary; Former Member of Parliament
LIE	H.S.H. Prince Hans-Adam von Liechtenstein	
NET	Hans B. Van Liemt	Chairman of the Managing Board of Directors, D.S.M.
POR	Ernani Rodrigues Lopes	Minister of Finance
USA	Winston Lord*	President, The Council on Foreign Relations, Inc.
CAN	Donald S. Macdonald	Senior Partner, McCarthy & McCarthy; Chairman, Royal Commission on the Economic Union and Development Prospects for Canada
CAN	Roy MacLaren	President, CB Media Ltd. and Publisher, Canadian Business; Former Member of Parliament and Minister of National Revenue
USA	Bruce K. MacLaury*	President, The Brookings Institution
FRA	Jacques Maisonrouge	Vice Chairman, Liquid Air Corporation
USA	Charles McC. Mathias, Jr.*	U.S. Senator, Maryland
FRG	Alois Mertes	Minister of State, Ministry of Foreign Affairs
FRA	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
ITA	Mario Monti*	Professor of Monetary Theory and Policy and Director of the Institute of Economics, Bocconi University, Milan
SWI	Felicien Morel	Director of Finance, Canton of Fribourg; Former M.P.
DEN	Niels Norlund*	Editor-in-Chief, "Berlingske Tidende"
TUR	Osman Olcay	Ambassador to NATO; Former Foreign Minister
INT	Robert O'Neill	Director, International Institute for Strategic Studies
INT	Jean-Claude Paye	Secretary-General, OECD
USA	Richard Perle	Assistant Secretary for International Security Policy, U.S. Department of Defense
USA	Leland S. Prussia	Chairman, Bank of America
USA	Rozanne L. Ridgway	U.S. Ambassador to the German Democratic Republic
USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
INT	Bernard W. Rogers	Supreme Allied Commander Europe
UK	Lord Roll of Ipsden**	Chairman, S. G. Warburg & Co., Ltd.
ITA	Guido Rossi	Lawyer
NET	H. Onno Ruding	Minister of Finance, Chairman of the Interim Committee of the IMF

ITA	Giovanni Sartori	Albert Schweitzer Professor in the Humanities, Columbia University
USA	Richard M. Scammon	Director, Elections Research Center
ITA	Mario Schimberni	President, Montedison
USA	Brent Scowcroft	Vice Chairman, Kissinger Associates; Former Member of President's General Advisory Committee on Arms Control
FRA	E. Antoine Seilliere*	Director-General, Compagnie Generale d'Industrie et de Participations
UK	Patrick Sheehy	Chairman, BAT Industries, PLC
SPA	Javier Solana Madariaga	Minister of Culture
FRG	Theo Sommer*	Publisher, "Die Zeit"
USA	Herbert Stein	Senior Fellow, American Enterprise Institute
UK	Norman Tebbit	Secretary of Trade and Industry; Member of Parliament, Member of the Prime Minister's Cabinet
CAN	Pierre Elliott Trudeau	Former Prime Minister
SWI	Victor Umbricht**	Member of the Advisory Board, Ciba-Geigy Ltd.; Mediator, East African Community
NET	Joop M. Den Uyl	Parliamentary Leader, Labour Party; Former Prime Minister
AUS	Franz Vranitzky	Minister of Finance
UK	Mark Weinberg	Chairman, Hambro Life Assurance, PLC
NOR	Niels Werring, Jr.*	Senior Partner, Wilh. Wilhelmsen
USA	John C. Whitehead	Chairman, International Advisory Board, Goldman Sachs & Co., Inc.
FRG	Norbert Wiczorek	Member of Parliament
USA	James D. Wolfensohn	President, James D. Wolfensohn, Inc.
FRG	Otto Wolff von Amerongen**	Chairman of the Board of Management, Otto Wolff A.G.
CAN	Bernard Wood	Director, North-South Institute
FRG	Manfred Worner	Minister of Defense
USA	Edwin H. Yeo III	Managing Director, Morgan Stanley & Company, Inc., former Under Secretary of the Treasury
UK	Lord Young of Graffham	Minister without Portfolio; Member Prime Minister's Cabinet
ITA	Paolo Zannoni*	Director, Department of Political Analysis, FIAT S.p.A.

IN ATTENDANCE:

UK	John Hennings	Organizer, 1986 Conference; Former High Commissioner in Singapore
USA	Charles W. Muller	President, Murden and Company
AUS	Georg Zimmer-Lehman	Managing Director, Creditanstalt-Bankverein

RAPPORTEURS:

USA	Charles Getchell	Partner, Gray & Wendell
USA	Grant F. Winthrop	Communications and Public Relations Consultant

* Member of the Steering Committee

** Member of the Advisory Committee

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
GLENEAGLES CONFERENCE
25-27 April 1986

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Roll of Ipsden*
Joint Chairman, S.G. Warburg & Co., Ltd.

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE UNITED STATES:

Theodore L. Eliot, Jr.*
Executive Director, The Center for Asian Pacific Affairs, The Asia Foundation

SWE	Carl Johan Aaberg	Under-Secretary of State
NOR	Torvild Aakvaag	Director General, Norsk Hydro A/S
UK	Antony A. Acland	Permanent Under Secretary of State and Head of the Diplomatic Service; Ambassador-Designate to Washington
ITA	Giovanni Agnelli**	President, Fiat S.p.A.
DEN	Tage Andersen*	Managing Director and Chief Executive, Den Danske Bank
AUS	Hannes Androsch*	Chairman of the Managing Board of Directors, Creditanstalt-Bankverein; Former Minister of Finance; Former Vice Chancellor
USA	George W. Ball**	Former Under Secretary of State
FRG	Martin Bangemann	Minister of Economic Affairs
UK	John F.H. Baring	Chairman, Baring Brothers & Co., Ltd.
USA	Robert L. Bartley	Editor, "The Wall Street Journal"
ICE	Einar Benediktsson	Ambassador to the United Kingdom
USA	Jack F. Bennett*	Director and Senior Vice President, Exxon Corporation
TUR	Selahattin Beyazit*	Director of Companies
CAN	Conrad M. Black*	Chairman, Argus Corporation Ltd.
UK	Lord Boardman	Chairman, National Westminster Bank PLC
USA	Nicholas F. Brady*	Chairman, Dillon, Reed & Co., Inc.; Former U.S. Senator (New Jersey)
NETH	Hans van den Broek	Minister for Foreign Affairs
USA	Richard R. Burt	U.S. Ambassador to the Federal Republic of Germany
TUR	Yavus Canevi	Governor of the Central Bank
GRE	Costa Carras*	Director of Companies
SPA	Jaime Carvajal Urquijo*	Chairman, Banco Hispano Industrial
USA	John H. Chafee	U.S. Senator (Rhode Island)
FRA	Alain Chevalier	Chairman, Moet Hennessy
USA	Henry F. Cooper, Jr.	Deputy U.S. Negotiator, Defense and Space Group
USA	Kenneth W. Dam*	Vice President, IBM Corporation; Former Deputy Secretary of State
FRA	David Dautresme	General Partner, Lazard Freres & Cie.
BEL	Etienne Davignon*	Director, Societe Generale de Belgique; Former Member of the Commission of the European Communities
USA	Robert A. Day, Jr.	Chairman, Trust Company of the West
NETH	Willem F. Duisenberg	President, De Nederlandsche Bank NV
UK	John L. Egan	Chairman and Chief Executive, Jaguar PLC
USA	Daniel J. Evans	U.S. Senator (Washington)
USA	Murray H. Finley*	President, Amalgamated Clothing and Textile Workers Union
CAN	Barbara Frum	Host of "The Journal" (Television Program of the Canadian Broadcasting Corporation)
CAN	Allan E. Gotlieb	Ambassador to the United States

UK	Lord Greenhill of Harrow	Former Permanent Under-Secretary of the Foreign and Commonwealth Office; Director of companies
CAN	Anthony G.S. Griffin**	Director of Companies
SWE	Sten Gustafsson*	Chairman of the Board, SAAB-SCANIA AB
ICE	Geir Hallgrimsson*	Governor of the Central Bank; Former Prime Minister; Former Minister for Foreign Affairs
USA	Arthur A. Hartman	Ambassador to the U.S.S.R.
UK	Denis W. Healey	Member of Parliament; Opposition Spokesman on Foreign Affairs
USA	Henry J. Heinz II**	Chairman of the Board, H.J. Heinz Company, Inc.
UK	Lord Home of the Hirsel	Former Prime Minister; Former Chairman of Bilderberg Meetings
USA	Arnold L. Horelick	Director, The Rand/UCLA Center for the Study of Soviet International Behavior
USA	Robert D. Hormats	Director, Goldman Sachs International Corporation; Former Assistant Secretary of State for Economic and Business Affairs
AUS	Hans Igler	Partner, Schoeller & Co. Banaktiengesellschaft
FIN	Jaakko Iloniemi	Member of the Management Board, Union Bank of Finland; Former Ambassador to the United States
SWI	Robert A. Jeker	President of the Executive Board, Credit Suisse
UK	Simon Jenkins	Political Editor, "The Economist"
SWI	Paul R. Jolles	Chairman of the Board, Nestle S.A.; Former State Secretary for Foreign Economic Affairs
USA	David T. Kearns	Chairman, Xerox Corporation
USA	Henry A. Kissinger*	Professor, Center for Strategic and International Studies, Georgetown University; Former Secretary of State
FRG	Hans Klein	Member of Parliament for the CDU/CSU; Spokesman on Foreign Affairs
UK	Andrew Knight*	Chief Executive, "The Daily Telegraph"
INT	Max Kohnstamm	Former President, European University Institute
BEL	Leon J.G. Lambert	Chairman, Groupe Bruxelles Lambert S.A.
INT	Alexandre Lamfalussy	General Manager, Bank for International Settlements
LIE	H.S.H. Prince Hans-Adam von Liechtenstein	
SWI	Franz J. Lutolf	General Manager and Member of the Executive Board, Swiss Bank Corporation
ITA	Antonio Maccanico	General Secretary, Office of the President of the Italian Republic
CAN	Donald S. MacDonald*	Senior Partner, McCarthy & McCarthy
GRE	Stephanos Manos	Member of Parliament
USA	Charles McC. Mathias, Jr.*	U.S. Senator (Maryland)
POR	Leonardo Mathias	Ambassador to the United States
USA	Donald F. McHenry	University Research Professor of Diplomacy and International Affairs, Georgetown University; Former Ambassador to the United Nations
FRA	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
ITA	Mario Monti	Professor of Economics and Director of the Centre for Monetary and Financial Economics, Bocconi University, Milan
NETH	H.M. The Queen of the Netherlands	
NETH	H.R.H. Prince Claus of the Netherlands	
ITA	Tommaso Padoa-Schioppa	Deputy Director General, Banca d'Italia
UK	Michael Palliser	Chairman, Samuel Montagu & Co. (Holdings) Limited; Chairman of the Council, International Institute for Strategic Studies
USA	Robert L. Pfaltzgraff, Jr.	President, Institute for Foreign Policy Analysis, Inc.
DEN	Herbert Pundik	Editor-in-Chief, "Politiken"
UK	Robert P. Reid	Chairman, Shell UK Ltd.
UK	Malcolm Rifkind	Secretary of State for Scotland
FRA	Michel Rocard	Member of Parliament (Socialist Party)
SPA	Mariano Rubio	Governor, Bank of Spain
ITA	Renato Ruggiero	General Secretary, Ministry for Foreign Affairs
UK	John Sainsbury	Chairman, J. Sainsbury PLC
CAN	Jeanne Sauve	Governor General of Canada
ITA	Gaetano Scardocchia	Editor, "La Stampa"
FRG	Walter Scheel	Former President; Former Chairman of Bilderberg Meetings
FRG	Helmut Schmidt	Former Chancellor
FRA	E. Antoine Seilliere	Director-General, Compagnie Generale d'Industrie et de Participations

UK	Patrick Sheehy	Chairman, .A.T. Industries PLC
POR	Artur Santos Silva	Former Under-Secretary of the Treasury; Former Vice President, Bank of Portugal; President, Banco Portugues de Investimento
UK	John Smith	Member of Parliament (Labour Party)
FRG	Theo Sommer*	Publisher, "Die Zeit"
ITA	Luigi Spaventa	Professor of Economics, University of Rome
UK	David Steel	Member of Parliament, Leader of the Liberal Party
BEL	Frank Swaelen	President, Christian Democratic Party
TUR	Seyfi Tashan	Managing Director, Foreign Policy Institute
NOR	Nils Morten Udgaard	Deputy Secretary, Prime Minister's Office
USA	Paul A. Volcker	Chairman, Board of Governors of the Federal Reserve System
FRG	Angelika E.C. Volle	Research Fellow, Deutsche Gesellschaft fur Auswartige Politik (German Society for Foreign Affairs)
AUS	Franz Vranitzky	Federal Minister of Finance
UK	H.R.H. The Prince of Wales	
NOR	Niels Werring, Jr.*	Chairman of the Board, Wilh. Wilhelmsen Limited A/S
USA	John C. Whitehead	Deputy Secretary of State
DEN	Nils Wilhjelm	Minister of Industry
USA	Lynn R. Williams	International President, United Steel Workers of America
USA	Frank G. Wisner	Deputy Assistant Secretary for African Affairs, Department of State
FRG	Otto Wolff von Amerongen**	Chairman of the Board of Management and Chief Executive Officer, Otto Wolff A.G.
SPA	Juan A. Yanez-Barnuevo	Director, Department of International Affairs of the Office of the Prime Minister
UK	Lord Young of Graffham	Secretary of State for Employment
ITA	Paolo Zannoni*	Vice President, Defense Systems, Fiat USA, Inc.

OBSERVER:

AUS	Georg Zimmer-Lehmann	Managing Director, Creditanstalt-Bankverein
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RAPPORTEUR:

USA	Grant F. Winthrop	Director, Wood, Struthers and Winthrop Management Corporation
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IN ATTENDANCE:

ITA	Alfredo Ambrosetti	President, Studio Ambrosetti; Organizer 1987 Conference
NETH	Saskia ten Asbroek	Executive Secretary, Bilderberg Meetings
UK	Alec S. Donkin	Organizer, 1986 Conference
USA	Charles W. Muller	President, Murden and Company

* Member of the Steering Committee

** Member of the Advisory Committee

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
VILLA D'ESTE CONFERENCE
24-26 April 1987

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Roll of Ipsden*
Joint Chairman, S.G. Warburg & Co., Ltd.

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE U.S.A.:

Theodore L. Eliot, Jr.*
Executive Director, The Center for Asian Pacific Affairs, The Asia Foundation

HONORARY TREASURER:

Conrad J. Oort*
Member of the Board, Algemene Bank Nederland N.V.;
Professor of Money and Banking, University of Limburg

ITA	Giovanni Agnelli**	President, Fiat S.p.A.
TUR	Gunduz Aktan	Adviser to the Prime Minister, Ministry for Foreign Affairs
USA	Paul A. Allaire	President, Xerox Corporation
DEN	Tage Andersen	Managing Director and Chief Executive, Den Danske Bank
USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
AUS	Hannes Androsch	Chairman of the Managing Board of Directors, Creditanstalt-Bankverein; Former Minister of Finance; Former Vice Chancellor
UK	Michael R. Angus	Chairman, Unilever PLC
NOR	Nils J. Astrup	Chairman of the Board, Fearnley & Eger A/S
FRG	Egon Bahr	Member of Parliament; General Secretary of the SPD
USA	George W. Ball**	Former Under-Secretary of State
FRA	Edouard Balladur	Minister of State; Minister of Economics, Finance and Privatization
POR	Francisco Pinto Balsemao*	Director, Jornal Expresso; Former Prime Minister
CAN	Thomas J. Bata, Sr.	Chairman, Bata Limited
USA	Jack F. Bennett*	Director and Senior Vice President, Exxon Corporation; Former Under-Secretary of the Treasury for Monetary Affairs
FRG	Christoph Bertram	Diplomatic Correspondent, "Die Zeit"
TUR	Selahattin Beyazit*	Director of Companies
CAN	Conrad M. Black*	Chairman, Argus Corporation Ltd.
USA	Richard R. Burt	Ambassador to the Federal Republic of Germany
ITA	Luigi Caligaris	Author and Defence Correspondent
ITA	Guido Carli	Senator; Former Governor, Banca d'Italia
GRE	Costa Carras*	Director of Companies
INT	Lord Carrington	Secretary General, NATO
SPA	Juan Luis Cebrian	Director and Editor-in-Chief, "El Pais"
ITA	Carlo A. Ciampi	Governor, Banca d'Italia
ITA	Francesco Cingano	Chairman, Banca Commerciale Italiana
USA	Kenneth W. Dam*	Vice President, Law and External Relations, IBM Corporation; Former Deputy Secretary of State
USA	Richard G. Darman	Managing Director, Shearson Lehman Brothers Inc.; Former Deputy Secretary, Department of the Treasury
BEL	Etienne Davignon*	Director, Societe Generale de Belgique; Former Member of the Commission of the European Communities
INT	Arthur Dunkel	Director General, General Agreement on Tariffs and Trade

CAN	Fredrik S. Eaton	President and Chief Executive Officer, Eaton's of Canada Limited
DEN	Uffe Ellemann-Jensen	Minister for Foreign Affairs
USA	Murray H. Finley*	President, Amalgamated Clothing and Textile Workers Union
IRE	Garret FitzGerald	Former Prime Minister
USA	John S. Foster, Jr.	Vice President, TRW Inc.
ITA	Raul Gardini	Chairman, Ferruzzi S.p.A.
UK	Paul Girolami	Chairman, Glaxo Holdings PLC
USA	Maynard W. Glitman	Negotiator on Intermediate Range Nuclear Arms
CAN	Anthony G.S. Griffin**	Director of Companies
SWE	Sten Gustafsson*	Chairman of the Board, SAAB-SCANIA AB
ICE	Geir Hallgrímsson*	Governor, Central Bank of Iceland; Former Prime Minister; Former Minister for Foreign Affairs
AUS	Helmut H. Haschek	Chairman of the Board, Osterreichische Kontrollbank A.G.
SWI	Hans Heckmann	Executive Vice President and Member of the Executive Board, Union Bank of Switzerland
FRG	Alfred Herrhausen*	Managing Director, Deutsche Bank A.G.
FIN	Jaakko Iloniemi	Member of the Management Board, Union Bank of Finland; Former Ambassador to the United States of America
SWI	Paul R. Jolles	Chairman of the Board, Nestle S.A.; Former State Secretary for Foreign Economic Affairs
USA	Thomas V. Jones	Chairman of the Board and Chief Executive Officer, Northrop Corporation
USA	Vernon E. Jordan, Jr.*	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
USA	Henry A. Kissinger*	Professor, Center for Strategic and International Studies, Georgetown University; Former Secretary of State
NETH	Cor J. Van Der Klugt	President, N.V. Philips' Gloeilampenfabrieken
UK	Andrew Knight*	Chief Executive, "The Daily Telegraph"
INT	Max Kohnstamm**	Former President, European University Institute
FRA	Marc Ladreit de Lacharriere	Vice President, L'Oreal
BEL	Leon J. G. Lambert	Chairman, Groupe Bruxelles Lambert S.A.
INT	Emile van Lennep	Former Secretary General, OECD
LIE	H.S.H. Prince Hans-Adam of Liechtenstein	
USA	Winston Lord	Ambassador to the People's Republic of China
SWI	Frantz J. Lutolf*	General Manager and Member of the Executive Board, Swiss Bank Corporation
USA	Charles McC. Mathias, Jr.*	Former U.S. Senator
POR	Jose Eduardo Moniz	Director of Information, RTP (Portuguese Television)
FRA	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
ITA	Mario Monti*	Professor of Economics and Director of the Centre for Monetary and Financial Economics, Bocconi University, Milan
NETH	H.M. The Queen of the Netherlands	
NETH	H.R.H. Prince Claus of the Netherlands	
ICE	David Oddsson	Mayor of Reykjavik
POR	Fernando Faria de Oliveira	Executive Vice President, IPE
GRE	Ioannis Papantoniou	Under-Secretary, Ministry of National Economy
FRA	Francois Perigot	Chairman of the National Council, Patronat Francais
AUS	Hugo Portisch	Publicist
USA	Charles H. Price II	Ambassador to the United Kingdom of Great Britain and Northern Ireland
ITA	Romano Prodi	Chairman, IRI
ITA	Franco Reviglio	Chairman, ENI
USA	Rozanne L. Ridgway	Assistant Secretary of State for European and Canadian Affairs
USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
INT	Bernard W. Rogers	Supreme Allied Commander Europe, SHAPE
ITA	Cesare Romiti	Chief Executive Officer, Fiat S.p.A.
ITA	Renato Ruggiero	General Secretary, Ministry for Foreign Affairs
SPA	Julian Santamaria	Ambassador to the United States of America
ITA	Gaetano Scardocchia	Editor, "La Stampa"
DEN	Jorgen Schleimann	Managing Director and Chief Executive, TV 2
FRA	E. Antoine Seilliere*	Director-General, Compagnie Generale d'Industrie et de Participations

FRG	Theo Sommer*	Publisher, "Die Zeit"
BEL	Antoinette Spaak	Minister of State; Former Chairman, FDF (Federation des Francophones)
FRA	Hubert Vedrine	Former Foreign Policy Adviser to the President
USA	Paul A. Volcker	Chairman, Board of Governors of the Federal Reserve System
NETH	Joris J. C. Voorhoeve	Parliamentary Leader of the VVD
AUS	Franz Vranitzky	Federal Chancellor
NETH	Lo C. van Wachem	President, Royal Dutch Petroleum Company
UK	William Waldegrave	Minister for the Environment, Countryside and Planning
SWE	Peter Wallenberg	Vice Chairman, Skandinaviska Enskilda
CAN	Norman E. Webster	Editor-in-Chief, "The Globe and Mail"
NOR	Niels Werring, Jr.*	Chairman of the Board, Wilh. Wilhelmsen Limited A/S
USA	John C. Whitehead	Deputy Secretary of State
USA	Brayton Wilbur, Jr.	Executive Vice President, Wilbur Ellis Company
USA	Lynn R. Williams	International President, United Steel Workers of America
NOR	Kare I. Willoch	Member of Parliament; Former Prime Minister
USA	James D. Wolfensohn*	President, James D. Wolfensohn, Inc.
FRG	Otto Wolff von Amerongen**	Chairman of the Supervisory Board, Otto Wolff A.G.
SPA	Juan A. Yanez-Barnuevo	Director, Department of International Affairs of the Office of the Prime Minister
TUR	Zekeriya Yildirim	Governor of the Central Bank
ITA	Paolo Zannoni*	Vice President, Defence Systems, Fiat USA, Inc.
SWE	Hans L. Zetterberg	Editor-in-Chief, "Svenska Dagbladet"

OBSERVER:

AUS	Georg Zimmer-Lehmann	Managing Director, Creditanstalt-Bankverein
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RAPPORTEUR:

USA	Grant F. Winthrop	Director, Wood, Struthers and Winthrop Management Corporation
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IN ATTENDANCE:

ITA	Alfredo Ambrosetti	President, Studio Ambrosetti; Organizer 1987 Conference
NETH	Saskia ten Asbroek	Executive Secretary, Bilderberg Meetings
USA	Charles W. Muller	President, Murden and Company
ITA	Alessandro Vanzetto	External Relations, Fiat S.p.A.

* Member of the Steering Committee

** Member of the Advisory Committee

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

BILDERBERG MEETINGS
TELFs-BUCHEN CONFERENCE
3-5 June 1988

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Roll of Ipsden*
President, S.G. Warburg Group plc

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE U.S.A.:

Theodore L. Eliot, Jr.*
Senior Research Fellow, Hoover Institution on War, Revolution and Peace, Stanford University

HONORARY TREASURER:

Conrad J. Oort*
Member of the Board, Algemene Bank Nederland N.V.;
Professor of Money and Banking, University of Limburg

ITA	Giovanni Agnelli**	President, Fiat S.p.A.
DEN	Tage Andersen*	Managing Director and Chief Executive, Den Danske Bank
USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
GRE	Andreas Andrianopoulos	Mayor of Piraeus; Former Minister of Culture
AUS	Hannes Androsch	Former Chairman of the Managing Board of Directors, Creditanstalt-Bankverein; Former Minister of Finance; Former Vice Chancellor
USA	George W. Ball**	Former Under-Secretary of State
POR	Francisco Pinto Balsemao*	Director, Jornal Expresso; Former Prime Minister
SPA	Enrique Baron	Vice President, European Parliament; President, European Movement; Former Minister of Transport
USA	Jack F. Bennett	Director and Senior Vice President, Exxon Corporation; Former Under-Secretary of the Treasury for Monetary Affairs
NETH	Ernst H. van der Beugel**	Emeritus Professor of International Relations, Leyden University; Director of Companies
TUR	Selahattin Beyazit*	Director of Companies
ICE	Bjorn Bjarnason	Assistant Editor-in-Chief, "Morgunbladid"
CAN	Conrad M. Black*	Chairman, Argus Corporation Ltd.
USA	Shirley Temple Black	Foreign Affairs Officer, Department of State; Former Ambassador to the Republic of Ghana
SWI	Franz Blankart	State Secretary for External Economic Affairs, Federal Department of Public Economy
TUR	Ali Bozer	Minister of State
USA	Nicolas F. Brady	Co-Chairman, Dillon, Read & Co., Inc. Former U.S. Senator (Republican, New Jersey)
NETH	Hans van den Broek	Minister for Foreign Affairs
FRA	Francois Bujon de L'Etang	Minister Plenipotentiary; Former Adviser for Diplomatic Affairs, Defence and Cooperation in the Cabinet of Mr. Jacques Chirac
SWE	Staffan Burenstam Linder	President, Stockholm School of Economics; Former Minister of Trade; Former Member of Parliament
GRE	Costa Carras*	Director of Companies
SPA	Jaime Carvajal Urquijo	Chairman and General Manager, Iberfomento
SPA	Juan Luis Cebrian	Director and Editor-in-Chief, "El Pais"
CAN	Marshall A. Cohen	President, Olympia & York Enterprises Limited
POR	Vitor M. R. Constancio	Leader of the Socialist Party; Former Governor, Banco de Portugal; Former Secretary

		of State for Budget and Planning
UK	James Craig	Director General, The Middle East Association
USA	Kenneth W. Dam*	Vice President, Law and External Relations, IBM Corporation; Former Deputy Secretary of State
BEL	Etienne Davignon*	Director, Societe Generale de Belgique; Former Member of the Commission of the European Communities
FRA	Gerard Eskenazi	President, Pargesa Holding S.A.
USA	Daniel J. Evans	U.S. Senator (Republican, Washington State)
USA	Thomas S. Foley	U.S. Representative (Democrat, Washington State)
FRA	Jean A. Francois-Poncet	Senator; Former Minister for Foreign Affairs
INT	John R. Galvin	Supreme Allied Commander Europe, SHAPE
USA	Katharine Graham	Chairman, The Washington Post Company
CAN	Anthony G.S. Griffin**	Director of Companies
USA	Henry A. Grunwald	Ambassador to Austria; Former Editor-in-Chief, Time, Inc.
SWE	Sten Gustafsson*	Chairman of the Board, SAAB-SCANIA AB
ICE	Geir Hallgrimsson*	Governor, Central Bank of Iceland; Former Prime Minister; Former Minister for Foreign Affairs
AUS	Helmut H. Haschek	Chairman of the Board, Osterreichische Kontrollbank A.G.
INT	Francois Heisbourg	Director, The International Institute for Strategic Studies
FRG	Alfred Herrhausen*	Managing Director, Deutsche Bank A.G.
AUS	Friedrich Hoess	Ambassador to the United States of America
USA	Karen Elliott House	Foreign Editor, "The Wall Street Journal"
USA	William G. Hyland	Editor, "Foreign Affairs"
AUS	Hans Iglar	Partner, Schoeller Co. Bankaktiengesellschaft
FIN	Jaakko Iloniemi	Member of the Management Board, Union Bank of Finland; Former Ambassador to the United States of America
AUS	Peter Jankowitsch*	Chairman of the Foreign Policy Committee of the National Assembly; Former Minister for Foreign Affairs
USA	Nancy Landon Kassebaum	U.S. Senator (Republican, Kansas)
USA	David T. Kearns	Chairman, Xerox Corporation
UK	John Keegan	Military Historian; Defence Correspondent, "The Daily Telegraph"
USA	Lane Kirkland	President, American Federation of Labor and Congress of Industrial Organizations (AFL-CIO)
USA	Henry A. Kissinger*	Former Secretary of State; Chairman, Kissinger Associates, Inc.
AUS	Thomas Klestil	Secretary General, Federal Ministry for Foreign Affairs
UK	Andrew Knight*	Chief Executive, "The Daily Telegraph"
FRG	Helmut Kohl	Federal Chancellor
INT	Max Kohnstamm**	Former President, European University Institute
USA	Pedro Pablo Kuczynski	Co-Chairman, First Boston International
FRA	Marc Ladreit de Lacharriere	Director and First Executive Vice President, L'Oreal
ITA	Giorgio La Malfa	National Secretary, PRI (Italian Republican Party)
INT	Alexandre Lamfalussy	General Manager, Bank for International Settlements
USA	Drew Lewis	Chairman, Union Pacific Corporation
BEL	Andre Leysen	Chairman of the Board, Gevaert N.V.; Vice Chairman, UNICE (Union of Industrial and Employers Confederations of Europe)
SWI	Franz J. Lutolf*	General Manager and Member of the Executive Board, Swiss Bank Corporation
CAN	Donald S. MacDonald*	Senior Partner, McCarthy & McCarthy
NETH	Floris A. Maijers	Chairman of the Board of Management, Unilever N.V.
INT	Stephen N. Marris	Senior Fellow, Institute for International Economics; Former Economic Adviser to the Secretary General, OECD
USA	Charles McC. Mathias, Jr.	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
FRA	Thierry de Montbrial	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
ITA	Mario Monti	Professor of Economics, Bocconi University, Milan; Vice Chairman, Banca Commerciale Italiana
USA	Rupert Murdoch	Chairman, News America Publishing
NETH	Her Majesty The Queen of the Netherlands	
NETH	His Royal Highness Prince Claus of the Netherlands	
AUS	Anton Osond	Chairman of the Board of Management, Osterreichische Investitionskredit A.G.

GRE	Theodoros Pangalos	Alternate Minister for Foreign Affairs
INT	Jean-Claude Paye	Secretary General, OECD
USA	Donald E. Petersen	Chairman, Ford Motor Company
POR	Francisco Lucas Pires	Member of the European Parliament; Former Leader of the Christian Democrats
NOR	Inger E. Prebensen	President, A/S Kjobmandsbanken
UK	Lord Prior	Chairman, GEC plc; Former Secretary of State for Emploment for Northern Ireland
CAN	Grant L. Reuber	Deputy Chairman, Bank of Montreal
USA	Rozanne L. Ridgway	Assistant Secretary of State for European and Canadian Affairs
USA	James D. Robinson III	Chairman and Chief Executive Officer, American Express Company
USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
FRA	Olivier Roy	University Professor and Researcher, CNRS (Centre National de Recherches Scientifiques)
USA	Charles S. Sanford, Jr.	Chariman, Bankers Trust Company
TUR	Rustu Saracoglu	Governor, Central Bank of Turkey
AUS	Guido Schmidt-Chiari	Chairman of the Managing Board of Directors, Creditanstalt-Bankverein
UK	David G. Scholey	Chairman, S.G. Warburg Group plc
USA	Brent Scowcroft	Vice Chairman, Kissinger Associates, Inc.; Former Assistant to President Ford for National Security Affairs
USA	Jack Sheinkman	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO, CLC
USA	Gary G. Sick	Visiting Scholar, Research Institute on International Change, Columbia University
CAN	Gordon S. Smith	Permanent Representative and Ambassador, Delegation of Canada to the North Atlantic Council
FRG	Theo Sommer*	Editor-in-Chief, "Die Zeit"
ITA	Ugo Stille	Editor-in-Chief, "Corriere della Sera"
FIN	Ilkka Suominen	Minister of Trade and Industry
FRG	Horst Teltshik	Head of the Directorate-General for Foreign and Intra-German Relations, Development Policy and External Security, Federal Chancellery
SWE	Anders Thunborg	Ambassador to the U.S.S.R.; Former Minister of Defence
DEN	Niels Thygesen	Professor of Economics, Universit of Copenhagen
AUS	Friedrich Verzetnitsch	President, Austrian Trade Union
FRG	Karsten D. Voigt	Member of Parliament; SPD Spokesman on Foreign Affairs; Member, SPD Party Leadership
USA	Paul A. Volcker	Chairman, James D. Wolfensohn, Inc.; Former Chairman, Board of Governors of the Federal Reserve System
AUS	Franz Vranitzky	Federal Chancellor
UK	William Waldegrave	Minister of Stte for Housing and Planning, Department of the Environment
NOR	Niels Werring, Jr.	Chairman of the Board, Wilh. Wilhelmsen Limited A/S
USA	Lynn R. Williams*	International President, United Steel Workers of America
USA	James D. Wolfensohn*	President, James D. Wolfensohn, Inc.
FRG	Otto Wolff von Amerongen**	Chairman of the Supervisory Board, Otto Wolff A.G.
USA	Walter B. Wriston	Former Chairman, Citibank
SPA	Juan A. Yanez-Barnuevo	Director, Department of International Affairs, Office of the Prime Minister
SPA	Emilio de Ybarra y Clurruca	Vice Chairman and Managing Director, Banco de Bilbao
ITA	Paolo Zannoni*	President, Fiat Washington, Inc.
AUS	Georg Zimmer-Lehmann	Senior Advisor to the Managing Board of Director, Creditanstalt-Bankverein

RAPPORTEUR:

USA	Grant F. Winthrop	Director, Wood, Struthers and Winthrop Management Corporation
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IN ATTENDANCE:

SPA	Julio C. Abreu	Director General, Central de Congresos; Organizer 1989 Conference
NETH	Saskia ten Asbroek	Executive Secretary, Bilderberg Meetings
AUS	Diemut Kastner	Public Relations Department, Creditanstalt-Bankverein; Organizer 1988 Conference
USA	Charles W. Muller	President, Murden & Company

* Member of the Steering Committee

** Member of the Advisory Group

BILDERBERG MEETINGS
LA TOJA CONFERENCE
12-14 May 1989

LIST OF PARTICIPANTS

CHAIRMAN:

Lord Roll of Ipsden*
President, S.G. Warburg Group plc

CHAIRMAN DESIGNATE:

Lord Carrington
Chairman of the Board, Christie's International plc; Former Secretary General, NATO

HONORARY SECRETARY GENERAL FOR EUROPE AND CANADA:

Victor Halberstadt*
Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE U.S.A.:

Theodore L. Eliot, Jr.*
Senior Research Fellow, Hoover Institution on War, Revolution and Peace, Stanford University

HONORARY TREASURER:

Conrad J. Oort*
Member of the Board, Algemene Bank Nederland N.V.;
Professor of Money and Banking, University of Limburg

ITA	Giovanni Agnelli**	Chairman, Fiat S.p.A.
DEN	Tage Andersen*	Managing Director and Chief Executive, Den Danske Bank
USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
UK	Paddy Ashdown	Member of Parliament; Leader of the Social and Liberal Democrats
USA	George W. Ball**	Former Under-Secretary of State
POR	Francisco Pinto Balsemao*	Professor of Mass Communication, New University, Lisbon; Chairman, SOJORNAL; Former Prime Minister
NETH	Relus ter Beek	Member of Parliament; Labour Party Spokesman on International Affairs
CAN	Michel F. Belanger	Chairman and Chief Executive Officer, National Bank of Canada
USA	Jack F. Bennett*	Former Director and Senior Vice President, Exxon Corporation; Former Under-Secretary of the Treasury for Monetary Affairs
USA	Lloyd M. Bentsen, Jr.	U.S. Senator (Democrat, Texas)
NETH	Ernst H. van der Beugel**	Emeritus Professor of International Relations, Leyden University; Director of Companies
TUR	Selahattin Beyazit*	Director of Companies
ICE	Bjorn Bjarnason	Assistant Editor-in-Chief, "Morgunbladid"
CAN	Conrad M. Black*	Chairman, Argus Corporation Ltd.
SWE	Hans Blix	Director General, The International Atomic Energy Agency
SPA	Miguel Boyer Salvador	Chairman, Cartera Central; Former Minister of Economy and Finance
TUR	Ali Bozer	Deputy Prime Minister
ITA	Enrico Braggiotti	Chairman of the Board, Banca Commerciale Italiana
USA	Willard C. Butcher	Chairman, The Chase Manhattan Bank, N.A.
GRE	Costa Carras*	Director of Companies
SPA	Jaime Carvajal Urquijo*	Chairman and General Manager, Iberfomento
SPA	Juan Luis Cebrian	Chief Executive Officer, PRISA (El Pais)
TUR	Ismail Cem	Member of Parliament (Social Democratic Populist Party)
USA	Charles H. Dallara	Assistant Secretary Designate of the Treasury for International Affairs
USA	Kenneth W. Dam*	Vic President, Law and External Relations, IBM Corporation; Former Deputy Secretary of State
FRG	Herta Daubler-Gmelin	Member of Parliament; Deputy Chairwoman, SPD

BEL	Etienne Davignon*	Director, Societe Generale de Belgique; Former Member of the Commission of European Communities
SPA	Guillermo de la Dehesa	Chief Executive, Banco Pastor; Former Secretary of State for Economy and Finance
DEN	Aage Deleuran	Editor-in-Chief, "Berlingske Tidende"
CAN	Marie-Josée Drouin	Executive Director, Hudson Institute of Canada
INT	Arthur Dunkel	Director General, General Agreement on Tariffs and Trade
FIN	Casimir Ehrnrooth	Chairman and Chief Executive Officer, Kymmene Corporation
USA	William T. Esrey	President and Chief Executive Officer, United Telecommunications, Inc. and U.S. Sprint
LUX	Colette Flesch	Chairman, Democratic Party; Former Minister for Foreign Affairs
INT	John R. Galvin	Supreme Allied Commander Europe, SHAPE
ITA	Raoul Gardini	Chairman, Ferruzzi Group
UK	Timothy J. Garton Ash	St. Antony's College, Oxford; Foreign Editor, "The Spectator"
FRG	Michaela Geiger	Member of Parliament; CDU/CSU Foreign Policy Spokesman
SPA	Felipe Gonzalez	Prime Minister
SPA	Fernando I. Gonzalez Laxe	Chairman, Government of Galicia
CAN	Allan E. Gotlieb	William Lyon Mackenzie King Visiting Professor of Canadian Studies, The Center for International Affairs, Harvard University
USA	Maurice R. Greenberg	President, American International Group, Inc.
USA	William E. Griffith	Professor of Political Science, Massachusetts Institute of Technology
SWE	Sten Gustafsson*	Chairman of the Board, SAAB-SCANIA AB
INT	Francois Heisbourg	Director, The International Institute for Strategic Studies
FIN	Jaakko Iloniemi*	Member of the Management Board, Union Bank of Finland; Former Ambassador to the United States of America
AUS	Peter Jankowitsch*	Chairman, Committee on Foreign Relations, Austrian National Assembly; Former Minister for Foreign Affairs
USA	Vernon E. Jordan, Jr.*	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
USA	Thomas H. Kean	Governor of the State of New Jersey
SWI	Christian H. Kind	Foreign Editor, "Neue Zurcher Zeitung"
USA	Henry A. Kissinger*	Former Secretary of State; Chairman, Kissinger Associates, Inc.
UK	Andrew Knight*	Chief Executive, The Daily Telegraph plc
INT	Max Kohnstamm**	Secretary General, Action Committee for Europe; Former President, European University Institute
AUS	Josef Krainer	Governor of Styria
SWI	Alex Krauer	Chairman and Managing Director, Ciba-Geigy Limited
FRA	Marc Ladreit de Lacharriere*	Director and First Executive Vice President, L'Oreal
NETH	Cees J. A. van Lede	President, Federation of Netherlands Industries VNO
SWI	Franz J. Lutolf*	Former General Manager and Member of the Executive Board, Swiss Bank Corporation
POR	Rui Machete	Chairman, Constitutional Revision Parliamentary Commission; President, Portuguese-American Foundation; Former Deputy Prime Minister and Minister of Justice
CAN	Paul D. Manson	Chief of the Defence Staff
SPA	Carlos March Delgado	Chairman, Banco Urquijo Unyon; Vice Chairman, Juan March Foundation
BEL	Wilfred Martens	Prime Minister
USA	Charles McC. Mathias, Jr.*	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
FRA	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
ITA	Mario Monti*	Professor of Economics, Bocconi University, Milan; Vice Chairman, Banca Commerciale Italiana
NETH	Her Majesty The Queen of the Netherlands	
NETH	His Royal Highness Prince Claus of the Netherlands	
ITA	Filippo M. Pandolfi	Vice President, Commission of the European Communities
GRE	Theodore Papalexopoulos	Former Chairman, Union of Greek Industries
UK	Cecil Parkinson	Secretary of State for Energy
USA	Norman Pearlstine	Managing Director, "The Wall Street Journal"
UK	Rupert L. Pennant-Rea	Editor, "The Economist"

SPA	Jesus de Polanco	Chairman, TIMON Group; Chairman, PRISA (El Pais)
USA	S. Ichtiague Rasool	Chief Scientist of Global Change, NASA
USA	William K. Reilly	Administrator, Environmental Protection Agency
USA	Rozanne L. Ridgway	Assistant Secretary of State for European and Canadian Affairs
USA	David Rockefeller, Sr.**	Chairman, Chase Manhattan Bank International Advisory Committee
USA	David Rockefeller, Jr.	Chairman, Rockefeller Brothers Fund
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GRE	Michael J. Scoullos	President, European Environmental Bureau
USA	John S. R. Shad	Chairman, Drexel Burnham Lambert Group
USA	Jack Sheinkman	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO, CLC
ICE	Hordur Sigurgestsson	President and Chief Executive Officer, The Iceland Steamship Co. Ltd.
UK	John Smith	Member of Parliament; Shadow Chancellor of the Exchequer
NOR	Lucy C. Smith	Professor of Law, University of Oslo
BEL	Jacques E. Solvay	Chairman, Solvay & Cie S.A.
FRG	Theo Sommer*	Editor-in-Chief, "Die Zeit"
SPA	Her Majesty The Queen of Spain	
SPA	His Majesty The King of Spain	
USA	Lesley R. Stahl	National Affairs Correspondent, CBS News
USA	Robert S. Strauss	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law)
IRE	Peter D. Sutherland	Former Member, Commission of the European Communities; Member, Action Committee for Europe; Chairman Designate, Allied Irish Banks
FRG	Klaus Topfer	Federal Minister for the Environment
USA	Gorge J. Vojta	Executive Vice President, Bankers Trust Company
AUS	Franz Vranitzky	Federal Chancellor
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USA	John C. Whitehead	Former Deputy Secretary of State
DEN	Nils Wilhjelm	Minister of Industry
USA	Lynn R. Williams*	International President, United Steel Workers of America
USA	James D. Wolfensohn*	President, James D. Wolfensohn, Inc.
FRG	Otto Wolff von Amerongen**	Chairman of the Supervisory Board, Otto Wolff A.G.
SPA	Juan A. Yanez-Barnuevo	Director, Department of International Affairs of the Office of the Prime Minister
SPA	Emilio de Ybarra y Churruca	Vice Chairman and Managing Director, Bilbao Vizcaya
ITA	Paolo Zannoni*	President, Fiat Washington, Inc.

RAPPORTEUR:

USA	Grant F. Winthrop	Director, Milbank Wilson Winthrop
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IN ATTENDANCE:

SPA	Julio C. Abreu	Director General, Central de Congresos; Organizer, 1989 Conference
NETH	Saskia ten Asbroek	Executive Secretary, Bilderberg Meetings
USA	Charles W. Muller	President, Murden & Company; Adviser, American Friends of Bilderberg, Inc.

* Member of the Steering Committee

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BILDERBERG MEETINGS
GLEN COVE CONFERENCE
10-13 May 1990

LIST OF PARTICIPANTS

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Victor Halberstadt*

Professor of Public Finance, Leyden University

HONORARY SECRETARY GENERAL FOR THE U.S.A.:

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Senior Research Fellow, Hoover Institution on War, Revolution and Peace, Stanford University

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Professor of Money and Banking, University of Limburg

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USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
SWE	Anders Aslund	Professor and Director, Institute of Soviet and East European Economics, Stockholm School of Economics
USA	George W. Ball**	Former Under-Secretary of State
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FRG	Christoph Bertram*	Diplomatic Correspondent, "Die Zeit"
NETH	Ernst H. van der Beugel**	Emeritus Professor of International Relations, Leyden University; Director of Companies
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ICE	Bjorn Bjarnason	Assistant Editor-in-Chief, "Morgunbladid"
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UK	Baroness Blackstone	Master, Birkbeck College, University of London; Opposition Spokesman on Education, House of Lords
ITA	Enrico Braggiotti	Chairman of the Board, Banca Commerciale Italiana
USA	William P. Bundy**	Former Editor, "Foreign Affairs"
CAN	Derek H. Burney	Ambassador to the United States of America
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SPA	Juan Luis Cebrian	Chief Executive Officer, PRISA (El Pais)
FRA	Jean-Pierre Chevenement	Minister of Defence
GRE	Efthimios Christodoulou	Alternate Minister for Foreign Affairs
USA	Gerald L. Curtis	Professor of Political Science and Director of the East Asian Institute, Columbia University
UK	Ralf Dahrendorf	Warden, St. Antony's College, Oxford
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BEL	Etienne Davignon*	Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities
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DEN	Aage Deleuran*	Editor-in-Chief, "Berlingske Tidende"
POR	Joao de Deus Pinheiro	Minister for Foreign Affairs
NOR	Per Ditlev-Simonsen	Minister of Defence
USA	James F. Dobbins	Principal Deputy Assistant Secretary, Bureau of European and Canadian Affairs, Department of State
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INT	John R. Galvin	Supreme Allied Commander Europe, SHAPE
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SWI	Klaus Jacobi	State Secretary for Foreign Affairs
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ITA	Romano Prodi	Chairman of the Scientific Committee, NOMISMA
USA	Lee R. Raymond	President, Exxon Corporation

USA	David Rockefeller **	Chairman, Chase Manhattan Bank International Advisory Committee
UK	Lord Roll of Ipsden**	President, S.G. Warburg Group plc
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SWI	Wolfgang Schurer	Chairman, MS Management Service AG
FRA	Philippe Seguin	Deputy to the National Assembly; Mayor of Epinal; Former Minister of Social Affairs and Employment
SPA	Narcis Serra	Minister of Defence
USA	John S. R. Shad	Chairman, Drexel Burnham Lambert Group
USA	Jack Sheinkman	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO, CLC
NETH	Marjanne Sint	President, Dutch Labour Party (PvdA)
FRG	Theo Sommer	Editor-in-Chief, "Die Zeit"
USA	George Soros	President, Soros Fund Management
FIN	Kalevi Sorsa	Speaker of the Parliament; Former Prime Minister
SPA	H.M. The Queen of Spain	
USA	Robert S. Strauss	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law)
USA	John H. Sununu	Chief of Staff to the President
IRE	Peter D. Sutherland	Former Member, Commission of the European Communities; Chairman, Allied Irish Banks Group
AUS	Josef Taus	Member of the National Assembly (OVP); Member of the Board, Management Trust Holding AG
FRG	Horst Teltschik	Head of the Directorate-General for Foreign and Intra-German Relations Development Policy and External Security, Federal Chancellery
USA	Franklin A. Thomas	President, The Ford Foundation
SWE	Bertil Torekull	Editor-in-Chief, "Svenska Dagbladet"
USA	The Vice President of the United States	
BEL	Alfons Verplaetse	Governor, National Bank of Belgium
FRA	Philippe Villin	Vice-President du Directoire et Directeur General, "Figaro;" President Directeur General, "France-Soir"
AUS	Franz Vranitzky	Federal Chancellor
UK	William A. Waldegrave	Minister of State for Foreign and Commonwealth Affairs
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USA	John C. Whitehead*	Former Deputy Secretary of State
DEN	Nils Wilhjelm	President, Industrial Mortgage Fund; Former Minister of Industry
USA	Lynn R. Williams*	International President, United Steelworkers of America
USA	James D. Wolfensohn*	President, James D. Wolfensohn, Inc.
NETH	Karel van Wolferen	Publicist
FRG	Otto Wolff von Amerongen**	Chairman of the Supervisory Board, Otto Wolff A.G.
USA	Paul Wolfowitz	Under Secretary of Defense for Policy
INT	Manfred Wornier	Secretary General of the North Atlantic Treaty Organization
SPA	Juan A. Yanez-Barnuevo	Director, Department of International Affairs of the Office of the Prime Minister
TUR	Mesut Yilmaz	Former Minister for Foreign Affairs
ITA	Paolo Zannoni*	Senior Vice President, Defence and Space, Fiat S.p.A.
GRE	Constantine D. Zepos	Permanent Representative of Greece to the United Nations

OBSERVER:

NETH H.R.H. The Prince of Orange

RAPPORTEUR:

USA Grant F. Winthrop Partner, Milbank Wilson Winthrop, Inc.

IN ATTENDANCE:

NETH Saskia ten Asbroek Executive Secretary, Bilderberg Meetings
FRG Gunther F. W. Dicke First Vice President, Deutsche Bank AG; Organizer, 1991 Conference
USA Charles W. Muller President, Murden and Company; Adviser, American Friends of Bilderberg, Inc.

* Member of the Steering Committee

** Member of the Advisory Group

Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

Bilderberg Meetings
Baden-Baden, Germany
6-9 June 1991

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Chairman of the Board, Christie's International plc; Former Secretary General, NATO

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Victor Halberstadt
Professor of Public Economics, Leiden University

HONORARY SECRETARY GENERAL FOR U.S.A.:

Theodore L. Eliot Jr.
Senior Research Fellow, Hoover Institution on War, Revolution and Peace, Stanford University

HONORARY TREASURER:

Conrad J. Oort
Former Adviser to the Board of Management, Algemene Bank Nederland NV;
Professor of Money and Banking, University of Limburg

ITA	Giovanni Agnelli**	Chairman, Fiat S.p.A.
USA	Paul Allaire	Chairman, Xerox Corporation
USA	George W. Ball**	Former Under-Secretary of States
POR	Francisco Pinto Balsemao*	Professor of Mass Communication, New University, Lisbon; Chairman, Sojornal sarl; Former Prime Minister
USA	Robert L. Bartley	Editor, The Wall Street Journal
GER	Christoph Bertram*	Diplomatic Correspondent, "Die Zeit"
NETH	Ernst H. van der Beugel**	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
TUR	Selahattin Beyazit*	Director of Companies
ICE	Bjorn Bjarnason	Member of Parliament, Independence Party
DEN	Ritt Bjerregaard	Labour Member of Parliament; Chairman of the Labour Group
CAN	Conrad M. Black*	Chairman, The Daily Telegraph plc
USA	Robert D. Blackwill	Lecturer in Public Policy, John F. Kennedy School of Government, Harvard University; Former member National Security Council
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USA	Michael J. Boskin	Chairman, President's Council of Economic Advisers
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BEL	Jean-Louis Cadioux	Deputy Director-General for Foreign Affairs, European Community
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USA	John H. Chafee	Senator (Republican, Rhode Island)
USA	Bill D. Clinton	Governor of Arkansas
FRA	Bertrand Collomb	Chairman and Chief Executive Officer, Lafarge Coppee
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BEL	Etienne Davignon*	Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the European Communities
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CAN	Lysiane Gagnon	Journalist, La Presse
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FIN	Jaakko Iloniemi*	Managing Director, Council of Economic Organizations in Finland; Former Ambassador to the United States of America
FRA	Claude Imbert	Chief Editor, "Le Point"
AUS	Peter Jankowitsch*	Minister of State in charge of European Integration and Development Cooperation
SWE	Lars Jonung	Professor of Economics and Economic Policy at Stockholm School of Economics
USA	Vernon E. Jordan, Jr.*	Partner, Akin, Gump, Strauss, Hauer & Feld (Attorneys-at-Law); Former President, National Urban League
USA	Henry A. Kissinger*	Former Secretary of State; Chairman, Kissinger Associates, Inc.
NETH	Ben Knapen	Editor-in-Chief, NRC Handelsblad
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FRA	Andre Levy-Lang	Chairman, Compagnie Financiere de Paribas
NETH	Ruud F.M. Lubbers	Prime Minister
BEL	Wilfried Martens	Prime Minister
USA	Charles McC. Mathias*	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
USA	Jack F. Matlock, Jr.	Ambassador to the U.S.S.R.
ITA	Gianni De Michelis	Minister of Foreign Affairs
PORT	Carlos A.P.V. Monjardino	President of the Fundacao Oriente
FRA	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
ITA	Mario Monti*	Rector and Professor of Economics, Bocconi University, Milan
NETH	Her Majesty The Queen of the Netherlands	
FRA	Michel Noir	Mayor of Lyon, Ex-Secretary of State for Foreign Trade
ICE	David Oddsson	Prime Minister
TUR	Tugay Ozceri	Under Secretary, Ministry of Foreign Affairs
GRE	John D. Paleocrassas	Minister of Finance
POR	Carlos Pimenta	Member of the European Parliament, Former Secretary of State for Environment
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CAN	John Polanyi	Professor of Chemistry, University of Toronto
SPA	Jordi Pujol	President, Generalitat de Catalunya
USA	William B. Quandt	Senior Fellow, The Brookings Institution
SWE	Bo C E Ramfors	Managing Director and Group Chief Executive of Skandinaviska Enskilda Banken, Board member of several companies
USA	Rozanne L. Ridgway*	President, The Atlantic Council of the United States
SWI	Michael Ringier	Publisher, Chairman of the Board of Ringier Inc.

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ITA	Renato Ruggiero	Chief Negotiator G.A.T.T.
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USA	Thomas W. Simons, Jr.	Ambassador to Poland
UK	John Smith*	Member of Parliament (Labour Party); Shadow Chancellor of the Exchequer
GER	Theo Sommer	Editor-in-Chief, "Die Zeit"
SPA	Her Majesty The Queen of Spain	
BEL	Guy Spitaels	Chairman Socialist Party, Minister of State
INT	Helga Steeg	Executive Director, International Energy Agency
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GER	Erwin Teufel	Prime Minister of Baden-Wutemberg
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USA	Lynn R. Williams	International President, United Steelworkers of America
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NETH H.R.H. The Prince of Orange

Rapporteur

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FRA Felicia Cavasse Organizer, 1992 Conference
GER Gunther W.F. Dicke First Vice President, Deutsche Bank A.G.; Organizer, 1991 Conference
FRA Veronique Morali Organizer, 1992 Conference
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* Member of the Steering Committee

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Bilderberg Meetings
Evian-les-Bains, France
21-24 May 1992

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USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
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S	Percy Barnevik	President and C.E.O., ABB Asea Brown Boveri Ltd.
P	Antonio Barreto	Professor of Sociology, University of Lisbon; Former Minister of Agriculture
USA	Lloyd M. Bentsen	U.S. Senator (Democrat, Texas)
F	Pierre Beregovoy	Prime Minister
D	Christoph Bertram*	Diplomatic Correspondent, "Die Zeit"
NL	Ernst H. van der Beugel**	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
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D	Kurt Biedenkopf	Prime Minister of Saxony
S	Carl Bildt	Prime Minister
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CDN	Conrad M. Black*	Chairman, The Daily Telegraph plc
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F	Bertrand Collomb	Cairman and Executive Officer, Lafarge Coppee
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USA	Robert A. Day	Chairman, Trust Company of the West
DK	Aage Deleuran*	Editor-in-Chief, "Berlingske Tidende"
CDN	Marie-Josée Drouin*	Executive Director, Hudson Institute of Canada
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USA	Richard M. Furlaud	Director, Bristol-Myers Squibb Company

INT	John R. Galvin	Supreme Allied Commander Europe, SHAPE
USA	David R. Gergen	Editor-at-Large, U.S. News and World Report
TR	Emre Gonensay	Chief Adviser to the Prime Minister
B	John J. Goossens	Managing Director, Alcatel Bell
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BG	Lord Griffiths of Fforestfach	Adviser, Goldman Sachs International Ltd.; Former Prime Minister's Policy Unit
S	Sten Gustafsson*	Chairman of the Board of Directors, AB Astra
USA	Philip C. Habib	Senior Research Fellow, Hoover Institution; Former Under Secretary of State
GB	Denis W. Healey	Former Defence Secretary; Former Finance Minister
N	Westye Hoegh	Shipowner, Leif Hoegh & Co. ASA
USA	Karen Elliott House	Vice President/International, Dow Jones & Co., Inc.
SF	Jaakko Itoniemi	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
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B	Paul de Keersmaecker	Former Minister of European Affairs
F	Claude de Kemoularia	Senior Adviser, Groupe Paribas; Former Chief Representative to the United Nations
USA	Donald M. Kendall	Former Chairman and C.E.O., Pepsico, Inc.
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GB	Andrew Knight	Executive Chairman, News International Plc
SF	Jarl Kohler	President, Central Association of Finnish Forest Industries
INT	Max Kohnstamm**	Former Secretary General, Action Committee for Europe; Former President, European University Institute
D	Hilmar Kopper*	Spokesman of the Board of Managing Directors, Deutsche Bank A.G.
NL	Pieter Korteweg*	President and C.E.O. of the Robeco Group; Honorary Treasurer of Bildererg Meetings
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F	Philippe Lagayette	First Deputy Governor, Banque de France
INT	Alexandre Lamfalussy	General Manager, Bank for International Settlements
F	Andre Levy-Lang	Chairman of the Board of Management, Paribas
NL	Ruud F.M. Lubbers	Prime Minister
CDN	Roy MacLaren	President, CB Media Ltd.; Publisher, "Canadian Business"; Member of Parliament; Former Minister of State (Finance)
USA	Philip L. Martin	Professor of Agricultural Economics, University of California at Davis
USA	Charles McC. Mathias*	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
CH	Helmut O. Maucher	Chairman and C.E.O., Nestle S.A.
IRL	Michael McDowell	Chairman of the Progressive Democrat Party
F	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
I	Mario Monti*	Rector and Professor of Economics, Bocconi University, Milan
F	Pierre Morel	Diplomatic Adviser, Presidency of the Republic
A	Heinrich Neisser	Chairman, Parliamentary Group of the Austrian People's Party (OVP) in the Austrian National Assembly
NL	H.M. The Queen of the Netherlands	
ICE	David Oddsson	Prime Minister
CDN	James Pattison	Chairman, President and C.E.O., Jim Pattison Group Inc.
USA	Claiborne Pell	Senator (Democrat, Rhode Island)
CH	David de Pury	Chairman of the Board of BBC Brown Boveri Ltd. and Co-Chairman of ABB Asea Brown Boveri Group
E	Rodrigo de Rato Figaredo	Parliamentary Leader of the Minority Group (Partido Popular)
D	Wolfgang Reitzle	Member of the Board, BMW AG
F	Antoine Riboud	Chairman, Societe B.S.N. Danone
USA	Rozanne L. Ridgway*	President, The Atlantic Council of the United States
USA	David Rockefeller**	Chairman, Chase Manhattan Bank International Advisory Committee
BG	Lord Roll of Ipsden**	President, S.G. Warburg Group plc

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I	Renato Ruggiero*	Member of the Board, Fiat S.p.A.
D	Volker Ruhe	Minister of Defence
GR	Andonis Samaras	Former Minister of Foreign Affairs
F	Michel Sapin	Minister of Economy and Finance
A	Rudolph Scholten	Federal Minister for Education and Culture
F	Ernest-Antoine Seilliere	Chairman, Compagnie Generale d'Industrie et de Participations
E	Narcis Serra I Serra	Deputy Prime Minister of the Spanish Government
USA	Jack Sheinkman	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO, CLC
USA	Sally A. Shelton	Senior Fellow, Georgetown University; Former U.S. Ambassador to Grenada and the Eastern Caribbean
CDN	Jeffrey Simpson	National Affairs Columnist, The Globe and Mail
D	Theo Sommer	Editor-in-Chief, "Die Zeit"
E	H.M. The Queen of Spain	
CDN	Norman Spector	Former Chief of Staff, Office of the Prime Minister
INT	Helga Steeg	Executive Director, International Energy Agency
USA	Robert S. Strauss	U.S. Ambassador to the Russian Federation
SF	Ulf L. Sundqvist	Chairman, Social Democratic Party
IRL	Peter D. Sutherland*	Former Member, Commission of the European Communities; Chairman, Allied Irish Bank Group
F	Jacques Toubon	Member of Parliament; Former General Secretary of the RPR
GR	Loukas Tsoukalis	Jean Monnet Professor, University of Athens; president, Hellenic Centre for European Studies (EKEM)
F	Hubert Vedrine	Secretary General and Spokesman, Presidency of the Republic
F	Philippe Villin	Vice President, "Figaro"
USA	Paul A. Volcker	Chairman, James D. Wolfensohn, Inc.; Former Chairman, Board of Governors of the Federal Reserve System
GB	Lord Weidenfeld	Publisher
N	Niels Werring, Jr.*	Chairman of the Board, Wilh. Wilhelmsen Limited A/S
USA	John C. Whitehead*	Chairman, AEA Investors, Inc.; Former Deputy Secretary of State
DK	Nils Wilhjelm	Managing Director, The Industrial Mortgage Fund; Former Minister of Industry
USA	Lynn R. Williams*	International President, United Steelworkers of America
USA	James D. Wolfensohn*	President, James D. Wolfensohn, Inc.
D	Otto Wolff von Amerongen**	Chairman and C.E.O. of Otto Wolff Industrieberatung und Beteiligungen GmbH
INT	Manfred Wornier	Secretary General of the North Atlantic Treaty Organisation
I	Paolo Zannoni	Vice President International Activities; Representative for Fiat S.p.A. in the Russian Federation

Observer

B H.R.H. Prince Philippe

Rapporteur

USA Grant F. Winthrop Partner, Milbank Wilson Winthrop, Inc.
USA Alice Victor

In Attendance

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F Felicia Cavasse LPF Communication; Local Organizer 1992
GR Stephan Farrant Managing Director, Newsfront Naftiliaki; Local Organizer 1993
USA Charles Muller President, Murden and Company; Adviser, American Friends of Bilderberg Inc.

* Member of the Steering Committee

** Member of the Advisory Group

BILDERBERG MEETINGS
VOULIAGMENI CONFERENCE
April 22-25, 1993

LIST OF PARTICIPANTS

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Peter Carrington

Chairman of the Board, Christie's International plc; Former Secretary General, NATO

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Victor Halberstadt

Professor of Public Economics, Leiden University, Netherlands

HONORARY SECRETARY GENERAL FOR U.S.A.

Theodore L. Eliot, Jr.

Dean Emeritus, The Fletcher School of Law and Diplomacy; Former U.S. Ambassador

I	Giovanni Agnelli**	Chairman, Fiat S.p.A.
USA	Paul A. Allaire	Chairman, Xerox Corporation
GB	Barbara Amiel	Columnist, Sunday Times
USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
GR	Stelios Argyros	Chairman, Federation of Greek Industries
USA	George W. Ball**	Former Under-Secretary of State
P	Francisco Pinto Balsemao*	Chairman, Soujornal sarl; Former Prime Minister
S	Percy Barnevik*	President and C.E.O., ABB Asea Brown Boveri Ltd.
D	Christoph Bertram*	Diplomatic Correspondent, "Die Zeit"; Former Director, International Institute for Strategic Studies
NL	Ernst H. van der Beugel**	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary-General of Bilderberg Meetings for Europe and Canada
TR	Selahattin Beyazit*	Director of Companies
S	Carl Bildt	Prime Minister
ICE	Bjorn Bjarnason	Member of Parliament
CDN	Conrad M. Black*	Chairman, The Telegraph plc
GB	Tony Blair	Member of Parliament (Shadow Home Secretary, Labour)
N	Erik G. Braathens	Managing Director and Chief Executive Officer, Braathens SAFE
IRL	Conor Brady	Editor, The Irish Times
GB	Rodric Braithwaite	Foreign Policy Adviser to the Prime Minister
P	Nuno Brederode Santos	Member of the Socialist Party; Columnist, Expresso
NL	Elco Brinkman	Parliamentary Leader of CDA (Christian Democrats)
GR	Costa Carras*	Director of Companies
D	Ulrich Cartellieri	Member of the Board of Managing Directors, Deutsche Bank AG
E	Jaime Carvajal Urquijo*	Chairman and General Manager, Iberfomento
E	Juan Luis Cebrian	Chief Executive Officer, PRISA (El Pais)
TR	Huseyin E. Celem	Ambassador to Greece
GB	Kenneth Clarke	Home Secretary
GR	Yannis S. Costopoulos	Chairman, Credit Bank
CDN	Kenneth S. Courtis	First Vice President, Deutsche Bank Capital Markets Asia Ltd., Tokyo
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E	Guillermo de la Dehesa	Chief Executive, Banco Pastor
F	Patrick Divedjian	Member of Parliament (UDF, Hauts de Seine)
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INT	Arthur Dunkel	Director General, General Agreement on Tariffs and Trade
DK	Uffe Ellemann-Jensen	Member of Parliament
E	Carlos Ferrer Salat	Chairman UNICE (The European Employers Federation)
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B	Jan Huyghebaert	Chairman, Almanij-Kreditbank Group
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CH	Jakob Kellenberger	State Secretary for Foreign Affairs
USA	Lane Kirkland	President AFL-CIO
GB	Andrew Knight*	Executive Chairman, News International Plc
SF	Jarl Kohler	President, Finnish Forestry Industries Federation
NL	Wim Kok	Minister of Finance, Deputy Prime Minister
SF	Johannes Koroma	Director General, Confederation of Finnish Industry and Employers
NL	Pieter Korteweg*	President and CEO, Robeco Group; Honorary Treasurer of Bilderberg Meetings
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GR	John C. Lyras	Vice Chairman, Union of Greek Shipowners
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USA	Charles McC. Mathias*	Partner, Jones, Day, Reavis & Pogue; Former U.S. Senator (Republican, Maryland)
CDN	Barbara McDougall	Secretary of State for External Affairs
INT	Karel van Miert	E.C. Commissioner
GR	Constantine Mitsotakis	Prime Minister
F	Thierry de Montbrial*	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
I	Mario Monti*	Rector and Professor of Economics, Bocconi University, Milan
USA	William E. Odom	Director of National Security Studies, The Hudson Institute; Former Director, National Security Agency
P	Fernando Faria de Oliveira	Minister of Trade and Tourism
F	Francois d'Orcival	Editor, Valgurs Actuelles
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GR	Theodoros Pangalos	Spokesman for Foreign Affairs, Socialist Party
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GR	Theodore Papalexopoulos	Deputy Chairman, Titan Cement Company SA
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D	Wolfgang Reitzle	Member of the Board, BMW AG
DK	Chresten W. Reves	President and C.E.O., Berlingske Tidende
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USA	Sharon Percy Rockefeller	President and C.E.O., WETA TV & FM
GB	Eric Roll of Ipsden**	President S.G. Warburg Group plc
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TR	Rusdu Saracoglu	Governor, Central Bank of Turkey
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ICE	Jon Sigurdsson	Minister of Trade and Industry
D	Theo Sommer	Editor in Chief, "Die Zeit"
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IRL	Peter D. Sutherland*	Chairman, Allied Irish Banks plc; Former Member, Commission of the European Communities
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N	Niels Werring, Jr.	Director, Wilh. Wilhelmson Limited A/S
USA	John C. Whitehead	Chairman, AEA Investors, Inc.; Former Deputy Secretary of State
USA	Lynn R. Williams*	International President, United Steelworkers of America
USA	James D. Wolfensohn*	President, James D. Wolfensohn, Inc.
D	Otto Wolff von Amerongen**	Chairman and C.E.O. of Otto Wolff Industrieberatung und Beteiligungen GmbH
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GR Stephan Farrant

SF Mirja Lehtinen

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Source: George W. Ball Papers, Seeley G. Mudd Manuscript Library at Princeton University

Bilderberg Meetings
Helsinki, Finland
June 2-5 1994

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SF	Esko Aho	Prime Minister
SF	Martti Ahtisaari	President of the Republic of Finland
USA	Paul A. Allaire	Chairman, Xerox Corporation
TR	Ali Hikmet Alp	Ambassador, Permanent Representative of Turkey to the CSCE
I	Alfredo Ambrosetti	Chairman, Ambrosetti Group
USA	Dwayne O. Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
GR	Gerasimos Arsenis	Minister of Defense
P	Francisco Pinto Balsemao	Professor of Mass Communications, New University, Lisbon; Chairman, Sojornal Sarl; Former Prime Minister
S	Percy Barnevik	President and CEO, ABB Asea Brown Boveri Ltd.
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NL	Ernst H. van der Beugel	Emeritus Professor of International Relations, Leiden University; Former Honorary Secretary General of Bilderberg Meetings for Europe and Canada
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CDN	Conrad M. Black	Chairman, The Telegraph plc
D	Birgit Breuel	Chairman, Treuhandanstalt
GR	Costa Carras	Director of Companies
E	Jaime Carvajal Urquijo	Chairman and General Manager, Iberfomento
I	Innocenzo Cipolletta	Director General, Confindustria
B	Willy Claes	Minister of Foreign Affairs
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USA	Ramon C. Cortines	Chancellor, New York City Board of Education
CH	Flavio Cotti	Federal Councilor and Minister for Foreign Affairs
GB	Percy Cradock	Former Ambassador to China; Former foreign policy adviser to the Prime Minister
USA	Kenneth W. Dam	Max Pam Professor of American and Foreign Law, University of Chicago Law School; Former Deputy Secretary of State
B	Etienne Davignon	Chairman, Societe Generale de Belgique; Former Vice Chairman of the Commission of the EC
I	Mario Draghi	Director General, Ministry of the Treasury

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FIN	Georg Ehrnrooth	President and CEO, Metra Corp.
DK	Uffe Ellemann-Jensen	Member of Parliament; Former Minister for Foreign Affairs
USA	Mike Espy	Secretary of Agriculture
F	Laurent Fabius	Member of Parliament; Former Prime Minister; Former Chairman of Parliament
USA	James J. Florio	Former Governor of New Jersey
USA	Stephen Friedman	Chairman, Goldman Sachs & Co.
USA	Louis V. Gerstner Jr.	Chairman, IBM Corp.
USA	Katharine Graham	Chairman of the Executive Committee, the Washington Post Co.
FIN	Sirkka Hamalainen	Chairman of the Board, Bank of Finland
GB	Nicholas Henderson	Former Ambassador to Poland, Germany, France and the U.S.
NL	Cor A.J. Herkstroter	Chairman, Royal Dutch Shell
N	Westye Hoegh	Chairman of the board, Leif Hoegh & Co. AS; President, Norwegian Shipowners' Association
USA	Robert E. Hunter	U.S. Representative to NATO
B	Jan Huyghebaert	Chairman, Almanij-Krediebank Group
FIN	Jaako Ihamuotila	Chairman of the Board and CEO, Neste Corp.
FIN	Jaakko Itoniemi	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the U.S.
L	Pierre Jaans	General Manager, Institut Monetaire Luxembourgeois
F	Philippe Jaffre	Chairman and CEO, Elf Aquitaine
FIN	Max Jakobson	Consultant; Former Ambassador to the UN and Sweden
A	Peter Jankowitsch	Ambassador to the OECD; Former Federal Minister for Foreign Affairs
USA	Vernon E. Jordan Jr.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
USA	Henry Kissinger	Former Secretary of State; Chairman, Kissinger Associates, Inc.
GB	Andrew Knight	Chairman, News International plc
TR	Rahmi M. Koc	Chairman of the Board of Directors, Koc Holding A.S.
FIN	Jarl Kohler	President, Finnish Forest Industries Federation
INT	Max Kohnstamm	Former Secretary General, Action Committee for Europe; Former President, European University Institute
D	Hilmar Kopper	Spokesman of the Board of Managing Directors, Deutsche Bank A.G.
NL	Pieter Korteweg	President and CEO, Robeco Group; Honorary Treasurer of Bilderberg Meetings
A	Max Kothbauer	Deputy Chairman, Creditanstalt-Bankverein
USA	Peter F. Krogh	Dean, School of Foreign Service, Georgetown University
S	Stig Larsson	President and Director General, Swedish Railways
F	Andre Levy-Lang	Chairman, Banque Paribas
NL	Ruud F.M. Lubbers	Prime Minister
CDN	Roy MacLaren	Minister for International Trade
USA	Charles W. Maynes	Editor, Foreign Policy
CDN	Frank McKenna	Premier of New Brunswick
USA	David McLaughlin	President, the Aspen Institute
F	Thierry de Montbrial	Director, French Institute of International Relations, Professor of Economics, Ecole Polytechnique
I	Mario Monti	Rector and Professor of Economics, Bocconi University, Milan
NL	Her Majesty The Queen of the Netherlands	
USA	Joseph S. Nye Jr.	Chairman, National Intelligence Council
ICE	David Oddsson	Prime Minister
PL	Andrzej Olechowski	Minister of Foreign Affairs
FIN	Jorma Ollila	President and CEO, Nokia Corp.
USA	Thomas R. Pickering	U.S. Ambassador to Russia
CH	David de Pury	Chairman, BBC Brown Boveri Ltd. and Co-Chairman, ABB Asea Brown Boveri Group
F	Jean-Bernard Raimond	Member of Parliament; Former Minister of Foreign Affairs
E	Rodrigo de Rato Figaredo	Parliamentary Leader of the Minority Group (Partido Popular)
USA	Rozanne L. Ridgway	Co-Chair, Atlantic Council of the United States; (Vice Director of the Office for Management and Budget of the White House)
USA	David Rockefeller	Chairman, Chase Manhattan Bank International Advisory Committee
GB	Eric Roll	President, S.G. Warburg Group plc
I	Renato Ruggiero	Executive Vice-Chairman, International Advisory Board, Fiat S.p.A.;

		Former Minister of Trade
D	Volker Rühle	Minister of Defense
USA	Robert A. Scalapino	Robson Research Professor of Government Emeritus, University of California, Berkeley
CH	Stephan Schmidheiny	Chairman, ANOVA Holdings Ltd.; Former Chairman, Business Council for Sustainable Development
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CH	Wolfgang Schurer	Chairman, MS Management Service AG
USA	Brent Scowcroft	Former Assistant to the President for National Security Affairs
DK	Toger Seidenfaden	Editor-in-Chief, Politiken A/S
USA	Jack Sheinkman	President, Amalgamated Clothing and Textile Workers Union, AFL-CIO-CLC
USA	George Soros	President, Soros Fund Management
E	Her Majesty The Queen of Spain.	
USA	James B. Steinberg	Director of Policy Planning Staff, State Department
N	Thorvald Stoltenberg	Co-Chairman, International Conference on the Former Yugoslavia; Former Minister for Foreign Affairs; Former Minister of Defense
D	Jurgen Strube	Chairman of the Board of Executive Directors, BASF AG
IRL	Peter D. Sutherland	Director General, GATT; Former Member, Commission of the European Community; Former Chairman, Allied Irish Banks plc
GB	J. Martin Taylor	Chief Executive, Barclays Bank plc
CDN	William Thorsell	Editor, The Globe and Mail
P	Miguel Veiga	Lawyer
FIN	Gerhard M. H. Wendt	President, Kone Corp.
CDN	Peter G. White	Chairman of Unimedia; Former Head of the Prime Minister's office
USA	John C. Whitehead	Former Deputy Secretary of State
USA	Frank G. Wisner	Under Secretary for Policy, Department of Defense
USA	James D. Wolfensohn	President and CEO, James D. Wolfensohn, Inc.
D	Otto Wolff von Amerongen	Chairman and CEO, Otto Wolff GmbH
USA	Paul D. Wolfowitz	Dean, SAIS, Johns Hopkins University
USA	Mortimer B. Zuckerman	Editor, <i>U.S. News and World Report</i>

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USA	Alice Victor	Executive Assistant, Rockefeller Financial Services, Inc.

In Attendance:

NL	Maja Banck	Executive Secretary, Bilderberg Meetings.
SF	Mirja Jarimo-Lehtinen	Local Organizer, 1994.
CH	Margrit Markstaller	
USA	Charles W. Muller	President, Murden & Co.; Adviser, American Friends of Bilderberg, Inc.

Bilderberg Meetings
Zurich, Switzerland
8-11 June 1995

LIST OF PARTICIPANTS [INCOMPLETE]

NOTE: THIS 1995 BILDERBERG PARTICIPANT LIST IS NOT AN ACTUAL COPY OF THE OFFICIAL 1995 BILDERBERG PARTICIPANT LIST. THIS ROSTER WAS RECONSTRUCTED TO THE BEST OF MY ABILITY.

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Honorary Secretary-General for Europe and Canada:

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Honorary Secretary-General for U.S.A.:

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Participants

D	Josef Ackermann	President, Credit Suisse
I	Giovanni Agnelli	Chairman, Fiat S.p.A.
I	Umberto Agnelli	Chairman, IFIL
SF	Martti Ahtisarri	President of the Republic of Finland
USA	Paul A. Allaire	Chairman, Xerox Corporation
P	Luis Amaral	Minister of Energy
USA	Dwayne Andreas	Chairman, Archer-Daniels-Midland Company, Inc.
P	Francisco Pinto Balsemao	Professor of Communication Science, New University, Lisbon; Former Prime Minister
S	Percy Barnevic	President and CEO, ABB Asea Brown Boveri Ltd.
USA	Lloyd M. Bentsen	Former Secretary of the Treasury
D	Cristoph Bertram	Former Director, International Institute for International Studies
TR	Selhattin Beyazit	Director of Companies
ICE	Bjorn Bjarnason	Minister of Culture and Education
INT	Ritt Bjerregaard	Commissioner of the European Communities
CDN	Conrad Black	Chairman, The Telegraph plc.
TR	Cem Boyner	Chairman of New Democracy Movement
INT	Hans van den Broek	Commissioner of European Commission
GB	John P. Browne	CEO, BP Petroleum
USA	John Bryan	Chairman and CEO, Sara Lee Corporation
GR	Costas Carras	Director of Companies
P	Maria Carrilho	Professor of Sociology
E	Jaime Carvajal Urquijo	Chairman and General Manager, Iberfomento
B	Adriana Ceretelli	journalist, Brussels
TR	Hikmet Cetin	Deputy Prime Minister of Turkey
INT	Willy Claes	Secretary General of NATO
USA	Jon Corzine	Chairman of Goldman Sachs
CH	Flavio Cotti	Foreign Minister of Switzerland
GR	Ted Couloumbis	President of Greek Foreign Policy Institute
CDN	Devon Cross	head of Donner Canadian Foundation
INT	Jose Cutilero	Secretary General, Western European Union
USA	Kenneth W. Dam	Former Deputy Secretary of State
B	Etienne Davignon	Chairman, Societe Generale de Belgique; Former Vice Chairman of the

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CH	Jean Delamuraz	Vice President of the Federal Council; Economics Minister
I	Mario Draghi	Treasury Director
CDN	Marie-Josée Drouin	Executive Director, Hudson Institute of Canada
D	Uffe Jensen	Former Minister of Foreign Affairs
USA	Thomas S. Foley	Former Speaker of the House of Representatives
CH	Walter Frehner	Chairman, Swiss Bank Corp.
USA	Thomas Friedman	Foreign Affairs Columnist, New York Times
CH	Fritz Gerber	Chairman and CEO of Hoffman La Roche, Switzerland
USA	David Gergen	Former Advisor to Clinton and Reagan; Fellow of Aspen Institute
IRL	Dermot Gleeson	Attorney General of Ireland
B	John J. Glossens	CEO, Belgacom
CDN	Allen Gotlieb	Former Ambassador to the United States of America
GB	David Hannay	U.K. Ambassador to the United Nations
SF	Jukka Harmaja	CEO, Enzo Gutzeit Oy
CH	Hans Heckman	Vice Chairman, Union Bank of Switzerland
N	Westye Hoegh	Chairman, Norwegian Shipowners
USA	Richard Holbrooke	Assistant Secretary of State for Europe and Canada
SF	Jaakko Iloniemi	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
F	Phillipe Jaffre	CEO, Elf Aquitaine
B	Daniel E. Janssen	Chairman, Solvay & Cie S.A.
USA	Peter Jennings	Anchor, ABC News
USA	Vernon Jordan	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
USA	Peter Kann	Chairman and CEO, Dow Jones & Co.
D	Hans Peter Keitel	Chairman, Hochtief AG
USA	Robert Kimmitt	Director, Lehman Brothers; Former Under Secretary of State for Political Affairs
USA	Henry Kissinger	Former Secretary of State; Chairman, Kissinger Associates; Inc.
CDN	Ralph Klein	Premier of Alberta
GB	Andrew Knight	Director, News Corp.
INT	Max Kohnstamm	Former President of European University Institute
D	Hilmar Kopper	Managing Director, Deutsche Bank AG
NL	Pieter Korteweg	President and CEO, Robeco Group; Honorary Treasurer of Bilderberg Meetings
A	Max Kothbauer	Deputy Chairman of Creditanstalt Bankverein
CH	Alex Krauer	Chairman and Managing Director, Ciba-Geigy Limited
USA	William Kristol	Chairman, Project for a Republican Future
D	Karl Lamers	Foreign Affairs, Germany
GB	Norman Lamont	Member of Parliament; Former Chancellor of the Exchequer; Director of N.M. Rothschild & Sons
F	Andre Levy-Lang	Chairman of the Board of Management, Banque Paribas
E	Francisco Lopez	CEO, Argentaria
	Alexander Maculan	Chairman of Maculan Holdings AG
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SF	Bjorn Mattsson	CEO Cultor, Ltd.
CH	Helmut Maucher	Chairman, Nestle Ltd.
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GR	Geo Papandrea	Minister of Education
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	Giles Radice	Chairman of Euro Movement MP
USA	David Rockefeller	Chairman, Chase Manhattan Bank International Advisory Commission
GB	Eric Roll	President of S.G. Warburg Group plc.

GB	Emma Rothschild	Director, Center for History and Economics Cambridge
INT	Renato Ruggiero	Director General of WTO
F	Francoise Sampermans	Chairman, Groupe Express France
ICE	Stephan Schmidheiny	Chairman, Anova Holdings
D	Jurgen E. Schrempp	Chairman of the Board of Management, Daimler Benz AG
CH	Wolfgang Schurer	Chairman, MS Management AG
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DK	Toger Seidenfaden	Editor-in-Chief, Politiken A/S
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IRL	Peter Sutherland	Former Director General, GATT and WTO
S	His Majesty The King of Sweden	
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S	Ines Uusmann	Minister of Transportation and Commerce
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SF	Pertti Voutilainen	Primerita Bank, Finland
A	Franz Vranitsky	Federal Chancellor
NL	Karel Vuursteen	Chairman of the Board, Heineken N.V.
GB	William Waldegrave	Minister of Agriculture
NL	Jacques Wallage	Leader, Labor Party
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USA	John C. Whitehead	Former Deputy Secretary of State
INT	James D. Wolfensohn	President, The World Bank
D	Otto Wolff von Amerongen	Chairman and CEO, Otto Wolff GmbH
USA	Paul Wolfowitz	Dean, Paul Nitze School of Advanced International Studies; Former Under Secretary of Defense for Policy

Rapporteurs:

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UK	Andrew Knight	Director, News Corp.

BILDERBERG MEETINGS

Toronto, Canada

May 30 - June 2, 1996

LIST OF PARTICIPANTS

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USA Andreas, Dwayne Chairman, Archer-Daniels-Midland Company
S Aslund, Anders Senior Associate, Carnegie Endowment for International Peace
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P Balsemao, Francisco Pinto Professor of Communication Science, New University, Lisbon; Chairman, IMPRESA, S.G.P.S.; Former Prime Minister
S Barnevik, Percy President and Chief Executive Officer, ABB Asca Brown Boveri Ltd.
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I Bernabe, Franco Managing Director and CEO, Ente Nazionale Idrocarburi
D Bertram, Christoph Diplomatic Correspondent, Die Zeit; Former Director International Institute for Strategic Studies
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INT Bildt, Carl The High Representative
CDN Black, Conrad M. Chairman, The Telegraph plc
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GR Carras, Costa Director of Companies
D Cartellieri, Ulrich Member of the Board, Deutsche Bank, A.G.
E Carvajal Urquijo, JChairman and General Manager, Iberfomento
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CDN Eaton, Fredrik S. Chairman, Executive Committee, Eaton's of Canada
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TR Ercel, Gazi Governor, Central Bank of Turkey
USA Feldstein, Martin S. President, National Bureau of Economic Research
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TR	Gonensay, Emre	Minister for Foreign Affairs
CDN	Gotlieb, Allan E.	Former Ambassador to the United States of America
CDN	Griffin, Anthony G.S.	Honorary Chairman and Director, Guardian Group
CDN	Harris, Michael	Premier of Ontario
D	Haussmann, Helmut	Member of Parliament, Free Democratic Party
N	Hoegh, Westye	Chairman of the Board, Leif Hoegh & Co. A.S.A.; Former President, Norwegian Shipowners' Association
USA	Holbrooke, Richard	Former Assistant Secretary of State for European Affairs
B	Huyghebaert, Jan	Chairman, Almanij-Krediet-bank Group
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GB	Knight, Andrew	Non Executive Director, News Corporation
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D	Lauk, Kurt	Member of the Board, Veba A.G.
F	Lellouche, Pierre	Foreign Affairs spokesman, Rassemblement pour la Republique
F	Levy-Lang, Andre	Chairman of the Board of Management, Banque Paribas
USA	Lord, Winston	Assistant Secretary of State for East Asian and Pacific Affairs
P	Marante, Margarida	TV Journalist
CDN	Martin, Paul	Minister of Finance
USA	Matlock, Jack F.	Former U.S. Ambassador to the U.S.S.R.
B	Maystadt, Philippe	Vice-Prime Minister, Minister of Finance and Foreign Trade
USA	McHenry, Donald F.	Research Professor of Diplomacy and International Affairs, Georgetown University
NL	Melkert, Ad P.W.	Minister for Social Affairs and Employment
GB	Monks, John	General Secretary, Trades Union Congress (TUC)
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NL	Her Majesty the Queen of the Netherlands	
USA	Nunn, Sam	Senator (D, Georgia)
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USA	Perry, William J.	Secretary of Defense
N	Petersen, Jan	Parliamentary Leader, Conservative Party
USA	Podhoretz, Norman	Editor, Commentary
CH	Pury, David de	Director of Companies; Former Co-Chairman of the ABB Group and former Ambassador for Trade Agreements
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GB	Robertson, Simon	Chairman, Kleinwort Benson Group plc
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CH	Sommaruga, Cornelio	President, International Committee of the Red Cross
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E	Her Majesty the Queen of Spain	
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D	Voschherau, Henning	Mayor of Hamburg
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NL	Vuursteen, Karel	Chairman of the Board, Heineken N.V.
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USA	Whitehead, John C.	Former Deputy Secretary of State
CDN	Wilson, L. R.	Chairman, President and CEO, BCE Inc.
INT	Wolfensohn, James D.	President, The World Bank; Former President and CEO, James D. Wolfensohn, Inc.
D	Wolff von Amerongen, Otto	Chairman and CEO of Otto Wolff GmbH
USA	Wolfowitz, Paul	Dean, Nitze School of Advanced International Studies; Former Under Secretary of Defense for Policy
E	Yanez-Barnuovo, Juan A.	Permanent Representative of Spain to the UN

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NL	Orange, H.R.H. the Prince of
B	Philippe, H.R.H. Prince

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USA	Victor, Alice	Executive Assistant, Rockefeller Financial Services, Inc.

BILDERBERG MEETINGS
PineIsle Resort near Atlanta, U.S.A.
June 12-15, 1997

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Honorary Chairman, Fiat S.p.A.

I Agnelli, Umberto
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USA Armacost, Michael H.
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P Balsemao, Francisco Pinto
Professor of Communication Science, University, Lisbon;
Chairman, IMPRESA, S.G.P.S.; Former Prime Minister

S Barnevik, Percy
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USA Bartley, Robert L.
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USA Bentsen, Lloyd M.
Former Secretary of the Treasury; Partner, Verner Liipfert Bernhard McPherson and Hand, Chartered

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NL Bergh, Maarten A. van den
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NL Beugel, Ernst H. van der
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The High Representative

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F Collomb, Bertrand
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GB Cranborne, Robert M.J.C.
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B Davignon, Etienne
Executive Chairman, Societe Generale Belgique; Former Vice Chairman of the
Commission of the European Communities

B Donnea, Francois X. de
Former Minister of Defense; Mayor of Brussels; Member of Parliament

DK	Ellemann-Jensen, Uffe	Chairman, Liberal Party
TR	Ercel, Gazi	Governor, Central Bank of Turkey
TR	Erguder, Ustun	Rector, Bosporus University
CDN	Frum, David	Political Commentator
USA	Gadiesh, Orit	Chairman of the Board, Bain & Company Inc.
P	Galvao Teles, Jose M.	Lawyer, Member of the Social Party, Member of the Council of State
F	Gergorin, Jean-Louis	Member of the Board of Directors, to the Chairman Strategic Matra Hachette
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USA	Hamilton, Lee H.	Congressman (D, Indiana)
N	Hoegh, Westye	Chairman of the Board, Leif Hoegh & Co. ASA; Former President, Norwegian Shipowners' Association
USA	Holbrooke, Richard C.	Former Assistant Secretary of State for European and Canadian Affairs; Vice Chairman, CS First
GB	Hutton, Will	Editor, The Observer
B	Huyghebaert, Jan	Chairman, Almanij-Kredietbank Groep
FIN	Iloniemi, Jaakko	Managing Director, Centre for Finnish Business and Policy Studies; Former Ambassador to the United States of America
D	Issing, H.C. Otmar	Member of the Board, Deutsche
GB	Jacobi, Mary Jo	Head of Group Public Affairs, HSBC Holdings plc; Former US Assistant Secretary of Commerce
INT	Johnston, Donald J.	Secretary-General, OECD
USA	Jordan, Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
USA	Kissinger, Henry A.	Former Secretary of State; Chairman, Kissinger Associates, Inc.
NL	Korteweg, Pieter	President and CEO, Robeco Group
A	Kothbauer, Max	Director of Companies
GR	Kiranidiotis, Yannis	Deputy Minister for Foreign Affairs
F	Levy-Lang, Andre	Chairman of the Board of Management, Banque Paribas
USA	Lewis, William W.	Director of McKinsey Global Institute, McKinsey & Company
GB	Mabro, Robert E.	Director, Oxford Institute for Energy Studies
USA	McDonough, William J.	President, Federal Reserve Bank of New York
A	Mitterbauer, Peter	Chairman, Miba AG
F	Montbrial, Thierry de	Director, French Institute of International Relations; Professor of Economics, Ecole Polytechnique
CDN	Munroe-Blum, Heather	Vice-President, Research and International Relations, University of Toronto
N	Myklebust, Egil	Chief Executive, Norsk Hydro
D	Nass, Matthias	Managing Editor, Die Zeit
NL	Netherlands, Her Majesty the Queen of the	
FIN	Niinisto, Sauli V.	Minister of Finance
USA	Nunn, Sam	Former Senator (D, Georgia)
ICE	Oddsson, David	Prime Minister
PL	Olechowski, Andrzej	Chairman, Central Europe Trust, Poland
FIN	Ollila, Jorma	President and CEO, Nokia Corporation
USA	Page, Jr., John M.	Chief Economist, Middle East and Africa Region, The World Bank
USA	Powell, Colin L.	Former Chairman, Joint Chiefs of Staff
CH	Pury, David de	Chairman, de Pury Pictet Turrettini & Co. Ltd.
IRL	Quinn, Lochlann	Chairman, Allied Irish Bank Group
GB	Robertson, Simon	Former Chairman, Kleinwort Benson Group plc
USA	Rockefeller, David	Chairman, Chase Manhattan Bank International Advisory Committee
USA	Rockefeller, Sharon Percy	President and CEO, WETA-TV and FM (PBS)
E	Rodriguez Inciarte, Matias	Vice Chairman, Banco de Santander
GB	Rell, Eric	Senior Adviser, SBC Warburg
I	Rossella, Carlo	Editor, Editrice La Stampa S.p.A.
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CDN	Sabia, Maureen	Corporate Director and President, Maureen Sabia International
P	Salgado, Ricardo Espirito Santo	President and CEO, Banco Espirito
D	Schrempp, Jurgen E.	Chairman of the Board of Management, Daimler-Benz AG
INT	Schwab, Klaus	President, World Economic Forum
DK	Seidenfaden, Toger	Editor in Chief, Politiken A/S
USA	Sheinkman, Jack	Chairman of the Board, Amalgamated

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H	Suryanyi, Gyorgy	President, National Bank of Hungary
IRL	Sutherland, Peter D.	Chairman and Managing Director, Sachs International; Former Director General, GATT and WTO
S	Svedberg, Bjorn	President and CEO, Skandinaviska Enskilda Banken
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INT	Vries, Gijs M. de	Chairman, Liberal Group, European Parliament
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USA	Weiss, Stanley A.	Chairman, Business Executives for National Security, Inc
USA	Whitehead, John C.	Former Deputy Secretary of State
INT	Wolfensohn, James D.	President, The World Bank
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BILDERBERG MEETINGS
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May 14-17, 1998

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GB	Hannay, David	Prime Ministers' Personal Envoy for Turkey; Former Permanent Representative to the United Nations
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D	Issing, Otmar	Member of the Board, Deutsche Bundesbank
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USA	Johnson, James A.	Chairman and CEO, Fannie Mae
USA	Jordan, Jr., Vernon E.	Senior Partner, Akin, Gump, Strauss, Hauer & Feld, LLP (Attorneys-at-Law)
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GR	Karamanlis, Kostas A.	Leader of the Opposition
TR	Kirac, Suna	Vice Chairman of the Board, Koc Holding A.S.
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List of Abbreviations

A Austria
B Belgium
CH Switzerland
CDN Canada
D Germany
DK Denmark
E Spain
F France
FIN Finland
GB Great Britain
GR Greece
INT International
I Italy
IRL Ireland
KS Kosovo
N Norway
NL Netherlands
P Portugal
S Sweden
TR Turkey
USA United States of America

BILDERBERG MEETINGS

Stenungsund, Sweden

24-27 May 2001

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A	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
D	Schrempp, Jürgen E.	Chairman of the Board of Management, DaimlerChrysler AG
DK	Seidenfaden, Toger	Editor-in-Chief, Politiken
RUS	Shevtsova, Lilia	Carnegie Endowment for International Peace; Visiting Professor, University of California at Berkeley & Cornell University
USA/GB	Siedentop, Larry A.	Fellow of Keble College & lecturer on political philosophy at Oxford University; Author of Democracy in Europe
GB	Sieghart, Mary Ann	Editorial writer and assistant editor, Times of London
E	Spain, Her Majesty the Queen of	
GB	Taylor, J. Martin	Chairman, WH Smith PLC, International Adviser, Goldman Sachs International
USA	Thornton, John L.	Director, Ford Motor Co.; President and co-CEO, Goldman Sachs & Co. Inc.
S	Treschcow, Michael	President and C.E.O., Electrolux Group AB
F	Trichet, Jean-Claude	Governor, Banque de France
CH	Vasella, Daniel L.	Chairman & C.E.O., Novartis AG
FIN	Virkkunen, Janne	Senior Editor-in-Chief, Helsingin Sanomat
S	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
S	Wallenberg, Marcus	President and C.E.O, Investor AB; Vice Chairman of the Board, Ericsson
CDN	Whyte, Kenneth	Editor-in-Chief, The National Post
GB	Wolf, Martin	Associated Editor/Economics Commentator, The Financial Times
D	Wolff von Amerongen, Otto	Chairman and C.E.O., Otto Wolff Industrieberatung und Beteiligungen GmbH.
Rapporteurs		
GB	Micklethwait, R. John	United States Editor, The Economist
GB	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

BILDERBERG MEETINGS

Chantilly, Virginia, U.S.A.

30 May – 2 June 2002

LIST OF PARTICIPANTS

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Participants

USA	Allaire, Paul A.	Former Chairman and CEO, Xerox Corporation
CDN	Baillie, A. Charles	Chairman and CEO, TD Bank Financial Group
GB	Balls, Edward	Chief Economic Advisor to the Treasury
P	Balsemao, Francisco Pinto	Professor of Communication Science, New University, Lisbon; Chairman, IMPRESA, S.G.P.S.
F	Belot, Jean de	Editor-in-Chief, Le Figaro
USA	Bergsten, C. Fred	Director, Institute for International Economics
N	Bernander, John G.	Director General, Norwegian Broadcasting Corporation
CDN	Black, Conrad M.	Chairman, Telegraph Group Limited
INT	Bolkestein, Frits	Commissioner, European Commission
P	Borges, António	Vice Chairman and Managing Director, Goldman Sachs
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E	Cebrian, Juan Luis	CEO, Prisa (El Pais)
F	Collomb, Bertrand	Chairman and CEO, Lafarge
CH	Couchepin, Pascal	Federal Councillor; Head of the Federal Department of Economic Affairs
GB	Dahrendorf, Ralf	Member, House of Lords; Former Warden, St. Antony's College, Oxford
USA	Dam, Kenneth W.	Deputy Secretary, US Department of Treasury
GR	David, George A.	Chairman of the Board, Coca-Cola H.B.C. S.A.
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TR	Dervis, Kemal	Minister of Economic Affairs
USA	Deutch, John M.	Institute Professor, MIT
USA	Dinh, Viet D.	Assistant Attorney General for Office of Policy Development
USA	Donilon, Thomas E.	Executive Vice President, Fannie Mae
I	Draghi, Mario	Vice Chairman and Managing Director, Goldman Sachs International
USA	Eizenstat, Stuart	Covington & Burling
DK	Eldrup, Anders	Chairman of the Board of Directors, Danish Oil & Gas Consortium
USA	Feldstein, Martin S.	President and CEO, National Bureau of Economic Research
P	Ferreira, Elisa Guimarães	Member of Parliament, Former Minister of Planning
USA	Foley, Thomas S.	Partner, Akin, Gump, Strauss, Hauer & Feld
INT	Fortescue, Adrian	Director General, Justice and Internal Affairs, European Commission
CDN	Frum, David	American Enterprise Institute; Former Special Assistant to President Bush
F	Gergorin, Jean-Louis	Executive Vice President, Strategic Coordination, EADS
USA	Gigot, Paul A.	Editorial Page Editor, The Wall Street Journal
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USA	Hoagland, Jim	Associate Editor, The Washington Post
USA	Hubbard, Allan B.	President, E&A Industries
USA	Hutchison, Kay Bailey	Senator (Republican, Texas)
B	Huyghebaert, Jan	Chairman, Almanij N.V.
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USA	James, Charles A.	Assistant Attorney General for Antitrust
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USA	Jordan, Jr., Vernon E.	Managing Director, Lazard Frères & Co. LLC

USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
NL	Kist, Ewald	Chairman of the Board ING N.V.
NL	Kleisterlee, Gerard J.	President and CEO, Royal Philips Electronics
D	Kopper, Hilmar	Chairman of the Supervisory Board, Deutsche Bank AG
USA	Krauthammer, Charles	Columnist, The Washington Post
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow - Hudson Institute Inc.
CH	Kudelski, André	Chairman of the Board & CEO, Kudelski Group
USA	LaFalce, John J.	Congressman (Democrat, New York)
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F	Levy-Lang, André	Former Chairman, Paribas
B	Lippens, Maurice	Chairman, Fortis
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	McAuliffe, Terry	Chairman, Democratic National Committee
USA	McDonough, William J.	President and CEO, Federal Reserve Bank of New York
E	Miguel, Ramón de	Secretary of State for Foreign Affairs
USA	Mitchell, Andrea	Chief Foreign Affairs Correspondent, NBC News
F	Moisi, Dominique	Deputy Director, French Institute of International Relations
F	Montbrial, Thierry de	Director, French Institute of International Relations
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N	Myklebust, Egil	Chairman, Norsk Hydro ASA
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CDN	Ostry, Sylvia	Distinguished Research Fellow, Center for International Studies, University of Toronto
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D	Polenz, Ruprecht	Member of Parliament, CDU/CSU
USA	Prestowitz, Jr., Clyde V.	President, Economic Strategy Institute
USA	Racicot, Mark	Chairman, Republican National Committee
USA	Raines, Franklin D.	Chairman and CEO, Fannie Mae
A	Randa, Gerhard	Chairman and CEO, Bank Austria AG
USA	Rattner, Steven	Managing Principal, Quadrangle Group LLC
CDN	Reisman, Heather	President and CEO, Indigo Books and Music Inc.
USA	Rockefeller, David	Member, JP Morgan International Council
E	Rodriguez Inciarte, Matías	Executive Vice Chairman, Banco Santander Central Hispano
GB	Roll, Eric	Senior Adviser, UBS Warburg Ltd.
USA	Rose, Charlie	Producer, Rose Communications
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USA	Rumsfeld, Donald H.	Secretary of Defense
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D	Schrempp, Jurgen E.	Chairman of the Board of Management, DaimlerChrysler AG
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DK	Seidenfaden, Toger	Editor-in-Chief, Politiken
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USA	Soros, George	Chairman, Soros Fund Management
USA	Steinberg, James B.	Vice President and Director, Foreign Policy Studies Program
N	Stoltenberg, Jens	Leader of the Opposition (Social Democratic Party)
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IRL	Sutherland, Peter D.	Chairman and Managing Director, Goldman Sachs International; Chairman BP Amoco
FIN	Taxell, Christoffer	President and CEO, Partek Oyj
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F	Trichet, Jean-Claude	Governor, Banque de France
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USA	Vink, Lodewijk J. R. de	Chairman, Global Health Care Partners; Credit Suisse First
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S	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
CDN	Whyte, Kenneth	Editor, The National Post
GB	Williams, Gareth	Leader, House of Lords; Member of the Cabinet
INT	Wolfensohn, James D.	President, The World Bank
D	Zumwinkel, Klaus	Chairman of the Board of Management, Deutsche Post AG

Rapporteurs

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GB	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

In Attendance

NL	Maja Banck	Executive Secretary, Bilderberg Meetings
USA	Michael J. Farren	Vice President of External Affairs, Xerox Corporation; Adviser, American Friends of Bilderberg, Inc.
USA	Steven S. Lee	Local Organizer 2002

Source: 2002 Bilderberg Meeting report, Library of Congress

BILDERBERG MEETINGS

Versaille, France

15-18 May 2003

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I Ambrosetti, Alfredo Chairman Ambrosetti Group
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GR Bakoyannis, Dora Mayor of Athens
GB Balls, Edward Chief Economic Advisor to the Treasury
P Balsemao, Francisco Pinto Professor of Communication Science, New University, Lisbon; Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
P Barroso, José M. Durão Prime Minister
TR Bayar, Mehmet A. Deputy Chairman of DYP (True Path Party)
A Becker, Erich Chairman of the Managing Board and CEO, VA Technologie AG
I Bendetti, Rodolfo de Managing Director CIR S.p.A.
I Bernabe, Franco Chairman Franco Bernabe & C. S.p.A.
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KW Bishara, Ahmad E. Secretary General of Kuwait's Liberal National Democratic Party
CDN Black, Conrad M. Chairman, Telegraph Group Limited
INT Bolkestein, Frits Internal Markets Commissioner, European Commission
USA Bolton, John R. Under-Secretary of State for Arms Control and International Security
F Bon, Michel Honorary Chairman, France Telecom
F Bruguière, Jean-Louis First Vice President, Justice Department
D Burda, Hubert Publisher and CEO, Hubert Burda Media Holding GmbH & Co.
F Camus, Phillipe CEO, European Aeronautics Defence and Space company European Aeronautics Defence and Space Company (EADS)
INT Cary, Anthony J. Head of Christopher Patten's Cabinet, EU.
[Patten is European Commissioner for Enlargement]
F Castries, Henri de Chairman of the Board, AXA
E Cebrian, Juan Luis CEO, PRISA
B Claes, Willy Minister of State
GB Clarke, Kenneth Member of Parliament; former Chancellor of the Exchequer
USA Collins, Timothy C. Senior Managing Director and CEO, Ripplewood Holdings LLC
F Collomb, Bertrand Chairman and CEO, Lafarge
F Copé, Jean-François Secretary of State in charge of relations with Parliament; Government Spokesman
USA Corzine, Jon S. Senator (D, New Jersey)
S Dahlbäck, Claes Chairman, Investor AB
GR David, George A. Chairman of the Board, Coca-Cola H.B.C. S.A.
USA Donilon, Thomas E. Executive Vice President, Fannie Mae
I Draghi, Mario Vice-Chairman and Managing Director, Goldman Sachs International
DK Eldrup, Anders CEO, Danish Oil and Gas Corporation
USA Feldstein, Martin S. President and CEO, National Bureau of Economic Research
CDN Fell, Anthony S. Chairman, RBC Dominion Securities Inc.
USA Friedman, Thomas L. Foreign Affairs Columnist, The New York Times
F Gergorin, Jean-Luis Executive Vice President, Strategic Coordination, European Aeronautics Defence and Space Company (EADS)
USA Gigot, Paul A. Editorial Page Editor, The Wall Street Journal
F Giscard d'Estaing, Valéry French President (1974-1981); Chairman of the Convention on the Future of Europe

N	Gjedrem, Svein	Governor, Central Bank of Norway
IRL	Gleeson, Dermot	Chairman designate, Allied Irish Banks, p.l.c.
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CDN	Harper, Stephen	Leader of the Opposition
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NL	Hoop Scheffer, Jaap G. de	Minister for Foreign Affairs
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USA	Hubbard, R. Glenn	Russell L. Carson Professor of Economics and Finance, Columbia University
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USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Freres & Co. L.L.C.
CH	Kielholz, Walter B.	Former Chairman of the Board, Credit Suisse; Executive Vice Chairman of the Board of Directors, Swiss Re
GB	King, Mervyn A.	Deputy Governor, Bank of England
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.; Member, Defense Policy Board; Member, J.P. Morgan International Council
FIN	Kivinen, Olli	Senior Editor & Columnist, Helsingin Sanomat
NL	Kok, Wim	Former Prime Minister
D	Kopper, Hilmar	Former Chairman of the Supervisory Board, Deutsche Bank AG
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-José	Senior Fellow, Hudson Institute, Inc.
INT	Lamy, Pascal	Trade Commissioner, European Commission
F	Lellouche, Pierre	Vice Chairman, NATO Parliamentary Assembly
F	Levy-Lang, André	Former Chairman, Paribas
S	Lindh, Anna	Minister for Foreign Affairs
FIN	Lipponen, Paavo	Former Prime Minister; Speaker of the Parliament
DK	Lykketoft, Mogens	Chairman, Social Democrat Party
CDN	MacMillan, Margaret O.	Provost, Trinity College, University of Toronto
RUS	Margelov, Mikhail V.	Chairman, Committee for Foreign Affairs, Council of Federation
F	Montbrial, Thierry de	President, French Institute of International Relations (IFRI)
INT	Monti, Mario	Competition Commissioner, European Commission
USA	Mundie, Craig J.	Chief Technical Officer, Advanced Strategies and Policy, Microsoft Corporation
N	Myklebust, Egil	Chairman, Norsk Hydro ASA
D	Naas, Matthias	Deputy Editor, Die Zeit
NL	Netherlands, H.M. the Queen of the	
PL	Olechowski, Andrzej	Leader, Civic Platform
FIN	Ollila, Jorma	Chairman of the Board and CEO, Nokia Corporation
INT	Padoa-Schioppa, Tommaso	Member of the Executive Board, European Central Bank
I	Panara, Marco	Journalist, La Repubblica
I	Passera, Corrado	Managing Director, Banca IntesaBCI
USA	Perkovich, George	Vice President for Studies, Carnegie Endowment for International Peace
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B	Philippe, H.R.H. Prince	
I	Poli, Roberto	Chairman, Eni S.p.A.
F	Ranque, Denis	Chairman and CEO, Thales Aerospace and Defence
DK	Rasmussen, Anders Fogh	Prime Minister
CDN	Reisman, Heather	President and CEO, Indigo Books & Music Inc.
F	Riboud, Franck	Chairman and CEO, Danone Foods
CH	Ringier, Michael	CEO, Ringier AG
USA	Rockefeller, David	Member, J.P. Morgan International Council
P	Rodrigues, Eduardo Ferro	Leader of the Socialist Party; Member of Parliament
E	Rodriguez Inciarte, Matias	Executive Vice Chairman, Banco Santander Central Hispano
F	Roy, Olivier	Senior Researcher, CNRS
USA	Ruggie, John	Director, Center for Business and Government, Kennedy School of Government, Harvard University

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TR	Sanberk, Özdem	Director, Turkish Economic and Social Studies Foundation
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D	Schäuble, Wolfgang	Deputy Parliamentary Leader, CDU/CSU Group
D	Schily, Otto	Minister of the Interior
A	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
D	Schrempp, Jurgen E.	Chairman of the Board of Management, Daimler Chrysler AG
INT	Schwab, Klaus	President, World Economic Forum
DK	Seidenfaden, Toger	Editor in Chief, Politiken
RUS	Shevtsova, Lilia	Senior Associate, Carnegie Endowment for International Peace
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USA	Thornton, John L.	President and CEO, Goldman Sachs Group, Inc.
F	Trichet, Jean Claude	Governor, Banque de France
GR	Tsoukalis, Loukas	Professor, University of Athens; President Hellenic Foundation for European and Foreign Policy
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CH	Vasella, Daniel L.	Chairman and CEO, Novartis AG
NL	Veer, Jeroen van der	President, Royal Dutch Petroleum Company; Vice Chairman of the Committee of Managing Directors of Royal Dutch/Shell Group of Companies
F	Villin, Philippe	Vice Chairman, Lehman Brothers Europe
NL	Vries, Klaas de	Member of Parliament (Labour); Former Minister of the Interior
FIN	Whalroos, Björn	President and CEO, Sampo plc.
S	Wallenberg, Jacob	Chairman of the Board, Skandinaviska Enskilda Banken
GB	Williams, Gareth	Leader of the House of Lords
GB	Wolf, Martin H.	Associate Editor/Economics Commentator, The Financial Times
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USA	Zakaria, Fareed	Editor, Newsweek International
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D	Zumwinkel, Klaus	Chairman, Deutsche Post Worldnet AG
Rapporteurs		
GB	Micklethwait, R. John	United States Editor, The Economist
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BILDERBERG MEETINGS

Stresa, Italy
3-6 June 2004

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S Brock, Gunnar CEO, Atlas Copco AB
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NL Burgmans, Antony Chairman, Unilever NV
F Camus, Phillipe CEO, European Aeronautic Defence and Space NV
I Caracciolo, Lucio Director, Limes Geopolitical Review
F Castries, Henri de Chairman, AXA Insurance
E Cebrian, Juan Luis CEO, PRISA; Former Chairman, International Press Institute
TR Cemal, Hasan Senior Columnist, Milliyet Newspaper
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CH Couchepin, Pascal Former Swiss President; Head of Home Affairs Department
GR David, George A. Chairman, Coca-Cola Hellenic Bottling Company S.A.
B Dehaene, Jean-Luc Former Prime Minister; Mayor of Vilvoorde
TR Dervis, Kemal Member of Parliament; former senior World Bank official
GR Diamantopoulou, Anna Member of Parliament; Former European Commissioner for Social Affairs
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NL Halberstadt, Victor Professor of Economics, Leiden University

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S	Heikensten, Lars	Governor, Swedish Central Bank
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USA	Hubbard, Allen B.	President E&A Industries
USA	Isaacson, Walter	President and CEO, Aspen Institute
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GB	Kerr, John	Director, Shell, Rio Tinto, Scottish American Investment Trust
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TR	Koc, Mustafa V.	Chairman, Koc Holdings A.S.
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USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie Josee	Senior Fellow, Hudson Institute Inc.
FIN	Lehtomaki, Paula	Minister of Foreign Trade and Development
FIN	Lipponen, Paavo	Speaker of Parliament
CHN	Long, Yongtu	Secretary General, Boao Forum for Asia
P	Lopes, Pedro M. Santana	Mayor of Lisbon
USA	Luti, William J.	Deputy Under Secretary of Defense for Near Eastern and South Asian Affairs
CDN	Lynch, Kevin G.	Deputy Minister, Department of Finance
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
USA	McDonough, William J.	Chairman and CEO, Public Company Accounting Oversight Board; Former President, Federal Reserve Bank of New York
CDN	McKenna, Frank	Counsel, McInnes Cooper; Former Premier of New Brunswick
I	Merlini, Cesare	Executive Vice Chairman, Council for the United States and Italy; Former Director, Italian Institute for International Affairs
F	Montbrial, Thierry de	President, French Institute of International Relations
INT	Monti, Mario	Competition Commissioner, European Commission
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N	Myklebust, Egil	Chairman, Scandinavian Airline System (SAS)
D	Naas, Matthias	Deputy Editor, Die Zeit
NL	Netherlands, Beatrix H.M.	Queen of The
GB	Neville-Jones, Pauline	Chairman, QuinetiQ; Governor of the BBC; Chairman, Information Assurance Advisory Council; Former Chairman, Joint Intelligence Committee; Former Managing Director NatWest Markets
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PL	Olechowski, Andrzej	Leader, Civic Platform
FIN	Ollila, Jorma	Chairman, Nokia Corporation
INT	Padoa-Schioppa, Tommaso	Director, European Central Bank
CY	Pantelides, Leonidas	Ambassador to Greece
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D	Schrempp, Jurgen E.	Chairman of the Board of Management, DaimlerChrysler AG

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S	Wallenberg, Jacob	Chairman, SEB Investments; Chairman, West Capital Management AB
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BILDERBERG MEETINGS

Rottach-Egern, Germany

5-8 May 2005

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BILDERBERG MEETINGS

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31 May – 3 June 2007

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TR	Soysal, Ayse	Rector, Bosphorus University
E	Spain, H.M., the Queen of	
USA	Summers, Lawrence H.	Charles W. Eliot University Professor, Harvard University
IRL	Sutherland, Peter D.	Chairman, BP plc and Chairman, Goldman Sachs International
S	Svanberg, Carl-Henric	President and CEO, Telefonaktiebolaget LM Ericsson
GB	Taggart, Paul A.	Professor of Politics, University of Sussex
USA	Taurel, Sidney	Chairman and CEO, Eli Lilly and Company
GB	Taylor, J. Martin	Chairman, Syngenta International AG
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
FIN	Tiilikainen, Teija	Secretary of State, Ministry for Foreign Affairs
NL	Tilmant, Michel	Chairman, ING N.V.
INT	Trichet, Jean-Claude	President, Central European Bank
N	Ulltveit-Moe, Jens	CEO, Umoe AS
CH	Vasella, Daniel L.	Chairman and CEO, Novartis AG
NL	Veer, Jeroen van der	Chief Executive, Royal Dutch Shell plc
S	Wallenberg, Jacob	Chairman, Investor AB
USA	Weber, Vin (J.V.)	Partner, Clark & Weinstock
D	Westerwelle, Guido	Chairman, Free Democratic Party
USA	Wilson, Ross	Ambassador to Turkey
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
INT	Wolfowitz, Paul	President, The World Bank
USA	Wood, Joseph R.	Deputy Advisor to the Vice President, National Security Affairs
TR	Yalcindag, Arzuhan Dogan	President, TUSIAD
TR	Yucaoglu, Erkut	Chairman of the Board, MAP, Former President, TUSIAD
USA	Zelikow, Philip D.	White Burkett Miller Professor of History, University of Virginia

Rapporteurs

D	Bredow, Vendeline A.H., von	Business Correspondent, The Economist
GB	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

LIST OF ABBREVIATIONS:

A = Austria
B = Belgium
CDN = Canada
CH = Switzerland
CZ = Czech Republic
D = Germany
DK = Denmark
E = Spain
F = France
GB = Great Britain
GB = Great Britain
GR = Greece
I = Italy
ICE = Iceland
INT = International
IRL = Ireland
L = Luxembourg
N = Norway
NL = Netherlands
P = Portugal
S = Sweden
SF = Finland
SVK = Slovakia
TR = Turkey
USA = United States of America

BG = Bulgaria
CHN = Red China
CY = Cyprus
FIN = Finland
H = Hungary
IRN = Iran
IRQ = Iraq
ISR = Israel
KW = Kuwait
PNA = Palestine National Authority
PL = Poland
RUS = Russia
UKR = Ukraine

UK = United Kingdom (Great Britain)
FRG = Federal Republic of Germany (West Germany)
LUX = Luxembourg
NETH = Netherlands
POR = Portugal
SWE = Sweden
SWI = Switzerland

BILDERBERG MEETINGS

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Official 2008 Bilderberg Participant List

BILDERBERG MEETING

"Chantilly, Virginia, USA"

5-8 June 2008

CURRENT LIST OF PARTICIPANTS

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CAN "Adams, John" Associate Deputy Minister of National Defence and Chief of the Communications Security Establishment Canada

USA "Ajami, Fouad" "Director, Middle East Studies Program, The Paul H. Nitze School of Advanced International Studies, The Johns Hopkins University"

USA "Alexander, Keith B." "Director, National Security Agency"

INT "Almunia, Joaquín" "Commissioner, European Commission"

GRC "Alogoskoufis, George" Minister of Economy and Finance

USA "Altman, Roger C." "Chairman, Evercore Partners Inc."

TUR "Babacan, Ali" Minister of Foreign Affairs

NLD "Balkenende, Jan Peter" Prime Minister

PRT "Balsemão, Francisco Pinto" "Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister"

FRA "Baverez, Nicolas" "Partner, Gibson, Dunn & Crutcher LLP"

ITA "Bernabè, Franco" "CEO, Telecom Italia Spa"

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FIN "Blåfield, Antti" "Senior Editorial Writer, Helsingin Sanomat"

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CAN "Brodie, Ian" "Chief of Staff, Prime Minister's Office"

AUT "Bronner, Oscar" "Publisher and Editor, Der Standard"

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ESP "Cebrián, Juan Luis" "CEO, PRISA"

CAN "Clark, Edmund" "President and CEO, TD Bank Financial Group"

GBR "Clarke, Kenneth" Member of Parliament

NOR "Clemet, Kristin" "Managing Director, Civita"

USA "Collins, Timothy C." "Senior Managing Director and CEO, Ripplewood Holdings, LLC"

FRA "Collomb, Bertrand" "Honorary Chairman, Lafarge"

PRT "Costa, António" Mayor of Lisbon

USA "Crocker, Chester A." James R. Schlesinger Professor of Strategic Studies

USA "Daschle, Thomas A." Former US Senator and Senate Majority Leader

CAN "Desmarais, Jr., Paul" "Chairman and co-CEO, Power Corporation of Canada"

GRC "Diamantopoulou, Anna" Member of Parliament

USA "Donilon, Thomas E." "Partner, O'Melveny & Myers"

ITA "Draghi, Mario" "Governor, Banca d'Italia"

AUT "Ederer, Brigitte" "CEO, Siemens AG Österreich"

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ITA "Elkann, John" "Vice Chairman, Fiat S.p.A."

USA "Farah, Martha J." "Director, Center for Cognitive Neuroscience; Walter H. Annenberg Professor in the Natural Sciences, University of Pennsylvania"

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DEU "Fischer, Joschka" Former Minister of Foreign Affairs

USA "Ford, Jr., Harold E." "Vice Chairman, Merill Lynch & Co., Inc."

CHE "Forstmoser, Peter" "Professor for Civil, Corporation and Capital Markets Law, University of Zürich"

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USA "Geithner, Timothy F. " "President and CEO, Federal Reserve Bank of New York"

USA "Gigot, Paul " "Editorial Page Editor, The Wall Street Journal"

IRL "Gleeson, Dermot " "Chairman, AIB Group"

NLD "Goddijn, Harold" "CEO, TomTom"

TUR "Gögüs, Zeynep " "Journalist; Founder, EurActiv.com.tr"

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USA "Holbrooke, Richard C. " "Vice Chairman, Perseus, LLC"

FIN "Honkapohja, Seppo" "Member of the Board, Bank of Finland"

INT "Hoop Scheffer, Jaap G. de" "Secretary General, NATO"

USA "Hubbard, Allan B." "Chairman, E & A Industries, Inc."

BEL "Huyghebaert, Jan" "Chairman of the Board of Directors, KBC Group"

DEU "Ischinger, Wolfgang" Former Ambassador to the UK and US

USA "Jacobs, Kenneth" "Deputy Chairman, Head of Lazard U.S., Lazard Frères & Co. LLC"

USA "Johnson, James A." "Vice Chairman, Perseus, LLC" (Obama's man tasked with selecting his running mate)

SWE "Johnstone, Tom " "President and CEO, AB SKF"

USA "Jordan, Jr., Vernon E." "Senior Managing Director, Lazard Frères & Co. LLC"

FRA "Jouyet, Jean-Pierre " Minister of European Affairs

GBR "Kerr, John " "Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc."

USA "Kissinger, Henry A." "Chairman, Kissinger Associates, Inc."

DEU "Klaeden, Eckart von" "Foreign Policy Spokesman, CDU/CSU"

USA "Kleinfeld, Klaus" "President and COO, Alcoa"

TUR "Koç, Mustafa " "Chairman, Koç Holding A.S."

FRA "Kodmani, Bassma" "Director, Arab Reform Initiative"

USA "Kravis, Henry R." "Founding Partner, Kohlberg Kravis Roberts & Co."

USA "Kravis, Marie-Josée" "Senior Fellow, Hudson Institute, Inc."

INT "Kroes, Neelie " "Commissioner, European Commission"

POL "Kwasniewski, Aleksander " Former President

AUT "Leitner, Wolfgang" "CEO, Andritz AG"

ESP "León Gross, Bernardino" "Secretary General, Office of the Prime Minister"

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GBR "McKillop, Tom " "Chairman, The Royal Bank of Scotland Group"

FRA "Montbrial, Thierry de" "President, French Institute for International Relations"

ITA "Monti, Mario" "President, Università Commerciale Luigi Bocconi"

USA "Mundie, Craig J. " "Chief Research and Strategy Officer, Microsoft Corporation"

NOR "Myklebust, Egil" "Former Chairman of the Board of Directors SAS, Norsk Hydro ASA"

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GBR "Osborne, George" Shadow Chancellor of the Exchequer
TUR "Öztrak, Faik" Member of Parliament
ITA "Padoa-Schioppa, Tommaso " Former Minister of Finance; President of Notre Europe
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USA "Pearl, Frank H." "Chairman and CEO, Perseus, LLC"
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DEU "Perthes, Volker" "Director, Stiftung Wissenschaft und Politik"
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CAN "Reisman, Heather M." "Chair and CEO, Indigo Books & Music Inc."
USA "Rice, Condoleezza" Secretary of State
PRT "Rio, Rui " Mayor of Porto
USA "Rockefeller, David " "Former Chairman, Chase Manhattan Bank"
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DNK "Rose, Flemming" "Editor, Jyllands Posten"
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TUR "Sahenk, Ferit " "Chairman, Dogus Holding A.S."
USA "Sanford, Mark" Governor of South Carolina
USA "Schmidt, Eric" "Chairman of the Executive Committee and CEO, Google"
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CZE "Schwarzenberg, Karel " Minister of Foreign Affairs
USA "Sebelius, Kathleen" Governor of Kansas
USA "Shultz, George P." "Thomas W. and Susan B. Ford Distinguished Fellow, Hoover Institution, Stanford University"

ESP "Spain, H.M. the Queen of"
CHE "Spillmann, Markus" "Editor-in-Chief and Head Managing Board, Neue Zürcher Zeitung AG"
USA "Summers, Lawrence H." "Charles W. Eliot Professor, Harvard University"
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USA "Thiel, Peter A." "President, Clarium Capital Management, LLC"
NLD "Timmermans, Frans " Minister of European Affairs
RUS "Trenin, Dmitri V." "Deputy Director and Senior Associate, Carnegie Moscow Center"
INT "Trichet, Jean-Claude" "President, European Central Bank"
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FRA "Valls, Manuel " Member of Parliament
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NOR "Vollebaek, Knut" "High Commissioner on National Minorities, OSCE"
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USA "Wolfensohn, James D." "Chairman, Wolfensohn & Company, LLC"
USA "Wolfowitz, Paul" "Visiting Scholar, American Enterprise Institute for Public Policy Research"
INT "Zoellick, Robert B." "President, The World Bank Group"

Rapporteurs

GBR "Bredow, Vendeline von" "Business Correspondent, The Economist"
GBR "Wooldridge, Adrian D." "Foreign Correspondent, The Economist"

AUT Austria HUN Hungary
BEL Belgium INT International
CHE Switzerland IRL Ireland
CAN Canada ITA Italy
CZE Czech Republic NOR Norway
DEU Germany NLD Netherlands
DNK Denmark PRT Portugal
ESP Spain POL Poland
FRA France RUS Russia
FIN Finland SWE Sweden
GBR Great Britain TUR Turkey
GRC Greece USA United States of America

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5. Roger C. Altman, Chairman, Evercore Partners Inc.
6. Takis Arapoglou, Chairman and CEO, National Bank of Greece
7. Ali Babacan, Minister of State and Deputy Prime Minister, Turkey
8. Dora Bakoyannis, Minister of Foreign Affairs, Greece.
9. Jon Fredrik Baksaas, President and CEO, Telenor Group
10. Francisco Pinto Balsemão, Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister, Portugal
11. Nicolas Baverez, Partner, Gibson, Dunn & Crutcher LLP
12. Franco Bernabè, CEO, Telecom Italia S.p.A.
13. Carl Bildt, Minister of Foreign Affairs, Sweden
14. Jan Björklund, Minister for Education; Leader of the Liberal Party, Sweden
15. Christoph Blocher, Former Swiss Counselor; Former Chairman and CEO, EMS-Group
16. Alexandre Bompard, CEO, Europe 1

17. Max Boot, Jeane J. Kirkpatrick Senior Fellow for National Security Studies, Council on Foreign Relations
18. Oscar Bronner, Publisher and Editor, Der Standard
19. Henri de Castries, Chairman of the Management Board and CEO, AXA
20. Juan Luis Cebrián, CEO, PRISA
21. Luc Coene, Vice Governor, National Bank of Belgium
22. Timothy C. Collins, Senior Managing Director and CEO, Ripplewood Holdings, LLC
23. George A. David, Chairman, Coca-Cola H.B.C. S.A.
24. Richard Dearlove, Master, Pembroke College, Cambridge
25. Annna Diamantopoulou, Member of Parliament, Greece
26. Mario Draghi, Governor, Banca d'Italia
27. Nicholas N. Eberstadt, Henry Wendt Scholar in Political Economy, American Enterprise Institute for Public Policy Research
28. Anders Eldrup, President, DONG A/S
29. John Elkann, Chairman, EXOR S.p.A.; Vice Chairman, Fiat S.p.A.
30. Thomas Enders, CEO, Airbus SAS
31. José Manuel Entrecanales, Chairman, Acciona
32. Werner Faymann, Federal Chancellor, Austria
33. Niall Ferguson, Laurence A. Tisch Professor of History, Harvard University
34. Dermot Gleeson, Chairman, AIB Group
35. Donald E. Graham, Chairman and CEO, The Washington Post Company
36. Victor Halberstadt, Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
37. Ernst M.H. Hirsch Ballin, Minister of Justice, Netherlands
38. Richard C. Holbrooke, US Special Representative for Afghanistan and Pakistan
39. Jan H.M. Hommen, Chairman, ING N.V.
40. Jaap G. de Hoop Scheffer, Secretary General, NATO
41. James A. Johnson, Vice Chairman, Perseus, LLC
42. Vernon E. Jordan, Jr., Senior Managing Director, Lazard Frères & Co. LLC
43. Jyrki Katainen, Minister of Finance, Finland
44. John M. Keane, Senior Partner, SCP Partners; General, US Army, Retired
45. Muhtar Kent, President and CEO, The Coca-Cola Company
46. John Kerr, Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc
47. Eckart von Klaeden, Foreign Policy Spokesman, CDU/CSU
48. Klaus Kleinfeld, President and CEO, Alcoa Inc.
49. Mustafa V. Koç, Chairman, Koç Holding A.Ş.
50. Roland Koch, Prime Minister of Hessen
51. Sami Kohen, Senior Foreign Affairs Columnist, Milliyet
52. Henry R. Kravis, Founding Partner, Kohlberg Kravis Roberts & Co.
53. Marie-Josée Kravis Senior Fellow, Hudson Institute, Inc.
54. Neelie Kroes, Commissioner, European Commission
55. Ulysses Kyriacopoulos, Chairman and Board member of subsidiary companies of the S&B Group
56. Christine Lagarde, Minister for the Economy, Industry and Employment, France
57. Pascal Lamy, Director General, World Trade Organization
58. Manuela Ferreira Leite, Leader, PSD, Portugal.
59. Bernardino León Gross, General Director of the Presidency of the Spanish Government
60. Peter Löscher, CEO, Siemens AG
61. Peter Mandelson, Secretary of State for Business, Enterprise & Regulatory Reform, UK
62. Phillipe Maystadt, President, European Investment Bank
63. Frank McKenna, Former Ambassador to the US, Canada
64. John Micklethwait, Editor-in-Chief, The Economist
65. Thierry de Montbrial, President, French Institute for International Relations
66. Mario Monti, President, Università Commerciale Luigi Bocconi
67. Miguel A. Moratinos Cuyaubé, Minister of Foreign Affairs, Spain
68. Craig J. Mundie, Chief Research and Strategy Officer, Microsoft Corporation

69. Heather Munroe-Blum, Principal and Vice Chancellor, McGill University
70. Egil Myklebust, Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
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73. Juan María Nin Génova, President and CEO, La Caixa
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77. Frédéric Oudéa, CEO, Société Générale
78. Tommaso Padoa-Schioppa, Former Minister of Finance, Italy; President of Notre Europe
79. Alexis Papahelas, Journalist, Kathimerini
80. Dimitris Papalexopoulos, Managing Director, Titan Cement Co. S.A.
81. Yannis Papatthanasiou, Minister of Economy and Finance, Greece.
82. Richard N. Perle, Resident Fellow, American Enterprise Institute for Public Policy Research
83. H.R.H. Prince Philippe, Belgium
84. Manuel Pinho, Minister of Economy and Innovation, Portugal
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100. H.M. the Queen of Spain
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102. Björn Stigson, President, World Business Council for Sustainable Development
103. Yannis Stournaras, Research Director, Foundation for Economic and Industrial Research (IOBE).
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105. Nobuo Tanaka, Executive Director, IEA
106. Martin J. Taylor, Chairman, Syngenta International AG
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109. Thomas Thune Andersen, Partner and CEO, Maersk Oil
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112. Loukas Tsoukalis, President of the Hellenic Foundation for European and Foreign Policy (ELIAMEP)
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119. Marcus Wallenberg, Chairman, SEB
120. Nout Wellink, President, De Nederlandsche Bank
121. Hans Wijers, Chairman, AkzoNobel NV

122. Martin H. Wolf, Associate Editor & Chief Economics Commentator, The Financial Times
 123. James D. Wolfensohn, Chairman, Wolfensohn & Company, LLC
 124. Paul Wolfowitz, Visiting Scholar, American Enterprise Institute for Public Policy Research
 125. Robert B. Zoellick, President, The World Bank Group¹

Bilderberg 2010: Final List of Participants

Sitges, Spain 3-6 June 2010

Final List of Participants

Honorary Chairman

BEL	Davignon, Etienne	Vice Chairman, Suez-Tractebel
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
GBR	Agius, Marcus	Chairman, Barclays Bank PLC
ESP	Alierta, César	Chairman and CEO, Telefónica
INT	Almunia, Joaquín	Commissioner, European Commission
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
USA	Arrison, Sonia	Author and policy analyst
SWE	Bäckström, Urban	Director General, Confederation of Swedish Enterprise
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
ITA	Bernabè, Franco	CEO, Telecom Italia S.p.A.
SWE	Bildt, Carl	Minister of Foreign Affairs
FIN	Blåfield, Antti	Senior Editorial Writer, Helsingin Sanomat
ESP	Botín, Ana P.	Executive Chairman, Banesto
NOR	Brandtzæg, Svein Richard	CEO, Norsk Hydro ASA
AUT	Bronner, Oscar	Publisher and Editor, Der Standard
TUR	Çakir, Ruşen	Journalist
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FRA	Castries, Henri de	Chairman of the Management Board and CEO, AXA
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ESP	Cisneros, Gustavo A.	Chairman and CEO, Cisneros Group of Companies
CAN	Clark, W. Edmund	President and CEO, TD Bank Financial Group
USA	Collins, Timothy C.	Senior Managing Director and CEO, Ripplewood Holdings, LLC
ITA	Conti, Fulvio	CEO and General Manager, Enel SpA
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
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ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus SAS

ESP	Entrecanales, José M.	Chairman, Acciona
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USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
AUT	Fischer, Heinz	Federal President
IRL	Gallagher, Paul	Attorney General
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USA	Gordon, Philip H.	Assistant Secretary of State for European and Eurasian Affairs
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
INT	Gucht, Karel de	Commissioner, European Commission
TUR	Gürel, Z. Damla	Special Adviser to the President on EU Affairs
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
USA	Holbrooke, Richard C.	Special Representative for Afghanistan and Pakistan
NLD	Hommen, Jan H.M.	Chairman, ING Group
USA	Hormats, Robert D.	Under Secretary for Economic, Energy and Agricultural Affairs
BEL	Huyghebaert, Jan	Chairman of the Board of Directors, KBC Group
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FIN	Katainen, Jyrki	Minister of Finance
USA	Keane, John M.	Senior Partner, SCP Partners
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc.
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.Ş.
USA	Kravis, Henry R.	Founding Partner, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
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DEU	Löscher, Peter	Chairman of the Board of Management, Siemens AG
NOR	Magnus, Birger	Chairman, Storebrand ASA
CAN	Mansbridge, Peter	Chief Correspondent, Canadian Broadcasting Corporation
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
CAN	McKenna, Frank	Deputy Chair, TD Bank Financial Group
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FRA	Montbrial, Thierry de	President, French Institute for International Relations
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
INT	Moyo, Dambisa F.	Economist and Author
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
NOR	Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
USA	Naím, Moisés	Editor-in-Chief, Foreign Policy
NLD	Netherlands, H.M. the Queen of the	
ESP	Nin Génova, Juan María	President and CEO, La Caixa
DNK	Nyrup Rasmussen, Poul	Former Prime Minister
GBR	Oldham, John	National Clinical Lead for Quality and Productivity
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell plc

USA	Orszag, Peter R.	Director, Office of Management and Budget
TUR	Özilhan, Tuncay	Chairman, Anadolu Group
ITA	Padoa-Schioppa, Tommaso	Former Minister of Finance; President of Notre Europe
GRC	Papaconstantinou, George	Minister of Finance
USA	Parker, Sean	Managing Partner, Founders Fund
USA	Pearl, Frank H.	Chairman and CEO, Perseus, LLC
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
ESP	Polanco, Ignacio	Chairman, Grupo PRISA
CAN	Prichard, J. Robert S.	President and CEO, Metrolinx
FRA	Ramanantsoa, Bernard	Dean, HEC Paris Group
PRT	Rangel, Paulo	Member, European Parliament
CAN	Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.
SWE	Renström, Lars	President and CEO, Alfa Laval
NLD	Rinnooy Kan, Alexander H.G.	Chairman, Social and Economic Council of the Netherlands (SER)
ITA	Rocca, Gianfelice	Chairman, Techint
ESP	Rodriguez Inciarte, Matías	Executive Vice Chairman, Grupo Santander
USA	Rose, Charlie	Producer, Rose Communications
USA	Rubin, Robert E.	Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
TUR	Sabancı Dinçer, Suzan	Chairman, Akbank
ITA	Scaroni, Paolo	CEO, Eni S.p.A.
USA	Schmidt, Eric	CEO and Chairman of the Board, Google
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
DEU	Scholz, Olaf	Vice Chairman, SPD
INT	Sheeran, Josette	Executive Director, United Nations World Food Programme
INT	Solana Madariaga, Javier	Former Secretary General, Council of the European Union
ESP	Spain, H.M. the Queen of	
USA	Steinberg, James B.	Deputy Secretary of State
INT	Stigson, Björn	President, World Business Council for Sustainable Development
USA	Summers, Lawrence H.	Director, National Economic Council
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
PRT	Teixeira dos Santos, Fernando	Minister of State and Finance
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
GRC	Tsoukalis, Loukas	President, ELIAMEP
INT	Tumpel-Gugerell, Gertrude	Member of the Executive Board, European Central Bank
USA	Varney, Christine A.	Assistant Attorney General for Antitrust
CHE	Vasella, Daniel L.	Chairman, Novartis AG
USA	Volcker, Paul A.	Chairman, Economic Recovery Advisory Board
CHE	Voser, Peter	CEO, Royal Dutch Shell plc
FIN	Wahlroos, Björn	Chairman, Sampo plc
CHE	Waldvogel, Francis A.	Chairman, Novartis Venture Fund
SWE	Wallenberg, Jacob	Chairman, Investor AB
NLD	Wellink, Nout	President, De Nederlandsche Bank
USA	West, F.J. Bing	Author
GBR	Williams, Shirley	Member, House of Lords
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
ESP	Zapatero, José Luis Rodríguez	Prime Minister
DEU	Zetsche, Dieter	Chairman, Daimler AG

INT Zoellick, Robert B. President, The World Bank Group

Rapporteurs

GBR Bredow, Vendeline von Business Correspondent, The Economist

GBR Wooldridge, Adrian D. Business Correspondent, The Economist

Bilderberg Meetings

St. Moritz, Switzerland, 9-12 June 2011

Final List of Participants

Honorary Chairman

BEL	Davignon, Etienne	Minister of State
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
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USA	Alexander, Keith B.	Commander, USCYBERCOM; Director, National Security Agency
INT	Almunia, Joaquín	Vice President, European Commission; Commissioner for Competition
USA	Altman, Roger C.	Chairman, Evercore Partners Inc.
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA, S.G.P.S.; Former Prime Minister
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Bazire, Nicolas	Managing Director, Groupe Arnault /LVMH
ITA	Bernabè, Franco	CEO, Telecom Italia SpA
USA	Bezos, Jeff	Founder and CEO, Amazon.com
SWE	Bildt, Carl	Minister of Foreign Affairs
SWE	Björling, Ewa	Minister for Trade
NLD	Bolland, Marc J.	Chief Executive, Marks and Spencer Group plc
CHE	Brabeck-Letmathe, Peter	Chairman, Nestlé S.A.
AUT	Bronner, Oscar	CEO and Publisher, Standard Medien AG
CAN	Carney, Mark J.	Governor, Bank of Canada
FRA	Castries, Henri de	Chairman and CEO, AXA
ESP	Cebrián, Juan Luis	CEO, PRISA
NLD	Chavannes, Marc E.	Political Columnist, NRC Handelsblad; Professor of Journalism, University of Groningen
TUR	Ciliv, Süreyya	CEO, Turkcell İletişim Hizmetleri A.S.
CAN	Clark, Edmund	President and CEO, TD Bank Financial Group
BEL	Coene, Luc	Governor, National Bank of Belgium

USA	Collins, Timothy C.	CEO, Ripplewood Holdings, LLC
ESP	Cospedal, María Dolores de	Secretary General, Partido Popular
INT	Daele, Frans van	Chief of Staff to the President of the European Council
GRC	David, George A.	Chairman, Coca-Cola H.B.C. S.A.
DNK	Eldrup, Anders	CEO, DONG Energy
ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus SAS
AUT	Faymann, Werner	Federal Chancellor
DNK	Federspiel, Ulrik	Vice President, Global Affairs, Haldor Topsøe A/S
USA	Feldstein, Martin S.	George F. Baker Professor of Economics, Harvard University
PRT	Ferreira Alves, Clara	CEO, Claref LDA; writer
GBR	Flint, Douglas J.	Group Chairman, HSBC Holdings plc
CHN	Fu, Ying	Vice Minister of Foreign Affairs
IRL	Gallagher, Paul	Senior Counsel; Former Attorney General
CHE	Groth, Hans	Senior Director, Healthcare Policy & Market Access, Oncology Business Unit, Pfizer Europe
TUR	Gülek Domac, Tayyibe	Former Minister of State
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
GRC	Hardouvelis, Gikas A.	Chief Economist and Head of Research, Eurobank EFG
USA	Hoffman, Reid	Co-founder and Executive Chairman, LinkedIn
CHN	Huang, Yiping	Professor of Economics, China Center for Economic Research, Peking University
USA	Hughes, Chris R.	Co-founder, Facebook
USA	Jacobs, Kenneth M.	Chairman & CEO, Lazard
CHE	Janom Steiner, Barbara	Head of the Department of Justice, Security and Health, Canton Grisons
FIN	Johansson, Ole	Chairman, Confederation of the Finnish Industries EK
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard Frères & Co. LLC
USA	Keane, John M.	Senior Partner, SCP Partners; General, US Army, Retired
GBR	Kerr, John	Member, House of Lords; Deputy Chairman, Royal Dutch Shell plc
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.S.
USA	Kravis, Henry R.	Co-Chairman and co-CEO, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute, Inc.
INT	Kroes, Neelie	Vice President, European Commission; Commissioner for Digital Agenda
CHE	Kudelski, André	Chairman and CEO, Kudelski Group SA
GBR	Lambert, Richard	Independent Non-Executive Director, Ernst & Young
INT	Lamy, Pascal	Director General, World Trade Organization
ESP	León Gross, Bernardino	Secretary General of the Spanish Presidency
CHE	Leuthard, Doris	Federal Councillor
FRA	Lévy, Maurice	Chairman and CEO, Publicis Groupe S.A.
BEL	Leyens, Thomas	Chairman, Umicore
USA	Li, Cheng	Senior Fellow and Director of Research, John L. Thornton China Center, Brookings Institution
DEU	Löscher, Peter	President and CEO, Siemens AG
GBR	Mandelson, Peter	Member, House of Lords; Chairman, Global Counsel
IRL	McDowell, Michael	Senior Counsel, Law Library; Former Deputy Prime Minister
CAN	McKenna, Frank	Deputy Chair, TD Bank Financial Group

GBR	Micklethwait, John	Editor-in-Chief, The Economist
FRA	Montbrial, Thierry de	President, French Institute for International Relations
ITA	Monti, Mario	President, Università Commerciale Luigi Bocconi
RUS	Mordashov, Alexey A.	CEO, Severstal
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
NOR	Myklebust, Egil	Former Chairman of the Board of Directors SAS, Norsk Hydro ASA
DEU	Nass, Matthias	Chief International Correspondent, Die Zeit
NLD	Netherlands, H.M. the Queen of the	
ESP	Nin Génova, Juan María	President and CEO, La Caixa
PRT	Nogueira Leite, António	Member of the Board, José de Mello Investimentos, SGPS, SA
NOR	Norway, H.R.H. Crown Prince Haakon of	
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell plc
CAN	Orbinksi, James	Professor of Medicine and Political Science, University of Toronto
USA	Orszag, Peter R.	Vice Chairman, Citigroup Global Markets, Inc.
GBR	Osborne, George	Chancellor of the Exchequer
NOR	Ottersen, Ole Petter	Rector, University of Oslo
TUR	Pekin, Şefika	Founding Partner, Pekin & Bayar Law Firm
FIN	Pentikäinen, Mikael	Publisher and Senior Editor-in-Chief, Helsingin Sanomat
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute for Public Policy Research
CAN	Prichard, J. Robert S.	Chair, Torys LLP
CAN	Reisman, Heather	Chair and CEO, Indigo Books & Music Inc.
USA	Rockefeller, David	Former Chairman, Chase Manhattan Bank
INT	Rompuy, Herman van	President, European Council
USA	Rose, Charlie	Executive Editor and Anchor, Charlie Rose
NLD	Rosenthal, Uri	Minister of Foreign Affairs
AUT	Rothensteiner, Walter	Chairman of the Board, Raiffeisen Zentralbank Österreich AG
FRA	Roy, Olivier	Professor of Social and Political Theory, European University Institute
USA	Rubin, Robert E.	Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
ITA	Scaroni, Paolo	CEO, Eni S.p.A.
CHE	Schmid, Martin	President, Government of the Canton Grisons
USA	Schmidt, Eric	Executive Chairman, Google Inc.
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
DNK	Schütze, Peter	Member of the Executive Management, Nordea Bank AB
CHE	Schweiger, Rolf	Member of the Swiss Council of States
INT	Sheeran, Josette	Executive Director, United Nations World Food Programme
CHE	Soiron, Rolf	Chairman of the Board, Holcim Ltd., Lonza Ltd.
INT	Solana Madariaga, Javier	President, ESADEgeo Center for Global Economy and Geopolitics
NOR	Solberg, Erna	Leader of the Conservative Party
ESP	Spain, H.M. the Queen of	
USA	Steinberg, James B.	Deputy Secretary of State
DEU	Steinbrück, Peer	Member of the Bundestag; Former Minister of Finance
GBR	Stewart, Rory	Member of Parliament
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International
GBR	Taylor, J. Martin	Chairman, Syngenta International AG
USA	Thiel, Peter A.	President, Clarium Capital Management, LLC
ITA	Tremonti, Giulio	Minister of Economy and Finance
INT	Trichet, Jean-Claude	President, European Central Bank
GRC	Tsoukalis, Loukas	President, ELIAMEP

USA	Varney, Christine A.	Assistant Attorney General for Antitrust
CHE	Vasella, Daniel L.	Chairman, Novartis AG
USA	Vaupel, James W.	Founding Director, Max Planck Institute for Demographic Research
SWE	Wallenberg, Jacob	Chairman, Investor AB
USA	Warsh, Kevin	Former Governor, Federal Reserve Board
NLD	Winter, Jaap W.	Partner, De Brauw Blackstone Westbroek
CHE	Witmer, Jürg	Chairman, Givaudan SA and Clariant AG
USA	Wolfensohn, James D.	Chairman, Wolfensohn & Company, LLC
INT	Zoellick, Robert B.	President, The World Bank Group

Rapporteurs

GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

2012 Bilderberg Meeting Participant List

May 31, 2012

The following press release and participants list was obtained from the official website of Bilderberg Meetings. Participant lists from nearly every Bilderberg Meeting since 1954 are also available as well as tax returns for the non-profit U.S.-based corporation American Friends of Bilderberg from 2007 – 2010.

BILDERBERG MEETINGS

Chantilly, Virginia, USA

31 May-3 June 2012

LIST OF PARTICIPANTS

FRA	Castries, Henri de	Chairman and CEO, AXA Group
DEU	Ackermann, Josef	Chairman of the Management Board and the Group Executive Committee, Deutsche Bank AG
GBR	Agius, Marcus	Chairman, Barclays plc
USA	Ajami, Fouad	Senior Fellow, The Hoover Institution, Stanford University
USA	Alexander, Keith B.	Commander, US Cyber Command; Director, National Security Agency
INT	Almunia, Joaquín	Vice-President - Commissioner for Competition, European Commission
USA	Altman, Roger C.	Chairman, Evercore Partners
PRT	Amado, Luís	Chairman, Banco Internacional do Funchal (BANIF)
NOR	Andresen, Johan H.	Owner and CEO, FERD
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
TUR	Babacan, Ali	Deputy Prime Minister for Economic and Financial Affairs
PRT	Balsemão, Francisco Pinto	President and CEO, Impresa; Former Prime Minister
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Béchu, Christophe	Senator, and Chairman, General Council of Maine-et-Loire
BEL	Belgium, H.R.H. Prince	

	Philippe of	
TUR	Berberoğlu, Enis	Editor-in-Chief, Hürriyet Newspaper
ITA	Bernabè, Franco	Chairman and CEO, Telecom Italia
GBR	Boles, Nick	Member of Parliament
SWE	Bonnier, Jonas	President and CEO, Bonnier AB
NOR	Brandtzæg, Svein Richard	President and CEO, Norsk Hydro ASA
AUT	Bronner, Oscar	Publisher, Der Standard Medienwelt
SWE	Carlsson, Gunilla	Minister for International Development Cooperation
CAN	Carney, Mark J.	Governor, Bank of Canada
ESP	Cebrián, Juan Luis	CEO, PRISA; Chairman, El País
AUT	Cernko, Willibald	CEO, UniCredit Bank Austria AG
FRA	Chalendar, Pierre André de	Chairman and CEO, Saint-Gobain
DNK	Christiansen, Jeppe	CEO, Maj Invest
RUS	Chubais, Anatoly B.	CEO, OJSC RUSNANO
CAN	Clark, W. Edmund	Group President and CEO, TD Bank Group
GBR	Clarke, Kenneth	Member of Parliament, Lord Chancellor and Secretary of Justice
USA	Collins, Timothy C.	CEO and Senior Managing Director, Ripplewood Holdings, LLC
ITA	Conti, Fulvio	CEO and General Manager, Enel S.p.A.
USA	Daniels, Jr., Mitchell E.	Governor of Indiana
USA	DeMuth, Christopher	Distinguished Fellow, Hudson Institute
USA	Donilon, Thomas E.	National Security Advisor, The White House
GBR	Dudley, Robert	Group Chief Executive, BP plc
ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus
USA	Evans, J. Michael	Vice Chairman, Global Head of Growth Markets, Goldman Sachs & Co.
AUT	Faymann, Werner	Federal Chancellor
DNK	Federspiel, Ulrik	Executive Vice President, Haldor Topsøe A/S
USA	Ferguson, Niall	Laurence A. Tisch Professor of History, Harvard University
GBR	Flint, Douglas J.	Group Chairman, HSBC Holdings plc
CHN	Fu, Ying	Vice Minister of Foreign Affairs
IRL	Gallagher, Paul	Former Attorney General; Senior Counsel
USA	Gephardt, Richard A.	President and CEO, Gephardt Group
GRC	Giannitsis, Anastasios	Former Minister of Interior; Professor of Development and International Economics, University of Athens
USA	Goolsbee, Austan D.	Professor of Economics, University of Chicago Booth School of Business
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
ITA	Gruber, Lilli	Journalist - Anchorwoman, La 7 TV
INT	Gucht, Karel de	Commissioner for Trade, European Commission
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
USA	Harris, Britt	CIO, Teacher Retirement System of Texas
USA	Hoffman, Reid	Co-founder and Executive Chairman, LinkedIn
CHN	Huang, Yiping	Professor of Economics, China Center for Economic Research, Peking University
USA	Huntsman, Jr., Jon M.	Chairman, Huntsman Cancer Foundation
DEU	Ischinger, Wolfgang	Chairman, Munich Security Conference; Global Head Government Relations, Allianz SE
RUS	Ivanov, Igor S.	Associate member, Russian Academy of Science; President, Russian International Affairs Council

FRA	Izraelewicz, Erik	CEO, Le Monde
USA	Jacobs, Kenneth M.	Chairman and CEO, Lazard
USA	Johnson, James A.	Vice Chairman, Perseus, LLC
USA	Jordan, Jr., Vernon E.	Senior Managing Director, Lazard
USA	Karp, Alexander	CEO, Palantir Technologies
USA	Karsner, Alexander	Executive Chairman, Manifest Energy, Inc
FRA	Karvar, Anousheh	Inspector, Inter-ministerial Audit and Evaluation Office for Social, Health, Employment and Labor Policies
RUS	Kasparov, Garry	Chairman, United Civil Front (of Russia)
GBR	Kerr, John	Independent Member, House of Lords
USA	Kerry, John	Senator for Massachusetts
TUR	Keyman, E. Fuat	Director, Istanbul Policy Center and Professor of International Relations, Sabanci University
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
TUR	Koç, Mustafa	Chairman, Koç Holding A.Ş.
DEU	Koch, Roland	CEO, Bilfinger Berger SE
INT	Kodmani, Bassma	Member of the Executive Bureau and Head of Foreign Affairs, Syrian National Council
USA	Kravis, Henry R.	Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow, Hudson Institute
INT	Kroes, Neelie	Vice President, European Commission; Commissioner for Digital Agenda
USA	Krupp, Fred	President, Environmental Defense Fund
INT	Lamy, Pascal	Director-General, World Trade Organization
ITA	Letta, Enrico	Deputy Leader, Democratic Party (PD)
ISR	Levite, Ariel E.	Nonresident Senior Associate, Carnegie Endowment for International Peace
USA	Li, Cheng	Director of Research and Senior Fellow, John L. Thornton China Center, Brookings Institution
USA	Lipsky, John	Distinguished Visiting Scholar, Johns Hopkins University
USA	Liveris, Andrew N.	President, Chairman and CEO, The Dow Chemical Company
DEU	Löscher, Peter	President and CEO, Siemens AG
USA	Lynn, William J.	Chairman and CEO, DRS Technologies, Inc.
GBR	Mandelson, Peter	Member, House of Lords; Chairman, Global Counsel
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
DEN	Mchangama, Jacob	Director of Legal Affairs, Center for Political Studies (CEPOS)
CAN	McKenna, Frank	Deputy Chair, TD Bank Group
USA	Mehlman, Kenneth B.	Partner, Kohlberg Kravis Roberts & Co.
GBR	Micklethwait, John	Editor-in-Chief, The Economist
FRA	Montbrial, Thierry de	President, French Institute for International Relations
PRT	Moreira da Silva, Jorge	First Vice-President, Partido Social Democrata (PSD)
USA	Mundie, Craig J.	Chief Research and Strategy Officer, Microsoft Corporation
DEU	Nass, Matthias	Chief International Correspondent, Die Zeit
NLD	Netherlands, H.M. the Queen of the	
ESP	Nin Génova, Juan María	Deputy Chairman and CEO, Caixabank
IRL	Noonan, Michael	Minister for Finance
USA	Noonan, Peggy	Author, Columnist, The Wall Street Journal
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell, plc

USA	Orszag, Peter R.	Vice Chairman, Citigroup
GRC	Papalexopoulos, Dimitri	Managing Director, Titan Cement Co.
NLD	Pechtold, Alexander	Parliamentary Leader, Democrats '66 (D66)
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute
NLD	Polman, Paul	CEO, Unilever PLC
CAN	Prichard, J. Robert S.	Chair, Torys LLP
ISR	Rabinovich, Itamar	Global Distinguished Professor, New York University
GBR	Rachman, Gideon	Chief Foreign Affairs Commentator, The Financial Times
USA	Rattner, Steven	Chairman, Willett Advisors LLC
CAN	Redford, Alison M.	Premier of Alberta
CAN	Reisman, Heather M.	CEO, Indigo Books & Music Inc.
DEU	Reitzle, Wolfgang	CEO & President, Linde AG
USA	Rogoff, Kenneth S.	Professor of Economics, Harvard University
USA	Rose, Charlie	Executive Editor and Anchor, Charlie Rose
USA	Ross, Dennis B.	Counselor, Washington Institute for Near East Policy
POL	Rostowski, Jacek	Minister of Finance
USA	Rubin, Robert E.	Co-Chair, Council on Foreign Relations; Former Secretary of the Treasury
NLD	Rutte, Mark	Prime Minister
ESP	Sáenz de Santamaría Antón, Soraya	Vice President and Minister for the Presidency
NLD	Scheffer, Paul	Professor of European Studies, Tilburg University
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AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
FRA	Senard, Jean-Dominique	CEO, Michelin Group
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TUR	Timuray, Serpil	CEO, Vodafone Turkey
DEU	Trittin, Jürgen	Parliamentary Leader, Alliance 90/The Greens
GRC	Tsoukalis, Loukas	President, Hellenic Foundation for European and Foreign Policy
FIN	Urpilainen, Jutta	Minister of Finance
CHE	Vasella, Daniel L.	Chairman, Novartis AG
INT	Vimont, Pierre	Executive Secretary General, European External Action Service
GBR	Voser, Peter	CEO, Royal Dutch Shell plc
SWE	Wallenberg, Jacob	Chairman, Investor AB
USA	Warsh, Kevin	Distinguished Visiting Fellow, The Hoover Institution, Stanford University
GBR	Wolf, Martin H.	Chief Economics Commentator, The Financial Times
USA	Wolfensohn, James D.	Chairman and CEO, Wolfensohn and Company
CAN	Wright, Nigel S.	Chief of Staff, Office of the Prime Minister
USA	Yergin, Daniel	Chairman, IHS Cambridge Energy Research Associates
INT	Zoellick, Robert B.	President, The World Bank Group
Rapporteurs		
GBR	Bredow, Vendeline von	Business Correspondent, The Economist
GBR	Wooldridge, Adrian D.	Foreign Correspondent, The Economist

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GBR	Alexander, Helen	Chairman, UBM plc
USA	Altman, Roger C.	Executive Chairman, Evercore Partners
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
USA	Athey, Susan	Professor of Economics, Stanford Graduate School of Business
TUR	Aydıntaşbaş, Aslı	Columnist, Milliyet Newspaper
TUR	Babacan, Ali	Deputy Prime Minister for Economic and Financial Affairs
GBR	Balls, Edward M.	Shadow Chancellor of the Exchequer
PRT	Balsemão, Francisco Pinto	Chairman and CEO, IMPRESA
FRA	Barré, Nicolas	Managing Editor, Les Echos
INT	Barroso, José M. Durão	President, European Commission
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
FRA	Bavinchove, Olivier de	Commander, Eurocorps
GBR	Bell, John	Regius Professor of Medicine, University of Oxford
ITA	Bernabè, Franco	Chairman and CEO, Telecom Italia S.p.A.
USA	Bezos, Jeff	Founder and CEO, Amazon.com
SWE	Bildt, Carl	Minister for Foreign Affairs
SWE	Borg, Anders	Minister for Finance
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AUT	Bronner, Oscar	Publisher, Der Standard Medienwelt
GBR	Carrington, Peter	Former Honorary Chairman, Bilderberg Meetings
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CAN	Clark, W. Edmund	President and CEO, TD Bank Group
GBR	Clarke, Kenneth	Member of Parliament
DNK	Corydon, Bjarne	Minister of Finance
GBR	Cowper-Coles, Sherard	Business Development Director, International, BAE Systems plc
ITA	Cucchiani, Enrico Tommaso	CEO, Intesa Sanpaolo SpA
BEL	Davignon, Etienne	Minister of State; Former Chairman, Bilderberg Meetings
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TUR	Dinçer, Haluk	President, Retail and Insurance Group, Sabancı Holding A.S.
GBR	Dudley, Robert	Group Chief Executive, BP plc
USA	Eberstadt, Nicholas N.	Henry Wendt Chair in Political Economy, American Enterprise Institute
NOR	Eide, Espen Barth	Minister of Foreign Affairs
SWE	Ekholm, Börje	President and CEO, Investor AB

DEU	Enders, Thomas	CEO, EADS
USA	Evans, J. Michael	Vice Chairman, Goldman Sachs & Co.
DNK	Federspiel, Ulrik	Executive Vice President, Haldor Topsøe A/S
USA	Feldstein, Martin S.	Professor of Economics, Harvard University; President Emeritus, NBER
FRA	Fillon, François	Former Prime Minister
USA	Fishman, Mark C.	President, Novartis Institutes for BioMedical Research
GBR	Flint, Douglas J.	Group Chairman, HSBC Holdings plc
IRL	Gallagher, Paul	Senior Counsel
USA	Geithner, Timothy F.	Former Secretary of the Treasury
USA	Gfoeller, Michael	Political Consultant
USA	Graham, Donald E.	Chairman and CEO, The Washington Post Company
DEU	Grillo, Ulrich	CEO, Grillo-Werke AG
ITA	Gruber, Lilli	Journalist – Anchorwoman, La 7 TV
ESP	Guindos, Luis de	Minister of Economy and Competitiveness
GBR	Gulliver, Stuart	Group Chief Executive, HSBC Holdings plc
CHE	Gutzwiller, Felix	Member of the Swiss Council of States
NLD	Halberstadt, Victor	Professor of Economics, Leiden University; Former Honorary Secretary General of Bilderberg Meetings
FIN	Heinonen, Olli	Senior Fellow, Belfer Center for Science and International Affairs, Harvard Kennedy School of Government
GBR	Henry, Simon	CFO, Royal Dutch Shell plc
FRA	Hermelin, Paul	Chairman and CEO, Capgemini Group
ESP	Isla, Pablo	Chairman and CEO, Inditex Group
USA	Jacobs, Kenneth M.	Chairman and CEO, Lazard
USA	Johnson, James A.	Chairman, Johnson Capital Partners
CHE	Jordan, Thomas J.	Chairman of the Governing Board, Swiss National Bank
USA	Jordan, Jr., Vernon E.	Managing Director, Lazard Freres & Co. LLC
USA	Kaplan, Robert D.	Chief Geopolitical Analyst, Stratfor
USA	Karp, Alex	Founder and CEO, Palantir Technologies
GBR	Kerr, John	Independent Member, House of Lords
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
NLD	Knot, Klaas H.W.	President, De Nederlandsche Bank
TUR	Koç, Mustafa V.	Chairman, Koç Holding A.S.
DEU	Koch, Roland	CEO, Bilfinger SE
USA	Kravis, Henry R.	Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow and Vice Chair, Hudson Institute
CHE	Kudelski, André	Chairman and CEO, Kudelski Group
GRC	Kyriacopoulos, Ulysses	Chairman, S&B Industrial Minerals S.A.
INT	Lagarde, Christine	Managing Director, International Monetary Fund
DEU	Lauk, Kurt J.	Chairman of the Economic Council to the CDU, Berlin
USA	Lessig, Lawrence	Roy L. Furman Professor of Law and Leadership, Harvard Law School; Director, Edmond J. Safra Center for Ethics, Harvard University
BEL	Leysen, Thomas	Chairman of the Board of Directors, KBC Group
DEU	Lindner, Christian	Party Leader, Free Democratic Party (FDP NRW)
SWE	Löfven, Stefan	Party Leader, Social Democratic Party (SAP)
DEU	Löscher, Peter	President and CEO, Siemens AG
GBR	Mandelson, Peter	Chairman, Global Counsel; Chairman, Lazard International
USA	Mathews, Jessica T.	President, Carnegie Endowment for International Peace
CAN	McKenna, Frank	Chair, Brookfield Asset Management
GBR	Micklethwait, John	Editor-in-Chief, The Economist
FRA	Montbrial, Thierry de	President, French Institute for International Relations

ITA	Monti, Mario	Former Prime Minister
USA	Mundie, Craig J.	Senior Advisor to the CEO, Microsoft Corporation
ITA	Nagel, Alberto	CEO, Mediobanca
NLD	Netherlands, H.R.H. Princess Beatrix of The	
USA	Ng, Andrew Y.	Co-Founder, Coursera
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell, plc
GBR	Omand, David	Visiting Professor, King's College London
GBR	Osborne, George	Chancellor of the Exchequer
USA	Ottolenghi, Emanuele	Senior Fellow, Foundation for Defense of Democracies
TUR	Özel, Soli	Senior Lecturer, Kadir Has University; Columnist, Habertürk Newspaper
GRC	Papahelas, Alexis	Executive Editor, Kathimerini Newspaper
TUR	Pavey, Şafak	Member of Parliament (CHP)
FRA	Pécresse, Valérie	Member of Parliament (UMP)
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute
USA	Petraeus, David H.	General, U.S. Army (Retired)
PRT	Portas, Paulo	Minister of State and Foreign Affairs
CAN	Prichard, J. Robert S.	Chair, Torys LLP
INT	Reding, Viviane	Vice President and Commissioner for Justice, Fundamental Rights and Citizenship, European Commission
CAN	Reisman, Heather M.	CEO, Indigo Books & Music Inc.
FRA	Rey, Hélène	Professor of Economics, London Business School
GBR	Robertson, Simon	Partner, Robertson Robey Associates LLP; Deputy Chairman, HSBC Holdings
ITA	Rocca, Gianfelice	Chairman, Techint Group
POL	Rostowski, Jacek	Minister of Finance and Deputy Prime Minister
USA	Rubin, Robert E.	Co-Chairman, Council on Foreign Relations; Former Secretary of the Treasury
NLD	Rutte, Mark	Prime Minister
AUT	Schieder, Andreas	State Secretary of Finance
USA	Schmidt, Eric E.	Executive Chairman, Google Inc.
AUT	Scholten, Rudolf	Member of the Board of Executive Directors, Oesterreichische Kontrollbank AG
PRT	Seguro, António José	Secretary General, Socialist Party
FRA	Senard, Jean-Dominique	CEO, Michelin Group
NOR	Skogen Lund, Kristin	Director General, Confederation of Norwegian Enterprise
USA	Slaughter, Anne-Marie	Bert G. Kerstetter '66 University Professor of Politics and International Affairs, Princeton University
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International
GBR	Taylor, Martin	Former Chairman, Syngenta AG
INT	Thiam, Tidjane	Group CEO, Prudential plc
USA	Thiel, Peter A.	President, Thiel Capital
USA	Thompson, Craig B.	President and CEO, Memorial Sloan-Kettering Cancer Center
DNK	Topsøe, Jakob Haldor	Partner, AMBROX Capital A/S
FIN	Urpilainen, Jutta	Minister of Finance
CHE	Vasella, Daniel L.	Honorary Chairman, Novartis AG
GBR	Voser, Peter R.	CEO, Royal Dutch Shell plc
CAN	Wall, Brad	Premier of Saskatchewan
SWE	Wallenberg, Jacob	Chairman, Investor AB
USA	Warsh, Kevin	Distinguished Visiting Fellow, The Hoover Institution, Stanford University
CAN	Weston, Galen G.	Executive Chairman, Loblaw Companies Limited
GBR	Williams of Crosby, Shirley	Member, House of Lords
GBR	Wolf, Martin H.	Chief Economics Commentator, The Financial Times

USA	Wolfensohn, James D.	Chairman and CEO, Wolfensohn and Company
GBR	Wright, David	Vice Chairman, Barclays plc
INT	Zoellick, Robert B.	Distinguished Visiting Fellow, Peterson Institute for International Economics

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Copenhagen, Denmark 29 May - 1 June 2014

Final list of Participants

Chairman

FRA	Castries, Henri de	Chairman and CEO, AXA Group
DEU	Achleitner, Paul M.	Chairman of the Supervisory Board, Deutsche Bank AG
DEU	Ackermann, Josef	Former CEO, Deutsche Bank AG
GBR	Agius, Marcus	Non-Executive Chairman, PA Consulting Group
FIN	Alahuhta, Matti	Member of the Board, KONE; Chairman, Aalto University Foundation
GBR	Alexander, Helen	Chairman, UBM plc
USA	Alexander, Keith B.	Former Commander, U.S. Cyber Command; Former Director, National Security Agency
USA	Altman, Roger C.	Executive Chairman, Evercore
FIN	Apunen, Matti	Director, Finnish Business and Policy Forum EVA
DEU	Asmussen, Jörg	State Secretary of Labour and Social Affairs
HUN	Bajnai, Gordon	Former Prime Minister; Party Leader, Together 2014
GBR	Balls, Edward M.	Shadow Chancellor of the Exchequer
PRT	Balsemão, Francisco Pinto	Chairman, Impresa SGPS
FRA	Baroin, François	Member of Parliament (UMP); Mayor of Troyes
FRA	Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP
USA	Berggruen, Nicolas	Chairman, Berggruen Institute on Governance
ITA	Bernabè, Franco	Chairman, FB Group SRL
DNK	Besenbacher, Flemming	Chairman, The Carlsberg Group
NLD	Beurden, Ben van	CEO, Royal Dutch Shell plc

SWE	Bildt, Carl	Minister for Foreign Affairs
NOR	Brandtzæg, Svein Richard	President and CEO, Norsk Hydro ASA
INT	Breedlove, Philip M.	Supreme Allied Commander Europe
AUT	Bronner, Oscar	Publisher, Der STANDARD Verlagsgesellschaft m.b.H.
SWE	Buskhe, Håkan	President and CEO, Saab AB
TUR	Çandar, Cengiz	Senior Columnist, AI Monitor and Radikal
ESP	Cebrián, Juan Luis	Executive Chairman, Grupo PRISA
FRA	Chalendar, Pierre-André de	Chairman and CEO, Saint-Gobain
CAN	Clark, W. Edmund	Group President and CEO, TD Bank Group
INT	Coeuré, Benoît	Member of the Executive Board, European Central Bank
IRL	Coveney, Simon	Minister for Agriculture, Food and the Marine
GBR	Cowper-Coles, Sherard	Senior Adviser to the Group Chairman and Group CEO, HSBC Holdings plc
BEL	Davignon, Etienne	Minister of State
USA	Donilon, Thomas E.	Senior Partner, O'Melveny and Myers; Former U.S. National Security Advisor
DEU	Döpfner, Mathias	CEO, Axel Springer SE
GBR	Dudley, Robert	Group Chief Executive, BP plc
FIN	Ehrnrooth, Henrik	Chairman, Caverion Corporation, Otava and Pöyry PLC
ITA	Elkann, John	Chairman, Fiat S.p.A.
DEU	Enders, Thomas	CEO, Airbus Group
DNK	Federspiel, Ulrik	Executive Vice President, Haldor Topsøe A/S
USA	Feldstein, Martin S.	Professor of Economics, Harvard University; President Emeritus, NBER
CAN	Ferguson, Brian	President and CEO, Cenovus Energy Inc.
GBR	Flint, Douglas J.	Group Chairman, HSBC Holdings plc
ESP	García-Margallo, José Manuel	Minister of Foreign Affairs and Cooperation
USA	Gfoeller, Michael	Independent Consultant
TUR	Göle, Nilüfer	Professor of Sociology, École des Hautes Études en Sciences Sociales
USA	Greenberg, Evan G.	Chairman and CEO, ACE Group
GBR	Greening, Justine	Secretary of State for International Development
NLD	Halberstadt, Victor	Professor of Economics, Leiden University
USA	Hockfield, Susan	President Emerita, Massachusetts Institute of Technology
NOR	Høegh, Leif O.	Chairman, Høegh Autoliners AS
NOR	Høegh, Westye	Senior Advisor, Høegh Autoliners AS
USA	Hoffman, Reid	Co-Founder and Executive Chairman, LinkedIn
CHN	Huang, Yiping	Professor of Economics, National School of Development, Peking University
USA	Jackson, Shirley Ann	President, Rensselaer Polytechnic Institute
USA	Jacobs, Kenneth M.	Chairman and CEO, Lazard
USA	Johnson, James A.	Chairman, Johnson Capital Partners
USA	Karp, Alex	CEO, Palantir Technologies
USA	Katz, Bruce J.	Vice President and Co-Director, Metropolitan Policy Program, The Brookings Institution
CAN	Kenney, Jason T.	Minister of Employment and Social Development
GBR	Kerr, John	Deputy Chairman, Scottish Power
USA	Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.
USA	Kleinfeld, Klaus	Chairman and CEO, Alcoa
TUR	Koç, Mustafa	Chairman, Koç Holding A.S.
DNK	Kragh, Steffen	President and CEO, Egmont
USA	Kravis, Henry R.	Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.
USA	Kravis, Marie-Josée	Senior Fellow and Vice Chair, Hudson Institute

CHE	Kudelski, André	Chairman and CEO, Kudelski Group
INT	Lagarde, Christine	Managing Director, International Monetary Fund
BEL	Leysen, Thomas	Chairman of the Board of Directors, KBC Group
USA	Li, Cheng	Director, John L.Thornton China Center,The Brookings Institution
SWE	Lifvendahl, Tove	Political Editor in Chief, Svenska Dagbladet
CHN	Liu, He	Minister, Office of the Central Leading Group on Financial and Economic Affairs
PRT	Macedo, Paulo	Minister of Health
FRA	Macron, Emmanuel	Deputy Secretary General of the Presidency
ITA	Maggioni, Monica	Editor-in-Chief, Rainews24, RAI TV
GBR	Mandelson, Peter	Chairman, Global Counsel LLP
USA	McAfee, Andrew	Principal Research Scientist, Massachusetts Institute of Technology
PRT	Medeiros, Inês de	Member of Parliament, Socialist Party
GBR	Micklethwait, John	Editor-in-Chief, The Economist
GRC	Mitsotaki, Alexandra	Chair, ActionAid Hellas
ITA	Monti, Mario	Senator-for-life; President, Bocconi University
USA	Mundie, Craig J.	Senior Advisor to the CEO, Microsoft Corporation
CAN	Munroe-Blum, Heather	Professor of Medicine and Principal (President) Emerita, McGill University
USA	Murray, Charles A.	W.H. Brady Scholar, American Enterprise Institute for Public Policy Research
NLD	Netherlands, H.R.H. Princess Beatrix of the	
ESP	Nin Génova, Juan María	Deputy Chairman and CEO, CaixaBank
FRA	Nougayrède, Natalie	Former Director and Executive Editor, Le Monde
DNK	Olesen, Søren-Peter	Professor; Member of the Board of Directors, The Carlsberg Foundation
FIN	Ollila, Jorma	Chairman, Royal Dutch Shell, plc; Chairman, Outokumpu Plc
TUR	Oran, Umut	Deputy Chairman, Republican People's Party (CHP)
GBR	Osborne, George	Chancellor of the Exchequer
FRA	Pellerin, Fleur	State Secretary for Foreign Trade
USA	Perle, Richard N.	Resident Fellow, American Enterprise Institute
USA	Petraeus, David H.	Chairman, KKR Global Institute
CAN	Poloz, Stephen S.	Governor, Bank of Canada
INT	Rasmussen, Anders Fogh	Secretary General, NATO
DNK	Rasmussen, Jørgen Huno	Chairman of the Board of Trustees, The Lundbeck Foundation
INT	Reding, Viviane	Vice President and Commissioner for Justice, Fundamental Rights and Citizenship, European Commission
USA	Reed, Kasim	Mayor of Atlanta
CAN	Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.
NOR	Reiten, Eivind	Chairman, Klaveness Marine Holding AS
DEU	Röttgen, Norbert	Chairman, Foreign Affairs Committee, German Bundestag
USA	Rubin, Robert E.	Co-Chair, Council on Foreign Relations; Former Secretary of the Treasury
USA	Rumer, Eugene	Senior Associate and Director, Russia and Eurasia Program, Carnegie Endowment for International Peace
NOR	Rynning-Tønnesen, Christian	President and CEO, Statkraft AS
NLD	Samsom, Diederik M.	Parliamentary Leader PvdA (Labour Party)
GBR	Sawers, John	Chief, Secret Intelligence Service
NLD	Scheffer, Paul J.	Author; Professor of European Studies, Tilburg University
NLD	Schippers, Edith	Minister of Health, Welfare and Sport
USA	Schmidt, Eric E.	Executive Chairman, Google Inc.
AUT	Scholten, Rudolf	CEO, Oesterreichische Kontrollbank AG

USA	Shih, Clara	CEO and Founder, Hearsay Social
FIN	Siilasmaa, Risto K.	Chairman of the Board of Directors and Interim CEO, Nokia Corporation
ESP	Spain, H.M. the Queen of	
USA	Spence, A. Michael	Professor of Economics, New York University
FIN	Stadigh, Kari	President and CEO, Sampo plc
USA	Summers, Lawrence H.	Charles W. Eliot University Professor, Harvard University
IRL	Sutherland, Peter D.	Chairman, Goldman Sachs International; UN Special Representative for Migration
SWE	Svanberg, Carl-Henric	Chairman, Volvo AB and BP plc
TUR	Taftalı, A. Ümit	Member of the Board, Suna and Inan Kiraç Foundation
USA	Thiel, Peter A.	President, Thiel Capital
DNK	Topsøe, Henrik	Chairman, Haldor Topsøe A/S
GRC	Tsoukalis, Loukas	President, Hellenic Foundation for European and Foreign Policy
NOR	Ulltveit-Moe, Jens	Founder and CEO, Umoe AS
INT	Üzümcü, Ahmet	Director-General, Organisation for the Prohibition of Chemical Weapons
CHE	Vasella, Daniel L.	Honorary Chairman, Novartis International
DNK	Vestager, Margrethe	Deputy Prime Minister and Minister for Economic Affairs and the Interior
FIN	Wahlroos, Björn	Chairman, Sampo plc
SWE	Wallenberg, Jacob	Chairman, Investor AB
SWE	Wallenberg, Marcus	Chairman of the Board of Directors, Skandinaviska Enskilda Banken AB
USA	Warsh, Kevin M.	Distinguished Visiting Fellow and Lecturer, Stanford University
GBR	Wolf, Martin H.	Chief Economics Commentator, The Financial Times
USA	Wolfensohn, James D.	Chairman and CEO, Wolfensohn and Company
NLD	Zalm, Gerrit	Chairman of the Managing Board, ABN-AMRO Bank N.V.
GRC	Zanias, George	Chairman of the Board, National Bank of Greece
USA	Zoellick, Robert B.	Chairman, Board of International Advisors, The Goldman Sachs Group

The key topics for discussion this year include:

- Is the economic recovery sustainable?
- Who will pay for the demographics?
- Does privacy exist?
- How special is the relationship in intelligence sharing?
- Big shifts in technology and jobs
- The future of democracy and the middle class trap
- China's political and economic outlook
- The new architecture of the Middle East
- Ukraine
- What next for Europe?
- Current events

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Telfs-Buchen, Austria 11 - 14 June 2015

Final list of Participants

Chairman

Castries, Henri de	Chairman and CEO, AXA Group	FRA
Achleitner, Paul M.	Chairman of the Supervisory Board, Deutsche Bank AG	DEU
Agius, Marcus	Non-Executive Chairman, PA Consulting Group	GBR
Ahrenkiel, Thomas	Director, Danish Intelligence Service (DDIS)	DNK
Allen, John R.	Special Presidential Envoy for the Global Coalition to Counter ISIL, US Department of State	USA
Altman, Roger C.	Executive Chairman, Evercore	USA
Applebaum, Anne	Director of Transitions Forum, Legatum Institute	USA
Apunen, Matti	Director, Finnish Business and Policy Forum EVA	FIN
Baird, Zoë	CEO and President, Markle Foundation	USA
Balls, Edward M.	Former Shadow Chancellor of the Exchequer	GBR
Balsemão, Francisco Pinto	Chairman, Impresa SGPS	PRT
Barroso, José M. Durão	Former President of the European Commission	PRT
Baverez, Nicolas	Partner, Gibson, Dunn & Crutcher LLP	FRA
Benko, René	Founder, SIGNA Holding GmbH	AUT
Bernabè, Franco	Chairman, FB Group SRL	ITA
Beurden, Ben van	CEO, Royal Dutch Shell plc	NLD
Bigorgne, Laurent	Director, Institut Montaigne	FRA
Boone, Laurence	Special Adviser on Financial and Economic Affairs to the President	FRA
Botín, Ana P.	Chairman, Banco Santander	ESP
Brandtzæg, Svein Richard	President and CEO, Norsk Hydro ASA	NOR
Bronner, Oscar	Publisher, Standard Verlagsgesellschaft	AUT
Burns, William	President, Carnegie Endowment for International Peace	USA
Calvar, Patrick	Director General, DGSI	FRA
Cebrián, Juan Luis	Executive Chairman, Grupo PRISA	ESP
Clark, W. Edmund	Retired Executive, TD Bank Group	CAN
Coeuré, Benoît	Member of the Executive Board, European Central Bank	INT
Coyne, Andrew	Editor, Editorials and Comment, National Post	CAN
Damberg, Mikael L.	Minister for Enterprise and Innovation	SWE
De Gucht, Karel	Former EU Trade Commissioner, State Minister	BEL
Donilon, Thomas E.	Former U.S. National Security Advisor; Partner and Vice Chair,	USA

	O'Melveny & Myers LLP	
Döpfner, Mathias	CEO, Axel Springer SE	DEU
Dowling, Ann	President, Royal Academy of Engineering	GBR
Dugan, Regina	Vice President for Engineering, Advanced Technology and Projects, Google	USA
Eilertsen, Trine	Political Editor, Aftenposten	NOR
Eldrup, Merete	CEO, TV 2 Danmark A/S	DNK
Elkann, John	Chairman and CEO, EXOR; Chairman, Fiat Chrysler Automobiles	ITA
Enders, Thomas	CEO, Airbus Group	DEU
Erdoes, Mary	CEO, JP Morgan Asset Management	USA
Fairhead, Rona	Chairman, BBC Trust	GBR
Federspiel, Ulrik	Executive Vice President, Haldor Topsøe A/S	DNK
Feldstein, Martin S.	President Emeritus, NBER; Professor of Economics, Harvard University	USA
Fischer, Heinz	Federal President	AUT
Flint, Douglas J.	Group Chairman, HSBC Holdings plc	GBR
Franz, Christoph	Chairman of the Board, F. Hoffmann-La Roche Ltd	CHE
Fresco, Louise O.	President and Chairman Executive Board, Wageningen University and Research Centre	NLD
Griffin, Kenneth	Founder and CEO, Citadel Investment Group, LLC	USA
Gruber, Lilli	Executive Editor and Anchor "Otto e mezzo", La7 TV	ITA
Guriey, Sergei	Professor of Economics, Sciences Po	RUS
Gürkaynak, Gönenc	Managing Partner, ELIG Law Firm	TUR
Gusenbauer, Alfred	Former Chancellor of the Republic of Austria	AUT
Halberstadt, Victor	Professor of Economics, Leiden University	NLD
Hampel, Erich	Chairman, UniCredit Bank Austria AG	AUT
Hassabis, Demis	Vice President of Engineering, Google DeepMind	GBR
Hesoun, Wolfgang	CEO, Siemens Austria	AUT
Hildebrand, Philipp	Vice Chairman, BlackRock Inc.	CHE
Hoffman, Reid	Co-Founder and Executive Chairman, LinkedIn	USA
Ischinger, Wolfgang	Chairman, Munich Security Conference	INT
Jacobs, Kenneth M.	Chairman and CEO, Lazard	USA
Jäkel, Julia	CEO, Gruner + Jahr	DEU
Johnson, James A.	Chairman, Johnson Capital Partners	USA
Juppé, Alain	Mayor of Bordeaux, Former Prime Minister	FRA
Kaeser, Joe	President and CEO, Siemens AG	DEU
Karp, Alex	CEO, Palantir Technologies	USA
Kepel, Gilles	University Professor, Sciences Po	FRA
Kerr, John	Deputy Chairman, Scottish Power	GBR
Kesici, Ilhan	MP, Turkish Parliament	TUR
Kissinger, Henry A.	Chairman, Kissinger Associates, Inc.	USA
Kleinfeld, Klaus	Chairman and CEO, Alcoa	USA
Knot, Klaas H.W.	President, De Nederlandsche Bank	NLD
Koç, Mustafa V.	Chairman, Koç Holding A.S.	TUR

Kravis, Henry R.	Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.	USA
Kravis, Marie-Josée	Senior Fellow and Vice Chair, Hudson Institute	USA
Kudelski, André	Chairman and CEO, Kudelski Group	CHE
Lauk, Kurt	President, Globe Capital Partners	DEU
Lemne, Carola	CEO, The Confederation of Swedish Enterprise	SWE
Levey, Stuart	Chief Legal Officer, HSBC Holdings plc	USA
Leyen, Ursula von der	Minister of Defence	DEU
Leysen, Thomas	Chairman of the Board of Directors, KBC Group	BEL
Maher, Shiraz	Senior Research Fellow, ICSR, King's College London	GBR
Markus Lassen, Christina	Head of Department, Ministry of Foreign Affairs, Security Policy and Stabilisation	DNK
Mathews, Jessica T.	Distinguished Fellow, Carnegie Endowment for International Peace	USA
Mattis, James	Distinguished Visiting Fellow, Hoover Institution, Stanford University	USA
Maudet, Pierre	Vice-President of the State Council, Department of Security, Police and the Economy of Geneva	CHE
McKay, David I.	President and CEO, Royal Bank of Canada	CAN
Mert, Nuray	Columnist, Professor of Political Science, Istanbul University	TUR
Messina, Jim	CEO, The Messina Group	USA
Michel, Charles	Prime Minister	BEL
Micklethwait, John	Editor-in-Chief, Bloomberg LP	USA
Minton Beddoes, Zanny	Editor-in-Chief, The Economist	GBR
Monti, Mario	Senator-for-life; President, Bocconi University	ITA
Mörttinen, Leena	Executive Director, The Finnish Family Firms Association	FIN
Mundie, Craig J.	Principal, Mundie & Associates	USA
Munroe-Blum, Heather	Chairperson, Canada Pension Plan Investment Board	CAN
Netherlands, H.R.H. Princess Beatrix of the		NLD
O'Leary, Michael	CEO, Ryanair Plc	IRL
Osborne, George	First Secretary of State and Chancellor of the Exchequer	GBR
Özel, Soli	Columnist, Haberturk Newspaper; Senior Lecturer, Kadir Has University	TUR
Papalexopoulos, Dimitri	Group CEO, Titan Cement Co.	GRC
Pégard, Catherine	President, Public Establishment of the Palace, Museum and National Estate of Versailles	FRA
Perle, Richard N.	Resident Fellow, American Enterprise Institute	USA
Petraeus, David H.	Chairman, KKR Global Institute	USA
Pikrammenos, Panagiotis	Honorary President of The Hellenic Council of State	GRC
Reisman, Heather M.	Chair and CEO, Indigo Books & Music Inc.	CAN
Rocca, Gianfelice	Chairman, Techint Group	ITA
Roiss, Gerhard	CEO, OMV Austria	AUT
Rubin, Robert E.	Co Chair, Council on Foreign Relations; Former Secretary of the Treasury	USA
Rutte, Mark	Prime Minister	NLD
Sadjadpour, Karim	Senior Associate, Carnegie Endowment for International Peace	USA
Sawers, John	Chairman and Partner, Macro Advisory Partners	GBR

Sayek Böke, Selin	Vice President, Republican People's Party	TUR
Schmidt, Eric E.	Executive Chairman, Google Inc.	USA
Scholten, Rudolf	CEO, Oesterreichische Kontrollbank AG	AUT
Sevelde, Karl	CEO, Raiffeisen Bank International AG	AUT
Stoltenberg, Jens	Secretary General, NATO	INT
Stubb, Alexander	Minister of Finance	FIN
Suder, Katrin	Deputy Minister of Defense	DEU
Train, Peter D.	UN Special Representative; Chairman, Goldman Sachs International	IRL
Svanberg, Carl-Henric	Chairman, BP plc; Chairman, AB Volvo	SWE
Svarva, Olaug	CEO, The Government Pension Fund Norway	NOR
Thiel, Peter A.	President, Thiel Capital	USA
Tsoukalis, Loukas	President, Hellenic Foundation for European and Foreign Policy	GRC
Üzümcü, Ahmet	Director-General, Organisation for the Prohibition of Chemical Weapons	INT
Vitorino, António M.	Partner, Cuetrecasas, Concalves Pereira, RL	PRT
Wallenberg, Jacob	Chairman, Investor AB	SWE
Weber, Vin	Partner, Mercury LLC	USA
Wolf, Martin H.	Chief Economics Commentator, The Financial Times	GBR
Wolfensohn, James D.	Chairman and CEO, Wolfensohn and Company	USA
Zoellick, Robert B.	Chairman, Board of International Advisors, The Goldman Sachs Group	USA

The key topics for discussion this year include:

- Artificial Intelligence
- Cybersecurity
- Chemical Weapons Threats
- Current Economic Issues
- European Strategy
- Globalisation
- Greece
- Iran
- Middle East
- NATO
- Russia
- Terrorism
- United Kingdom
- USA
- US Elections

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2016 Bilderberg Meeting

Dresden, Germany 9-12 June

Final list of Participants

CHAIRMAN

Castries, Henri de (FRA), *Chairman and CEO, AXA Group*

Aboutaleb, Ahmed (NLD), *Mayor, City of Rotterdam*

Achleitner, Paul M. (DEU), *Chairman of the Supervisory Board, Deutsche Bank AG*

Agius, Marcus (GBR), *Chairman, PA Consulting Group*

Ahrenkiel, Thomas (DNK), *Permanent Secretary, Ministry of Defence*

Albuquerque, Maria Luís (PRT), *Former Minister of Finance; MP, Social Democratic Party*

Alierta, César (ESP), *Executive Chairman and CEO, Telefónica*

Altman, Roger C. (USA), *Executive Chairman, Evercore*

Altman, Sam (USA), *President, Y Combinator*

Andersson, Magdalena (SWE), *Minister of Finance*

Applebaum, Anne (USA), *Columnist Washington Post; Director of the Transitions Forum, Legatum Institute*

Apunen, Matti (FIN), *Director, Finnish Business and Policy Forum EVA*

Aydin-Düzgit, Senem (TUR), *Associate Professor and Jean Monnet Chair, Istanbul Bilgi University*

Barbizet, Patricia (FRA), *CEO, Artemis*

Barroso, José M. Durão (PRT), *Former President of the European Commission*

Baverez, Nicolas (FRA), *Partner, Gibson, Dunn & Crutcher*

Bengio, Yoshua (CAN), *Professor in Computer Science and Operations Research, University of Montreal*

Benko, René (AUT), *Founder and Chairman of the Advisory Board, SIGNA Holding GmbH*

Bernabè, Franco (ITA), *Chairman, CartaSi S.p.A.*

Beurden, Ben van (NLD), *CEO, Royal Dutch Shell plc*

Blanchard, Olivier (FRA), *Fred Bergsten Senior Fellow, Peterson Institute*

Botín, Ana P. (ESP), *Executive Chairman, Banco Santander*

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Makan, Divesh (USA), *CEO, ICONIQ Capital*
Malcomson, Scott (USA), *Author; President, Monere Ltd.*
Markwalder, Christa (CHE), *President of the National Council and the Federal Assembly*
McArdle, Megan (USA), *Columnist, Bloomberg View*
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Mitsotakis, Kyriakos (GRC), *President, New Democracy Party*
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Özel, Soli (TUR), *Professor, Kadir Has University*
Papalexopoulos, Dimitri (GRC), *CEO, Titan Cement Co.*
Petraeus, David H. (USA), *Chairman, KKR Global Institute*
Philippe, Edouard (FRA), *Mayor of Le Havre*
Pind, Søren (DNK), *Minister of Justice*
Ratti, Carlo (ITA), *Director, MIT Senseable City Lab*
Reisman, Heather M. (CAN), *Chair and CEO, Indigo Books & Music Inc.*
Rutte, Mark (NLD), *Prime Minister*
Sawers, John (GBR), *Chairman and Partner, Macro Advisory Partners*
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Scholten, Rudolf (AUT), *CEO, Oesterreichische Kontrollbank AG*
Schwab, Klaus (INT), *Executive Chairman, World Economic Forum*
Sikorski, Radoslaw (POL), *Senior Fellow, Harvard University; Former Minister of Foreign Affairs*
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Wallenberg, Jacob (SWE), *Chairman, Investor AB*
Weder di Mauro, Beatrice (CHE), *Professor of Economics, University of Mainz*
Wolf, Martin H. (GBR), *Chief Economics Commentator, Financial Times*

The key topics for discussion this year include:

1. Current events
2. China
3. Europe: migration, growth, reform, vision, unity
4. Middle East
5. Russia

6. US political landscape, economy: growth, debt, reform
7. Cyber security
8. Geo-politics of energy and commodity prices
9. Precariat and middle class
10. Technological innovation

2017 Bilderberg participants list

Chantilly VA, USA 1-4 June

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Çamlıbel, Cansu (TUR), *Washington DC Bureau Chief, Hürriyet Newspaper*

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Cotton, Tom (USA), *Senator*

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Döpfner, Mathias (DEU), *CEO, Axel Springer SE*

Elkann, John (ITA), *Chairman, Fiat Chrysler Automobiles*

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Woods, Ngaire (GBR), *Dean, Blavatnik School of Government, Oxford University*

Yetkin, Murat (TUR), *Editor-in-chief, Hürriyet Daily News*

Zeiler, Gerhard (AUT), *President, Turner International*

The 66th Bilderberg Meeting to take place from 7 – 10 June 2018 in Turin, Italy

TURIN, 5 JUNE 2018 –The 66th Bilderberg Meeting is set to take place from 7 – 10 June 2018 in Turin, Italy. As of today, 131 participants from 23 countries have confirmed their attendance. As ever, a diverse group of political leaders and experts from industry, finance, academia and the media has been invited. The list of participants is available on www.bilderbergmeetings.org.

The key topics for discussion this year include:

1. Populism in Europe
2. The inequality challenge
3. The future of work
4. Artificial intelligence
5. The US before midterms
6. Free trade
7. US world leadership
8. Russia
9. Quantum computing
10. Saudi Arabia and Iran
11. The “post-truth” world
12. Current events

bilderbergmeetings.org/press/press-release/participants:

BILDERBERG MEETING 2019

Montreux, 30 May - 2 June 2019

BOARD

Castries, Henri de (FRA), *Chairman, Steering Committee; Chairman, Institut Montaigne*
Kravis, Marie-Josée (USA), *President, American Friends of Bilderberg Inc.; Senior Fellow, Hudson Institute*
Halberstadt, Victor (NLD), *Chairman Foundation Bilderberg Meetings; Professor of Economics, Leiden University*
Achleitner, Paul M. (DEU), *Treasurer Foundation Bilderberg Meetings; Chairman Supervisory Board, Deutsche Bank AG*

PARTICIPANTS

Abrams, Stacey (USA), *Founder and Chair, Fair Fight*
Adonis, Andrew (GBR), *Member, House of Lords*
Albers, Isabel (BEL), *Editorial Director, De Tijd / L'Echo*
Altman, Roger C. (USA), *Founder and Senior Chairman, Evercore*
Arbour, Louise (CAN), *Senior Counsel, Borden Ladner Gervais LLP*
Arrimadas, Inés (ESP), *Party Leader, Ciudadanos*
Azoulay, Audrey (INT), *Director-General, UNESCO*
Baker, James H. (USA), *Director, Office of Net Assessment, Office of the Secretary of Defense*
Balta, Evren (TUR), *Associate Professor of Political Science, Özyegin University*
Barbizet, Patricia (FRA), *Chairwoman and CEO, Temaris & Associés*
Barbot, Estela (PRT), *Member of the Board and Audit Committee, REN (Redes Energéticas Nacionais)*
Barroso, José Manuel (PRT), *Chairman, Goldman Sachs International; Former President, European Commission*
Barton, Dominic (CAN), *Senior Partner and former Global Managing Partner, McKinsey & Company*
Beaune, Clément (FRA), *Adviser Europe and G20, Office of the President of the Republic of France*
Boos, Hans-Christian (DEU), *CEO and Founder, Arago GmbH*
Bostrom, Nick (GBR), *Director, Future of Humanity Institute, Oxford University*

Botín, Ana P. (ESP), *Group Executive Chair, Banco Santander*
Brandtzæg, Svein Richard (NOR), *Chairman, Norwegian University of Science and Technology*
Brende, Børge (NOR), *President, World Economic Forum*
Buberl, Thomas (FRA), *CEO, AXA*
Buitenweg, Kathalijne (NLD), *MP, Green Party*
Caine, Patrice (FRA), *Chairman and CEO, Thales Group*
Carney, Mark J. (GBR), *Governor, Bank of England*
Casado, Pablo (ESP), *President, Partido Popular*
Ceviköz, Ahmet Ünal (TUR), *MP, Republican People's Party (CHP)*
Cohen, Jared (USA), *Founder and CEO, Jigsaw, Alphabet Inc.*
Croiset van Uchelen, Arnold (NLD), *Partner, Allen & Overy LLP*
Daniels, Matthew (USA), *New space and technology projects, Office of the Secretary of Defense*
Demiralp, Selva (TUR), *Professor of Economics, Koç University*
Donohoe, Paschal (IRL), *Minister for Finance, Public Expenditure and Reform*
Döpfner, Mathias (DEU), *Chairman and CEO, Axel Springer SE*
Ellis, James O. (USA), *Chairman, Users' Advisory Group, National Space Council*
Feltri, Stefano (ITA), *Deputy Editor-in-Chief, Il Fatto Quotidiano*
Ferguson, Niall (USA), *Milbank Family Senior Fellow, Hoover Institution, Stanford University*
Findsen, Lars (DNK), *Director, Danish Defence Intelligence Service*
Fleming, Jeremy (GBR), *Director, British Government Communications Headquarters*
Garton Ash, Timothy (GBR), *Professor of European Studies, Oxford University*
Gnodde, Richard J. (IRL), *CEO, Goldman Sachs International*
Godement, François (FRA), *Senior Adviser for Asia, Institut Montaigne*
Grant, Adam M. (USA), *Saul P. Steinberg Professor of Management, The Wharton School, University of Pennsylvania*
Gruber, Lilli (ITA), *Editor-in-Chief and Anchor "Otto e mezzo", La7 TV*
Hanappi-Egger, Edeltraud (AUT), *Rector, Vienna University of Economics and Business*
Hedegaard, Connie (DNK), *Chair, KR Foundation; Former European Commissioner*
Henry, Mary Kay (USA), *International President, Service Employees International Union*
Hirayama, Martina (CHE), *State Secretary for Education, Research and Innovation*
Hobson, Mellody (USA), *President, Ariel Investments LLC*
Hoffman, Reid (USA), *Co-Founder, LinkedIn; Partner, Greylock Partners*
Hoffmann, André (CHE), *Vice-Chairman, Roche Holding Ltd.*
Jordan, Jr., Vernon E. (USA), *Senior Managing Director, Lazard Frères & Co. LLC*
Jost, Sonja (DEU), *CEO, DexLeChem*
Kaag, Sigrid (NLD), *Minister for Foreign Trade and Development Cooperation*
Karp, Alex (USA), *CEO, Palantir Technologies*
Kerameus, Niki K. (GRC), *MP; Partner, Kerameus & Partners*
Kissinger, Henry A. (USA), *Chairman, Kissinger Associates Inc.*
Koç, Ömer (TUR), *Chairman, Koç Holding A.S.*
Kotkin, Stephen (USA), *Professor in History and International Affairs, Princeton University*
Krastev, Ivan (BUL), *Chairman, Centre for Liberal Strategies*
Kravis, Henry R. (USA), *Co-Chairman and Co-CEO, Kohlberg Kravis Roberts & Co.*
Kristersson, Ulf (SWE), *Leader of the Moderate Party*
Kudelski, André (CHE), *Chairman and CEO, Kudelski Group*
Kushner, Jared (USA), *Senior Advisor to the President, The White House*
Le Maire, Bruno (FRA), *Minister of Finance*
Leyen, Ursula von der (DEU), *Federal Minister of Defence*
Leysen, Thomas (BEL), *Chairman, KBC Group and Umicore*
Liikanen, Erkki (FIN), *Chairman, IFRS Trustees; Helsinki Graduate School of Economics*
Lund, Helge (GBR), *Chairman, BP plc; Chairman, Novo Nordisk AS*
Maurer, Ueli (CHE), *President of the Swiss Federation and Federal Councillor of Finance*
Mazur, Sara (SWE), *Director, Investor AB*
McArdle, Megan (USA), *Columnist, The Washington Post*

McCaskill, Claire (USA), *Former Senator; Analyst, NBC News*
Medina, Fernando (PRT), *Mayor of Lisbon*
Micklethwait, John (USA), *Editor-in-Chief, Bloomberg LP*
Minton Beddoes, Zanny (GBR), *Editor-in-Chief, The Economist*
Monzón, Javier (ESP), *Chairman, PRISA*
Mundie, Craig J. (USA), *President, Mundie & Associates*
Nadella, Satya (USA), *CEO, Microsoft*
Netherlands, His Majesty the King of the (NLD)
Nora, Dominique (FRA), *Managing Editor, L'Obs*
O'Leary, Michael (IRL), *CEO, Ryanair D.A.C.*
Pagoulatos, George (GRC), *Vice-President of ELIAMEP, Professor; Athens University of Economics*
Papalexopoulos, Dimitri (GRC), *CEO, TITAN Cement Company S.A.*
Petraeus, David H. (USA), *Chairman, KKR Global Institute*
Pienkowska, Jolanta (POL), *Anchor woman, journalist*
Pottinger, Matthew (USA), *Senior Director, National Security Council*
Pouyanné, Patrick (FRA), *Chairman and CEO, Total S.A.*
Ratas, Jüri (EST), *Prime Minister*
Renzi, Matteo (ITA), *Former Prime Minister; Senator, Senate of the Italian Republic*
Rockström, Johan (SWE), *Director, Potsdam Institute for Climate Impact Research*
Rubin, Robert E. (USA), *Co-Chairman Emeritus, Council on Foreign Relations; Former Treasury Secretary*
Rutte, Mark (NLD), *Prime Minister*
Sabia, Michael (CAN), *President and CEO, Caisse de dépôt et placement du Québec*
Sarts, Janis (INT), *Director, NATO StratCom Centre of Excellence*
Sawers, John (GBR), *Executive Chairman, Newbridge Advisory*
Schadlow, Nadia (USA), *Senior Fellow, Hudson Institute*
Schmidt, Eric E. (USA), *Technical Advisor, Alphabet Inc.*
Scholten, Rudolf (AUT), *President, Bruno Kreisky Forum for International Dialogue*
Seres, Silvija (NOR), *Independent Investor*
Shafik, Minouche (GBR), *Director, The London School of Economics and Political Science*
Sikorski, Radoslaw (POL), *MP, European Parliament*
Singer, Peter Warren (USA), *Strategist, New America*
Sitti, Metin (TUR), *Professor, Koç University; Director, Max Planck Institute for Intelligent Systems*
Snyder, Timothy (USA), *Richard C. Levin Professor of History, Yale University*
Solhjell, Bård Vegar (NOR), *CEO, WWF - Norway*
Stoltenberg, Jens (INT), *Secretary General, NATO*
Suleyman, Mustafa (GBR), *Co-Founder, Deepmind*
Supino, Pietro (CHE), *Publisher and Chairman, Tamedia Group*
Teuteberg, Linda (DEU), *General Secretary, Free Democratic Party*
Thiam, Tidjane (CHE), *CEO, Credit Suisse Group AG*
Thiel, Peter (USA), *President, Thiel Capital*
Trzaskowski, Rafal (POL), *Mayor of Warsaw*
Tucker, Mark (GBR), *Group Chairman, HSBC Holding plc*
Tugendhat, Tom (GBR), *MP, Conservative Party*
Turpin, Matthew (USA), *Director for China, National Security Council*
Uhl, Jessica (NLD), *CFO and Executive Director, Royal Dutch Shell plc*
Vestergaard Knudsen, Ulrik (DNK), *Deputy Secretary-General, OECD*
Walker, Darren (USA), *President, Ford Foundation*
Wallenberg, Marcus (SWE), *Chairman, Skandinaviska Enskilda Banken AB*
Wolf, Martin H. (GBR), *Chief Economics Commentator, Financial Times*
Zeiler, Gerhard (AUT), *Chief Revenue Officer, WarnerMedia*
Zetsche, Dieter (DEU), *Former Chairman, Daimler AG*

BILDERBERG 2020 AND 2021

Canceled over the Coronavirus pandemic.

BILDERBERG 2022

Official link: bilderbergmeetings.org/meetings/meeting-2022/press-release-2022

68th Bilderberg Meeting to take place 2 - 5 June 2022 in Washington, D.C., USA

WASHINGTON, D.C. 2 JUNE 2022 – The 68th Bilderberg Meeting will take place from 2 - 5 June 2022 in Washington, D.C., USA. About 120 participants from 21 countries have confirmed their attendance. As ever, a diverse group of political leaders and experts from industry, finance, academia, labour and the media has been invited. The list of participants is available on bilderbergmeetings.org.

The key topics for discussion this year are:

1. Geopolitical Realignments
2. NATO Challenges
3. China
4. Indo-Pacific Realignment
5. Sino-US Tech Competition
6. Russia
7. Continuity of Government and the Economy
8. Disruption of the Global Financial System
9. Disinformation
10. Energy Security and Sustainability
11. Post Pandemic Health
12. Fragmentation of Democratic Societies
13. Trade and Deglobalisation
14. Ukraine [note: invaded by Russia in Feb. 2022]

Official link: bilderbergmeetings.org/meetings/meeting-2022/participants-2022

List of Participants 2022

Achleitner, Paul M. (DEU), *Former Chairman Supervisory Board, Deutsche Bank AG; Treasurer Bilderberg Meetings*

Adeyemo, Adewale (USA), *Deputy Secretary, Department of The Treasury*

Albares, José Manuel (ESP), *Minister of Foreign Affairs, European Union and Cooperation*

Altman, Roger C. (USA), *Founder and Senior Chairman, Evercore Inc.*

Altman, Sam (USA), *CEO, OpenAI*

Applebaum, Anne (USA), *Staff Writer, The Atlantic*

Arnaut, José Luís (PRT), *Managing Partner, CMS Rui Pena & Arnaut*

Auken, Ida (DNK), *Member of Parliament, The Social Democrat Party*

Azoulay, Audrey (INT), *Director-General, UNESCO*

Baker, James H. (USA), *Director, Office of Net Assessment, Office of the Secretary of Defense*

Barbizet, Patricia (FRA), *Chairwoman and CEO, Temaris & Associés SAS*

Barroso, José Manuel (PRT), *Chairman, Goldman Sachs International LLC*

Baudson, Valérie (FRA), *CEO, Amundi*

Beurden, Ben van (NLD), *CEO, Shell plc*

Bourla, Albert (USA), *Chairman and CEO, Pfizer Inc.*

Buberl, Thomas (FRA), *CEO, AXA SA*

Burns, William J. (USA), *Director, CIA*

Byrne, Thomas (IRL), *Minister of State for European Affairs*

Campbell, Kurt (USA), *White House Coordinator for Indo-Pacific, NSC*

Carney, Mark J. (CAN), *Vice Chair, Brookfield Asset Management*

Casado, Pablo (ESP), *Former President, Partido Popular*

Chhabra, Tarun (USA), *Senior Director for Technology and National Security, National Security Council*

Donohoe, Paschal (IRL), *Minister for Finance; President, Eurogroup*

Döpfner, Mathias (DEU), *Chairman and CEO, Axel Springer SE*

Dudley, William C. (USA), *Senior Research Scholar, Princeton University*

Easterly, Jen (USA), *Director, Cybersecurity and Infrastructure Security Agency*

Economy, Elizabeth (USA), *Senior Advisor for China, Department of Commerce*

Émié, Bernard (FRA), *Director General, Ministry of the Armed Forces*

Emond, Charles (CAN), *CEO, CDPQ*

Erdogan, Emre (TUR), *Professor Political Science, Istanbul Bilgi University*

Eriksen, Øyvind (NOR), *President and CEO, Aker ASA*

Ermotti, Sergio (CHE), *Chairman, Swiss Re*

Fanusie, Yaya (USA), *Adjunct Senior Fellow, Center for a New American Security*

Feltri, Stefano (ITA), *Editor-in-Chief, Domani*

Fleming, Jeremy (GBR), *Director, British Government Communications Headquarters*

Freeland, Chrystia (CAN), *Deputy Prime Minister*

Furtado, Isabel (PRT), *CEO, TMG Automotive*

Gove, Michael (GBR), *Secretary of State for Levelling Up, Cabinet Office*

Halberstadt, Victor (NLD), *Co-Chair Bilderberg Meetings; Professor of Economics, Leiden University*

Hallengren, Lena (SWE), *Minister for Health and Social Affairs*

Hamers, Ralph (NLD), *CEO, UBS Group AG*

Hassabis, Demis (GBR), *CEO and Founder, DeepMind*

Hedegaard, Connie (DNK), *Chair, KR Foundation*

Henry, Mary Kay (USA), *International President, Service Employees International Union*

Hobson, Melody (USA), *Co-CEO and President, Ariel Investments LLC*

Hodges, Ben (USA), *Pershing Chair in Strategic Studies, Center for European Policy Analysis*

Hoekstra, Wopke (NLD), *Minister of Foreign Affairs*

Hoffman, Reid (USA), *Co-Founder, Inflection AI; Partner, Greylock*

Huët, Jean Marc (NLD), *Chairman, Heineken NV*

Joshi, Shashank (GBR), *Defence Editor, The Economist*

Karp, Alex (USA), *CEO, Palantir Technologies Inc.*

Kissinger, Henry A. (USA), *Chairman, Kissinger Associates Inc.*

Koç, Ömer (TUR), *Chairman, Koç Holding AS*

Kofman, Michael (USA), *Director, Russia Studies Program, Center for Naval Analysis*

Kostrzewa, Wojciech (POL), *President, Polish Business Roundtable*

Krasnik, Martin (DNK), *Editor-in-Chief, Weekendavisen*

Kravis, Henry R. (USA), *Co-Chairman, KKR & Co. Inc.*

Kravis, Marie-Josée (USA), *Co-Chair Bilderberg Meetings; Chair, The Museum of Modern Art*

Kudelski, André (CHE), *Chairman and CEO, Kudelski Group SA*

Kukies, Jörg (DEU), *State Secretary, Chancellery*

Lammy, David (GBR), *Shadow Secretary of State for Foreign, Commonwealth and Development Affairs, House of Commons*

LeCun, Yann (USA), *Vice-President and Chief AI Scientist, Facebook, Inc.*

Leu, Livia (CHE), *State Secretary, Federal Department of Foreign Affairs*

Leysen, Thomas (BEL), *Chairman, Umicore and Mediahuis; Chairman DSM N.V.*

Liikanen, Erkki (FIN), *Chairman, IFRS Foundation Trustees*

Little, Mark (CAN), *President and CEO, Suncor Energy Inc.*

Looney, Bernard (GBR), *CEO, BP plc*

Lundstedt, Martin (SWE), *CEO and President, Volvo Group*

Lütke, Tobias (CAN), *CEO, Shopify*

Marin, Sanna (FIN), *Prime Minister*

Markarowa, Oksana (UKR), *Ambassador of Ukraine to the US*

Meinl-Reisinger, Beate (AUT), *Party Leader, NEOS*

Michel, Charles (INT), *President, European Council*

Minton Beddoes, Zanny (GBR), *Editor-in-Chief, The Economist*

Mullen, Michael (USA), *Former Chairman of the Joint Chiefs of Staff*

Mundie, Craig J. (USA), *President, Mundie & Associates LLC*

Netherlands, H.M. the King of the (NLD)

Niemi, Kaius (FIN), *Senior Editor-in-Chief, Helsingin Sanomat Newspaper*

Núñez, Carlos (ESP), *Executive Chairman, PRISA Media*

O'Leary, Michael (IRL), *Group CEO, Ryanair Group*

Papalexopoulos, Dimitri (GRC), *Chairman, TITAN Cement Group*

Petraeus, David H. (USA), *Chairman, KKR Global Institute*

Pierrakakis, Kyriakos (GRC), *Minister of Digital Governance*

Pinho, Ana (PRT), *President and CEO, Serralves Foundation*

Pouyanné, Patrick (FRA), *Chairman and CEO, TotalEnergies SE*

Rachman, Gideon (GBR), *Chief Foreign Affairs Commentator, The Financial Times*

Raimondo, Gina M. (USA), *Secretary of Commerce*

Reksten Skaugen, Grace (NOR), *Board Member, Investor AB*

Rende, Mithat (TUR), *Member of the Board, TSKB*

Reynders, Didier (INT), *European Commissioner for Justice*

Rutte, Mark (NLD), *Prime Minister*

Salvi, Diogo (PRT), *Co-Founder and CEO, TIMWE*

Sawers, John (GBR), *Executive Chairman, Newbridge Advisory Ltd.*

Schadlow, Nadia (USA), *Senior Fellow, Hudson Institute*

Schinas, Margaritis (INT), *Vice President, European Commission*

Schmidt, Eric E. (USA), *Former CEO and Chairman, Google LLC*

Scott, Kevin (USA), *CTO, Microsoft Corporation*

Sebastião, Nuno (PRT), *CEO, Feedzai*

Sedwill, Mark (GBR), *Chairman, Atlantic Futures Forum*

Sikorski, Radoslaw (POL), *MEP, European Parliament*

Sinema, Kyrsten (USA), *Senator*

Starace, Francesco (ITA), *CEO, Enel S.p.A.*

Stelzenmüller, Constanze (DEU), *Fritz Stern Chair, The Brookings Institution*

Stoltenberg, Jens (INT), *Secretary General, NATO*

Straeten, Tinne Van der (BEL), *Minister for Energy*

Suleyman, Mustafa (GBR), *CEO, Inflection AI*

Sullivan, Jake (USA), *Director, National Security Council*

Tellis, Ashley J. (USA), *Tata Chair for Strategic Affairs, Carnegie Endowment*

Thiel, Peter (USA), *President, Thiel Capital LLC*

Treichl, Andreas (AUT), *President, Chairman ERSTE Foundation*

Tugendhat, Tom (GBR), *MP; Chair Foreign Affairs Committee, House of Commons*

Veremis, Markos (GRC), *Co-Founder and Chairman, Upstream*

Vitrenko, Yuriy (UKR), *CEO, Naftogaz*

Wallander, Celeste (USA), *Assistant Secretary of Defense for International Security Affairs*

Wallenberg, Marcus (SWE), *Chair, Skandinaviska Enskilda Banken AB*

Walmsley, Emma (GBR), *CEO, GlaxoSmithKline plc*

Wennink, Peter (NLD), *President and CEO, ASML Holding NV*

Yetkin, Murat (TUR), *Journalist/Writer, YetkinReport*

Yurdakul, Afsin (TUR), *Journalist, Habertürk News Network*

Zeiler, Gerhard (AUT), *President Warnermedia International*

BILDERBERG 2023

<https://bilderbergmeetings.org/meetings/meeting-2023/press-release-2023>

69TH BILDERBERG MEETING

69th Bilderberg Meeting to take place 18 - 21 May in Lisbon, Portugal

LISBON, 18 May 2023 – The 69th Bilderberg Meeting will take place from 18 – 21 May 2023 in Lisbon, Portugal. About 130 participants from 23 countries have confirmed their attendance. As ever, a diverse group of political leaders and experts from industry, finance, academia, labour and the media has been invited. The list of participants is available on bilderbergmeetings.org.

The key topics for discussion this year are:

- AI
- Banking System
- China
- Energy Transition
- Europe
- Fiscal Challenges
- India
- Industrial Policy and Trade
- NATO
- Russia
- Transnational Threats
- Ukraine
- US Leadership

<https://bilderbergmeetings.org/meetings/meeting-2023/participants-2023>

List of Participants 2023

Abrams, Stacey (USA), *CEO, Sage Works Production*

Achleitner, Paul M. (DEU), *Chair, Global Advisory Board, Deutsche Bank AG*

Agrawal, Ajay (CAN), *Professor of Economics, University of Toronto*

Albares, José Manuel (ESP), *Minister of Foreign Affairs*

Altman, Sam (USA), *CEO, OpenAI*

Alverà, Marco (ITA), *Co-Founder, zhero.net; CEO TES*

Andersson, Magdalena (SWE), *Leader, Social Democratic Party*

Applebaum, Anne (USA), *Staff Writer, The Atlantic*

Arnaut, José Luís (PRT), *Managing Partner, CMS Rui Pena & Arnaut*

Attal, Gabriel (FRA), *Minister for Public Accounts*

Balsemão, Francisco Pinto (PRT), *Chair, Impresa Group*

Barbizet, Patricia (FRA), *Chair and CEO, Temaris & Associés SAS*

Barroso, José Manuel (PRT), *Chair, International Advisors, Goldman Sachs*

Baudson, Valérie (FRA), *CEO, Amundi SA*

Beaune, Clément (FRA), *Minister for Transport*

Benson, Sally (USA), *Professor of Energy Science and Engineering, Stanford University*

Beurden, Ben van (NLD), *Special Advisor to the Board, Shell plc*

Borg, Anna (SWE), *President and CEO, Vattenfall AB*

Borrell, Josep (INT), *Vice President, European Commission*

Botín, Ana P. (ESP), *Group Executive Chair, Banco Santander SA*

Bourla, Albert (USA), *Chair and CEO, Pfizer Inc.*

Braathen, Kjerstin (NOR), *CEO, DNB ASA*

Brende, Børge (NOR), *President, World Economic Forum*

Brink, Dolf van den (NLD), *CEO, Heineken NV*

Brudermüller, Martin (DEU), *CEO, BASF SE*

Buberl, Thomas (FRA), *CEO, AXA SA*

Byrne, Thomas (IRL), *Minister for Sport and Physical Education*

Carney, Mark (CAN), *Vice Chair, Brookfield Asset Management*

Cassis, Ignazio (CHE), *Federal Councillor, Federal Department of Foreign Affairs*

Castries, Henri de (FRA), *President, Institut Montaigne*

Cavoli, Christopher (INT), *Supreme Allied Commander Europe*

Ceylan, Mehmet Fatih (TUR), *President, Ankara Policy Center*

Chhabra, Tarun (USA), *Senior Director for Technology and National Security, National Security Council*

Creuheras, José (ESP), *Chair, Grupo Planeta and Atresmedia*

Debackere, Koenraad (BEL), *Chair, KBC Group NV*

Deese, Brian (USA), *Former Director, National Economic Council*

Donohoe, Paschal (INT), *President, Eurogroup*

Döpfner, Mathias (DEU), *Chair and CEO, Axel Springer SE*

Easterly, Jen (USA), *Director, Cybersecurity and Infrastructure Security Agency*

Economy, Elizabeth (USA), *Senior Advisor for China, Department of Commerce*

Ehrnrooth, Henrik (FIN), *Chair, Otava Group*

Émié, Bernard (FRA), *Director General for External Security, Ministry of the Armed Forces*

Empoli, Giuliano da (ITA), *Political Scientist and Writer, Sciences Po*

Entrecanales, José M. (ESP), *Chair and CEO, Acciona SA*

Eriksen, Øyvind (NOR), *President and CEO, Aker ASA*

Ferguson, Niall (USA), *Milbank Family Senior Fellow, Stanford University*

Fleming, Jeremy (GBR), *Former Director, GCHQ*

Frederiksen, Mette (DNK), *Prime Minister*

Freeland, Chrystia (CAN), *Deputy Prime Minister*

Garijo, Bélen (DEU), *Chair and CEO, Merck KGaA*

Gentiloni, Paolo (INT), *Commissioner for Economy, European Commission*

González Pons, Esteban (ESP), *Vice Chair, European People's Party*

Gosset-Grainville, Antoine (FRA), *Chair, AXA*

Goulimis, Nicky (GRC), *Board Member and Co-Founder, Nova Credit Inc.*

Griffin, Kenneth (USA), *Founder and CEO, Citadel LLC*

Gruber, Lilli (ITA), *Anchor, La7 TV*

Gürkaynak, Refet (TUR), *Professor of Economics, Bilkent University*

Haines, Avril D. (USA), *Director of National Intelligence*

Halberstadt, Victor (NLD), *Professor of Economics, Leiden University*

Hassabis, Demis (GBR), *CEO, DeepMind*

Hedegaard, Connie (DNK), *Chair, KR Foundation*

Hofreiter, Anton (DEU), *MP; Chair Committee on European Affairs*

Holzen, Madeleine von (CHE), *Editor-in-Chief, Le Temps*
Jensen, Kristian (DNK), *CEO, Green Power Denmark*
Joshi, Shashank (GBR), *Defence Editor, The Economist*
Kaag, Sigrid (NLD), *Minister of Finance; Deputy Prime Minister*
Karp, Alex (USA), *CEO, Palantir Technologies Inc.*
Kasparov, Garry (USA), *Chair, Renew Democracy Initiative*
Kieli, Kasia (POL), *President and Managing Director, Warner Bros. Discovery Poland*
Kissinger, Henry A. (USA), *Chairman, Kissinger Associates Inc.*
Koç, Ömer (TUR), *Chair, Koç Holding AS*
Kolesnikov, Andrei (INT), *Senior Fellow, Carnegie Endowment for International Peace*
Kostrzewa, Wojciech (POL), *President, Polish Business Roundtable*
Kotkin, Stephen (USA), *Senior Fellow, Hoover Institution, Stanford University*
Kravis, Henry R. (USA), *Co-Chairman, KKR & Co. Inc.*
Kravis, Marie-Josée (USA), *Chair, The Museum of Modern Art*
Kudelski, André (CHE), *Chair and CEO, Kudelski Group SA*
Kuleba, Dmytro (UKR), *Minister of Foreign Affairs*
Lammy, David (GBR), *Shadow Secretary of State for Foreign Affairs, House of Commons*
Leysen, Thomas (BEL), *Chair, Umicore and Mediahuis; Chair DSM-Firmenich AG*
Liikanen, Erkki (FIN), *Chair, IFRS Foundation Trustees*
Looney, Bernard (GBR), *CEO, BP plc*
Marin, Sanna (FIN), *Prime Minister*
Metsola, Roberta (INT), *President, European Parliament*
Micklethwait, John (USA), *Editor-in-Chief, Bloomberg LP*
Minton Beddoes, Zanny (GBR), *Editor-in-Chief, The Economist*
Moreira, Duarte (PRT), *Co-Founder and Managing Partner, Zeno Partners*
Moyo, Dambisa (GBR), *Global Economist; Member, House of Lords*
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